

DRAMT



Districtwide
Resource Allocation Model Taskforce

DRAMT Membership

Fresno City College:

Faculty Senate:

Claudia Habib
Bridget Heyne

Classified Senate:

Harry Zahlis

CSEA:

Mikki Johnson

Student:

Christopher Coronado

Administration:

Janell Mendoza

North Centers:

Faculty Senate:

Stephen (Jay) Leech (MC)
Ray Tjahjadi (WI)

Classified Senate:

Karen Ainsworth (WI)

CSEA:

Kathleen Swan (WI)

Student:

Stephen Squire

Administration:

Lorrie Hopper

Reedley College:

Faculty Senate:

Lacy Barnes
Richardson Fleuridor

Jim Gilmore

Classified Senate:

Melanie Highfill

CSEA:

Casey Oliver/Larry Dixon

Student:

Jacob Alvarado

Administration:

Donna Berry

District Office:

John Bengtson (Information Systems)

Jothany Blackwood (Resource to Chair)

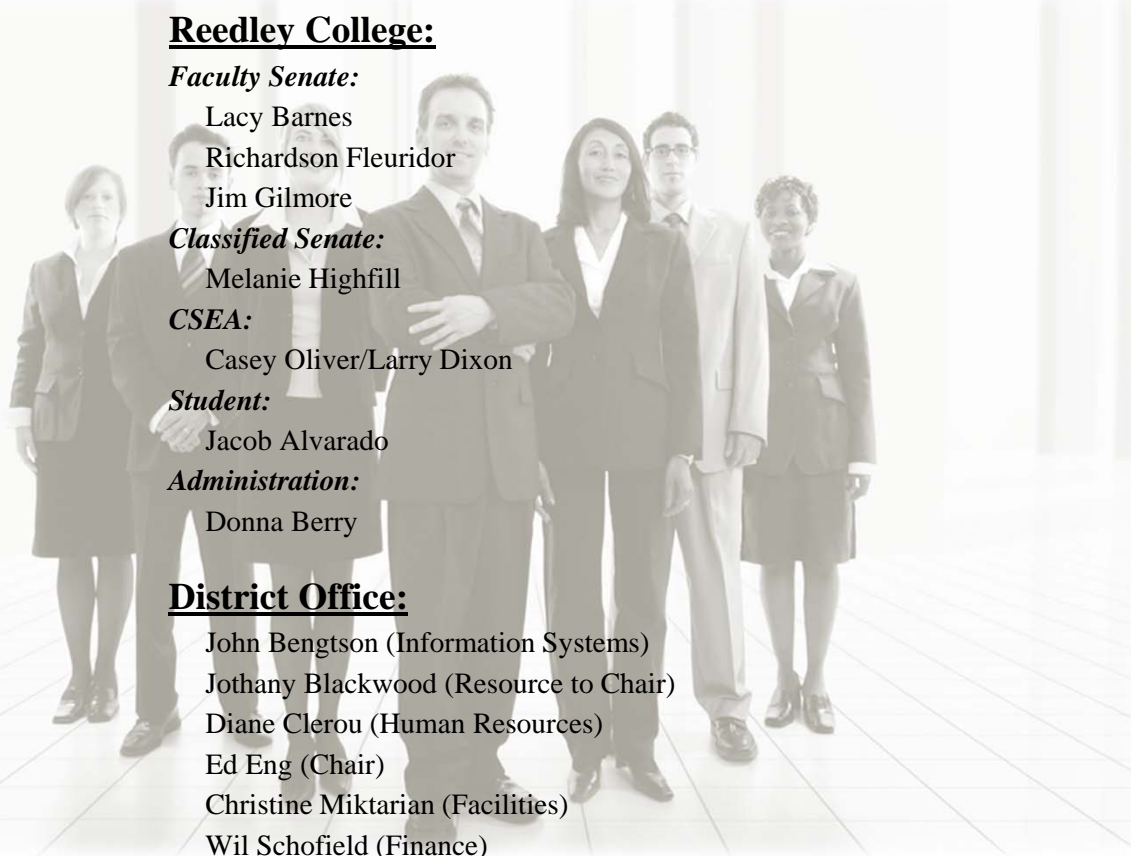
Diane Clerou (Human Resources)

Ed Eng (Chair)

Christine Miktarian (Facilities)

Wil Schofield (Finance)

Vicki Taylor (Recording Secretary)



Charge

- Develop and recommend the elements of a comprehensive resource allocation model for the district.
- Initial work should be focused on fiscal resources, the long-range goal is to address all resources including human, physical, and technology.
- The work should include:
 - Investigation of models of other multi-college district,
 - Incorporate elements of SB 361, and
 - Incorporate future plans for achieving candidacy and initial accreditation for Willow International Community College Center.

DRAMT met Friday afternoons every other Friday.

Allocation Models Reviewed

- Chabot Las Positas Community College Dist.
- Foothill-DeAnza Community College Dist.
- Kern Community College Dist.
- Los Angeles Community College Dist.
- Los Rios Community College Dist.
- North Orange Community College Dist.
- San Diego Community College Dist.
- San Mateo County Community College Dist.
- Ventura Community College Dist.

Overview of Process

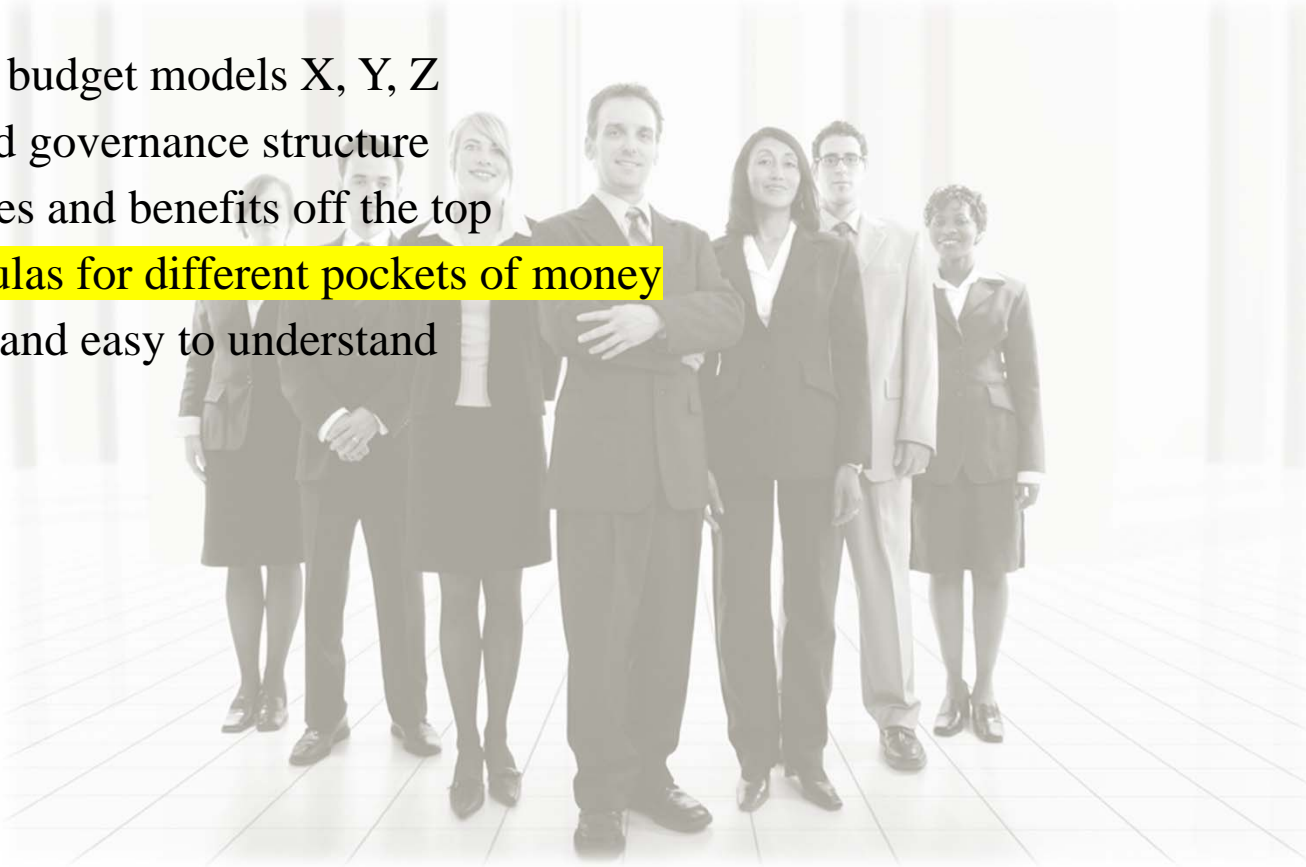
- Terminology
- Concepts
 - Enrollment Management
 - 50% Law
 - Current Allocation Model
 - SB 361 Current Funding Model from State
 - Lottery Decision Package Allocation
 - Accounting Code Structure
- Review of Other Allocations Models
- Selection of Concepts to Incorporate into our New Model
- Determination of Revenue Centers
- Funding of Revenue Centers

Los Angeles

1. College deficit treated as loans to be paid back over 3 years.
2. All resources are allocated to the colleges.
3. Presidents recommend allocation purchases of district services. Each college contributes to fund DO and DW based on the percentage of the college revenue.
4. Each college has a proportional share of the allocation based on prior year.
5. Local revenue and non-resident tuition directly generated by campus is kept at the campus.
6. Lottery revenue is distributed based on prior year FTES to the colleges.
7. Interest and other revenue remain in the district reserves.
8. District maintains a minimum percentage more than 3.5%.
9. Growth is distributed as a blended rate.
10. Revenue shortfalls are allocated back to the campuses.
11. Current model is being evaluated.

Los Rios

1. Three budget models X, Y, Z
2. Shared governance structure
3. Salaries and benefits off the top
4. Formulas for different pockets of money
5. Clear and easy to understand



North Orange

1. Flow chart
2. Budget calendar
3. Carry over allowed to stay at budget center
4. Shared governance process
5. Vacant position 12-month rule (p13)
6. Innovation fund/strategic plan fund
7. Faculty savings back to district office



San Diego

1. Efficiency Factor is 35 FTES for each FTEF. (Should be 30)
2. Average Adjunct Salary to calculate the needed C schedule
3. Discretionary funds are funded at predefined rates per FTES.
4. Total number of faculty less the contract faculty is the number of adjunct faculty funded.
5. Summer and Intersession are funded at a different rate.
6. Reassign time is funded separately
7. Vacant positions are funded at predefined levels.
8. Vacant faculty funding is held at the district until the position is filled.
9. No base funding allocated to the campus or centers.
10. Lottery is a separate allocation.

San Mateo

1. Model developed Pre SB361
2. New square footage facilities allocation.
3. Student headcount counselor allocation.
4. Faculty funding based on FTES target, but with an efficiency factor.
5. Average rate used for adjunct faculty.
6. Prior year used as base.
7. Three colleges, district office, facilities, central services.
8. Stabilization factor based on prior allocation.
9. Three year FTES average.
10. Currently reevaluating funding model.

Components Selection for Model

Component	Votes	Los Angeles	Los Rios	North Orange	San Diego	San Mateo	Data Need for Allocation
Carry over allowed to stay at cost center	16			X			---
Clear and easy to understand	16		X				---
Square footage facilities allocation	16					X	Bldg Sq Ft
Average rate used for adjunct faculty	15					X	Avg \$\$ per Adj
District maintains a minimum reserve percentage per Board Policy	15	X					Reserve %
Efficiency Factor Concept	14				X		Efficiency Factor
Base funding concept allocated to the campus or centers	14				X		Calc \$\$ for Base
Local revenue and non-resident tuition directly generated by campus is kept at the campus	14	X					---
Faculty funding based on FTES target, but with an efficiency factor	13					X	# FTF by Site; Avg \$\$ per Adj
Lottery is a separate allocation	13				X		---
Shortfalls are allocated back to the cost centers	13	X					---
Cost Center deficit treated as loans to be paid back	13	X					---
Student headcount variable allocation	13					X	Headcount by CC
Mandatory Reassign time is funded separately	12					X	Listing of Mandatory RT in LHE
Innovation fund/strategic plan fund	12			X			Calc \$\$ Level
Multi-Year FTES average	10					X	FTES History by CC
Vacant positions are funded at predefined levels	9				X		
Formulas for different pockets of money	9		X				
Stabilization factor concept	9					X	

Components Selection for Model

Component	Votes	Los Angeles	Los Rios	North Orange	San Diego	San Mateo	Data Need for Allocation
Unfund a vacant position after 12-month rule	7			X			
Summer and intersession are funded at a different rate	6				X		
Vacant faculty funding is held at the district until the position is filled	5				X		
All resources are allocated to the colleges/centers and colleges/centers buy back DO services	4	X					
Total number of faculty less than contract faculty is the number of adjunct faculty funded	3				X		
Salaries and benefits off the top (Position Funding)	3		X				
Interest and other revenue remain in the district reserves	2	X					
Discretionary funds are funded at predefined rates per FTES	1				X		
Presidents recommend allocation purchases of district services. Each college contributes to fund DO and DW based on the percentage of the college revenue	1	X					
Prior year used as base	0					X	
Faculty savings back to district office	0			X			
Growth is distributed as a blended rate	0	X					
Lottery revenue is distributed based on prior year FTES to the colleges	NA	X					
Average adjunct salary to calculate the needed C schedule	NA				X		
Budget calendar	NA						
Each college has a proportional share of the allocation based on prior year	NA	X					
Flow chart	NA			X			
Shared Governance	NA		X	X			
Three budget models X, Y, Z	NA		X				
Three colleges, district office, facilities, central services	NA					X	

Review of Structure

Current Structure

Cost Centers

- District Office
- Fresno City
 - Training Institute
 - CTC
- Reedley
- North Centers

District Administration

- Finance
- HR
- Chancellors
- PIO
- Foundation
- Legal
- Information Systems
- Personnel Commission
- Workforce Development/Educational Services
- Board of Trustees
- Admissions and Records

District-wide Services

- Grounds
- Transportation
- Construction
- Police
- Utilities
- Maintenance
- Safety
- Warehouse

Proposed Structure

Cost Centers

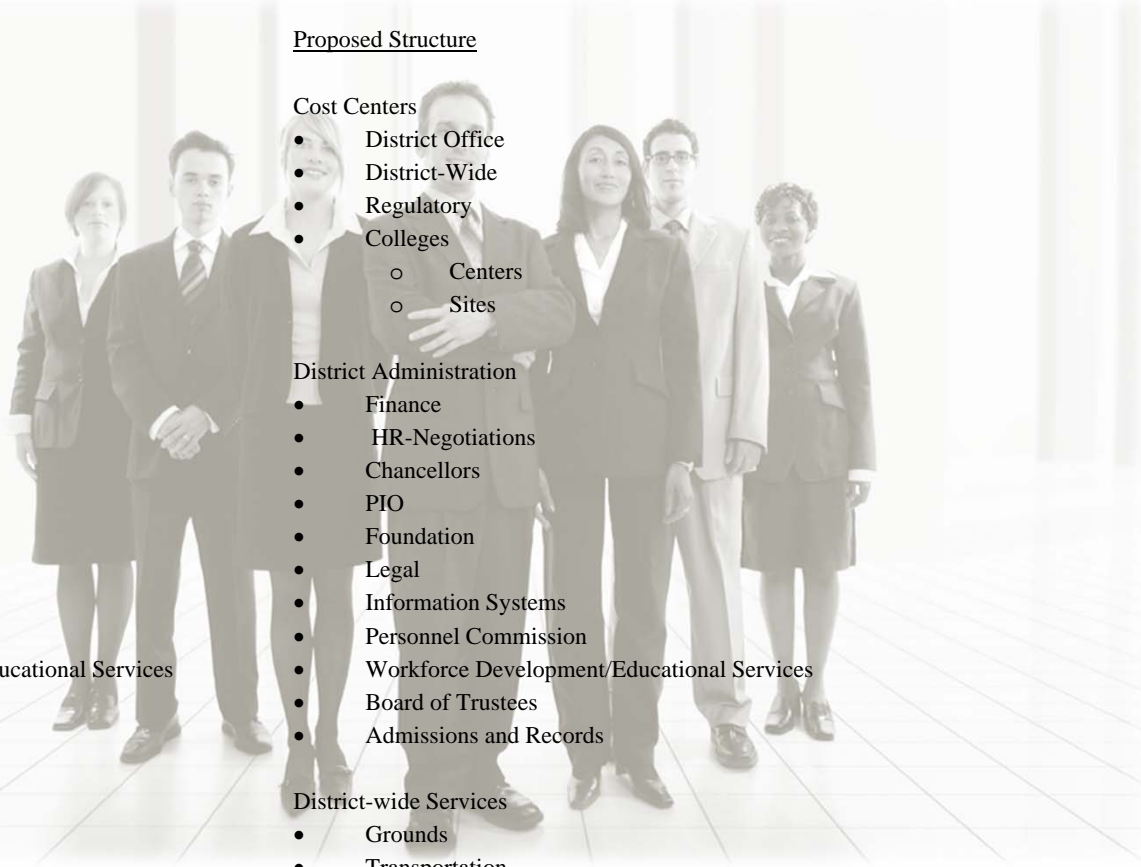
- District Office
- District-Wide
- Regulatory
- Colleges
 - Centers
 - Sites

District Administration

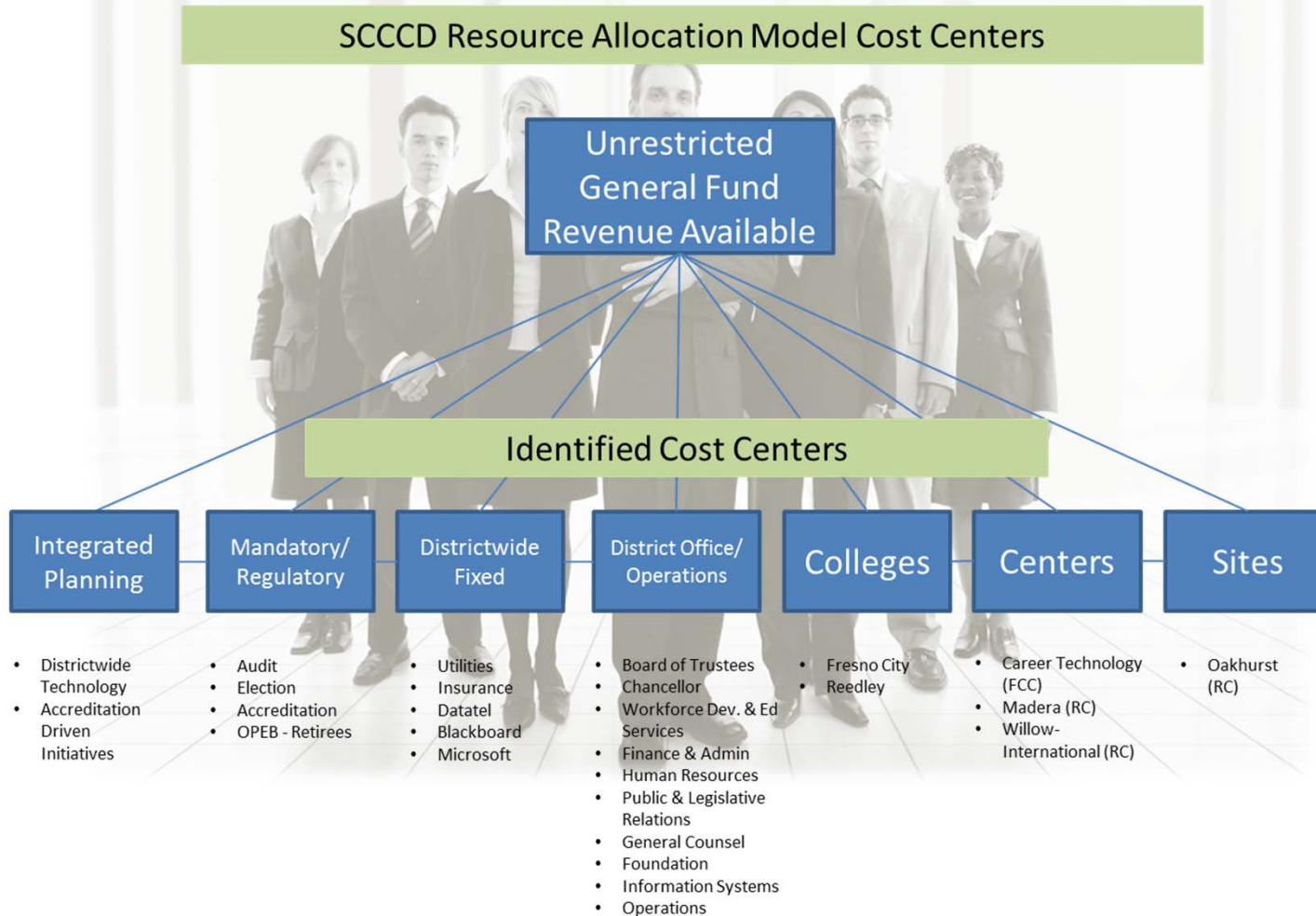
- Finance
- HR-Negotiations
- Chancellors
- PIO
- Foundation
- Legal
- Information Systems
- Personnel Commission
- Workforce Development/Educational Services
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District-wide Services

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Resource Allocation Model Map



Updated: 4-13-12

Resource Allocation Model Simulated for 2011-12

SCCCD Resource Allocation Model - Simulated for 2011-12

Unrestricted Gen Fund Resources Available	\$ 134,693,306	Fresno City	Reedley	Willow	Madera	Oakhurst	DO / Operations	Reg/Fixed	Total Allocation
Allocations Off-The-Top									
Integrated Planning Items	\$ -								-
Regulatory	(1,300,000)							1,300,000	1,300,000
District-Wide Fixed Costs	(5,650,000)							5,650,000	5,650,000
Total Allocation Off-The-Top	\$ (6,950,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,950,000	\$ 6,950,000
Basic Allocation									
College > 10K (>9,236)	\$ (7,750,272)	\$ 3,875,136	\$ 3,875,136	\$ -	\$ -	\$ -			\$ 7,750,272
College < 10K (<9,236)	-	-	-	-	-	-			-
State Approved Centers	(3,321,546)	\$ 1,107,182	-	\$ 1,107,182	\$ 1,107,182	-			\$ 3,321,546
Total Basic Allocation	\$ (11,071,818)	\$ 4,982,318	\$ 3,875,136	\$ 1,107,182	\$ 1,107,182	\$ -	\$ -	\$ -	\$ 11,071,818
Variable Allocation									
Credit - FTES Allocation	\$ (113,504,160)	\$ 69,986,015	\$ 21,729,400	\$ 13,667,610	\$ 6,929,670	\$ 1,191,465			\$ 113,504,160
Non-Credit - FTES Allocation	(1,037,610)	\$ 872,910	\$ 145,485	\$ 2,745	\$ 16,470	-			\$ 1,037,610
Total Variable Allocation	\$ (114,541,770)	\$ 70,858,925	\$ 21,874,885	\$ 13,670,355	\$ 6,946,140	\$ 1,191,465	\$ -	\$ -	\$ 114,541,770
Allocation before District Office/Oper	\$ (132,563,588)	\$ 75,841,243	\$ 25,750,021	\$ 14,777,537	\$ 8,053,322	\$ 1,191,465	\$ -	\$ 6,950,000	\$ 132,563,588
<i>Percentage of Allocation - Excluding DO/Reg/Fixed</i>		60.377%	20.499%	11.764%	6.411%	0.949%			100.000%
District Office/Oper Allocation	-	\$ (8,619,404)	\$ (2,926,506)	\$ (1,679,476)	\$ (915,265)	\$ (135,411)	\$ 14,276,062		-
Allocations after District Office/Oper Alloc	\$ 67,221,839	\$ 22,823,515	\$ 13,098,061	\$ 7,138,057	\$ 1,056,054	\$ 14,276,062	\$ 6,950,000	\$ 132,563,588	
<i>Percentage of Allocation - Excluding DO/Reg/Fixed</i>		60.377%	20.499%	11.764%	6.411%	0.949%			100.000%
Allocation in excess of Resources	(2,129,718)	\$ 1,285,852	\$ 436,579	\$ 250,546	\$ 136,540	\$ 20,201			\$ 2,129,718
Final Allocation	\$ -	\$ 68,507,691	\$ 23,260,094	\$ 13,348,607	\$ 7,274,597	\$ 1,076,255	\$ 14,276,062	\$ 6,950,000	\$ 134,693,306
<i>Percentage of Allocation</i>		50.862%	17.269%	9.910%	5.401%	0.799%	10.599%	5.160%	100.00%
Allocation per New Resource Allocation Model									
Allocation per New Resource Allocation Model	\$ 68,507,691	\$ 23,260,094	\$ 13,348,607	\$ 7,274,597	\$ 1,076,255	\$ 14,276,062	\$ 6,950,000	\$ 134,693,306	
2011-12 Allocation (Current Model)									
2011-12 Allocation (Current Model)	\$ 70,878,003	\$ 25,862,473	\$ 10,518,851	\$ 5,530,013	\$ 677,904	\$ 14,276,062	\$ 6,950,000	\$ 134,693,306	
Increase (Decrease) generated by New Model									
Increase (Decrease) generated by New Model	\$ (2,370,312)	\$ (2,602,379)	\$ 2,829,756	\$ 1,744,584	\$ 398,351	\$ -	\$ -	\$ -	

Question?

