Welcome to the Dean Administrative Survey

Thank you for participating in our survey! This survey provides you the opportunity to express your opinions relative to the effectiveness of (*Dean's Name*)

Your response will be completely anonymous.

#### **Copy of Dean Peer Evaluation - Admin Survey -(Dean's Name)**

**Behavioral Skills** 

#### \* 1. Communication Skills

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator regularly exhibits the ability to inform and persuade others in oral and written communication.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator effectively conveys and articulates needs and goals to other administrators.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator listens well, encourages and welcomes a diversity opinion.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator effectively conveys important administrative information (e.g. changes in campus/district policies, deadlines for schedule and curriculum issues, etc.) to the people who work in his/her area.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator seeks ways to improve communication in his/her division/program across all areas of diversity.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Comments:					

# \* 2. Leadership Skills

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator has a highly developed sense of vision and innovation and takes initiative in building that vision.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator motivates the work group by exhibiting high personal standards of fairness, enthusiasm, honesty, accomplishment, etc.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator demands high standards through stated expectations and personal performance.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator uses sound judgments and responds to situations in an appropriate manner including taking appropriate risks.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator works hard to address and solve division area problems.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator actively participates in district and college committees and task groups.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator makes deliberate efforts to support, enhance, and facilitate the district's commitment to cultural richness.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator personally models and sets standards for appropriate behavior towards all people.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator gives proper and generous credit to others for their contributions.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator strives to help those under his/her supervision develop their full potential.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator is available for counsel when needed and appropriate.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator initiates and develops new ideas or concepts.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator encourages initiative and innovation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Comments:					

Professionalism

## \* 3. Professional Knowledge and Expertise

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator has in-depth knowledge or technical expertise in one of the areas or disciplines which he or she supervises.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator has an appropriate level of general knowledge about all of the areas or disciplines which he or she supervises.	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$
The administrator demonstrates understanding of college and district goals, policies, and procedures.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator participates in professional and service organizations and activities at the local, state, and national level and utilizes professional contacts as a resource for program improvement and enhancement.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator participates in training and development activities designed to support a diverse working and learning environment for students and employees.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator demonstrates support for increasing the diversity of students and works to develop retention strategies.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Comments:					

## \*4. Teamwork

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator maintains a professional and cooperative attitude in working with work groups and teams.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator provides for broadbased collaboration in area planning and decision making.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator demonstrates sensitivity to the needs and abilities of others, makes reasonable accommodations for cultural, ethnic, gender, and ability differences, and exemplifies a supportive attitude.	$\bigcirc$				
The administrator is tactful in conveying discipline or constructive criticism.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator gives firm direction when needed.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator resolves conflicts in a constructive way.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator builds consensus, trust and confidence within his/her teams.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator demonstrates support for increasing the diversity of staff and works to welcome and retain diverse staff.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Applicable
The administrator works effectively with other areas of the college.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator accepts suggestions or ideas relative to the assignment.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Comments					

### \* 5. Administrative Skills

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Appliciable
The administrator attends to administrative details (e.g. budget subordinate evaluations, schedule, etc.) in his/her area.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator schedules meetings appropriately.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator uses meeting time effectively and efficiently.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Appliciable
The administrator is organized and effectively structures, prioritizes, delegates, arranges and facilitates the accomplishment of tasks.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator establishes work direction, sets priorities clearly, defines and breaks tasks into their components and assigns them appropriately.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator demonstrates tenacity and singleness of purpose when appropriate and also adapts to and facilitates change when necessary.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator is able to work under pressure, demonstrating ability to work effectively despite pressures of deadlines, crises and changing demands.	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$

	Excellent	Good Solid Performance	Needs Improvement	Unsatisfactory	Not Appliciable
The administrator identifies, utilizes, and develops human resources and/or institutional strategies to serve needs.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator attempts to be objective and fair.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator plans effectively.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator demonstrates ability to organize tasks and follow through to completion.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
The administrator makes effective decisions.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Comments					

6. Describe how the administrator uses the results of the assessment of student learning outcomes to improve teaching and learning.



7. What do you consider to be the administrator's greatest strength?

8. Does the administrator schedule meetings with departments and discuss things such as dual enrollment, persistence and success rates, online versus face-to-face results? Or are there other meetings where these items are discussed by this administrator?

) Yes

O No

9. Give examples of ideas and action plans generated in those meetings to improve teaching and learning.

10. In what areas do you think the administrator could improve? How might the administrator improve in these areas?