



STATE CENTER  
COMMUNITY COLLEGE DISTRICT

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# 2016-17 FINAL BUDGET

Board of Trustees Meeting  
September 6, 2016  
Office of the Chancellor

Fresno City College – Reedley College – Clovis Community College  
Madera Community College Center – Oakhurst Community College Center – Career & Technology Center



## Chancellor's Message



At State Center Community College District (SCCCD) we are pleased with the Governor's and the legislature's commitment to restoring state funds to the budgets of California community colleges. We are also grateful that workforce (CTE) has been made a priority to compliment student success and

student equity which were made a priority and both come with additional funds to help us achieve our goals in these important areas. SCCC is one of the few large districts in the state that has experienced significant growth for the past two years. This growth has allowed us to increase our full-time faculty and provide more student support services. Our students at Fresno City College, Reedley College, Clovis Community College, the Career & Technology Center, and Madera and Oakhurst Community College Centers, saw larger summer schedules as well as an increase in course offerings for fall and spring of 2016-2017.

This recommended budget allows the District to continue its commitment to support student access, success and completion, and provides additional funding to improve the educational experience for students through modernization of facilities, providing additional maintenance to aging

facilities, increasing safety and security, innovative technology upgrades, as well as preparation for future pension obligations. In addition, the District remains committed to expand and strengthen its partnerships with business, industry, community organizations and other educational entities.

The 2016-2017 budget is in alignment with our Mission and Strategic Plan. We are committed to optimizing our resources to support students and general operations while maintaining fiscal integrity. At SCCC we are committed to student learning and success, while providing accessible, high quality, innovative educational programs and student support services to our diverse community by offering associate degrees, university transfer courses and career technical programs that meet the academic and workforce needs of the San Joaquin Valley and cultivate an educationally prepared citizenry.

A handwritten signature in black ink that reads "Dr. Paul Parnell". The signature is written in a cursive, flowing style.

Dr. Paul Parnell

**TABLE OF CONTENTS**

	<b>Page No.</b>
Budget Overview .....	1
Budget Calendar .....	4
District Organization .....	6
Funding Methodology .....	8
Student Enrollment Trends.....	12
State Center Community College District Budget Summary.....	14
District Office/Operations Budget Summary.....	43
Fresno City College Budget Summary .....	55
Reedley College Budget Summary .....	70
Clovis Community College Budget Summary .....	86
Lottery/Decision Packages .....	99
Other Funds and Accounts .....	103
Capital Outlay Projects .....	107
Measure E Projects .....	113
Measure C Projects.....	114
Glossary of Financial Terms .....	115



## **2016-17 BUDGET OVERVIEW**

### **Introduction**

One of the most significant responsibilities of a community college district is the preparation, presentation and approval of the annual budget. A district's budget serves as a cornerstone document to our constituents regarding the utilization of available tax dollars and other funding sources, and as a resource allocation document to support the district's planning goals and priorities for the ensuing school year. The State Center Community College District administration is confident the enclosed budget documents reflect the effective utilization of financial resources to meet the educational goals of our district.

### **State Budget Overview**

On June 27, 2016 the governor signed the state budget proposed by the Legislature for the 2016-17 fiscal year. This budget, while providing new resources for 2016-17, falls short from the generous budget of 2015-16. Additionally, a portion of Proposition 30 revenues which were approved by the voters in November 2012 (0.25% increase in the sales tax rate) expires on December 31, 2016. Consequently, voters in November 2016 will get to decide if the increased

personal income tax rates for the highest earners (which expires December 31, 2018) in California shall be extended. The Governor continues to focus on students and jobs in the 2016-17 budget and adds \$248 million for Workforce and Career Technical Education to support student success through job training. Funding for deferred maintenance, instructional equipment, and specific water conservation projects was reduced to \$184.6 million, down from \$289.5 million in the Tentative Budget. Conversely, the Adopted State Budget provides for an increase of \$75 million in base funding for community colleges to address the impact of the STRS and PERS pension rate increases through 2020-21.

What is lacking in this budget is the Governor's support of a statewide bond measure to address the significant backlog of capital projects for the Community College System. The last approved statewide bond was in 2006. The Adopted State Budget is conservative in nature as with the last few budgets signed by the Governor. The Governor's budget strategy recently has been to budget conservatively and to propose one-time funding in the following budget year for any additional revenues in the current fiscal year thereby not extending the state fiscally. The Governor is well

aware we are in the seventh year of growth, albeit slow growth, and is mindful that California is due for a recession. The stock market was extremely volatile in December 2015 and the following two months of the calendar year. It is difficult to predict when a recession will hit, but California is in the fourth longest period of expansion (seven years) with the longest expansion being 10 years. Major features of the 2016-17 Adopted State Budget with impacts to the California Community colleges (CCC's) are:

- \$114.7 million (2%) in apportionment growth/access funding,
- \$75 million for Base Funding
- \$184.6 million for deferred maintenance and instructional equipment,
- \$248.0 million for Workforce & Career Technical Education,
- \$105.5 million for state mandates claims, and

The 2016-17 Adopted State Budget continues from the 2015-16 Adopted State Budget in addressing growth funding, State Mandate reimbursements, Base Funding, Prop 39 (energy efficiency projects), deferred

maintenance and instructional equipment, and adds another component for student success through the Strong Workforce Program, while maintaining student success, student equity, and adult education support at the same levels as 2015-16.

### **District Budget Overview**

In the development of the budget over the years, the Board has been conservative and forward-thinking in its understanding and direction by focusing on maintaining access for students and addressing long-term commitments. The Board further understands and accepts that the economics of the state are fluid and that tremendous fluctuation can occur between good and bad economic times. Examples include the severe state economic downturns that occurred between fiscal years 2002-03 and 2004-05 and then again between 2008-09 and 2012-13.

The District has consistently developed responsible budgets that balance fiscal strengths and weaknesses over several years rather than riding the fiscal roller coaster with all the implications for increases and downfalls in student access and the employment cycles of hiring and reducing permanent staff. The state's current economic situation, while more optimistic, has created an overly optimistic impression that the District

has sufficient funds to address all the pent-up demands during the economic recession.

The District actively plans to serve more students and is proactively enhancing student enrollments as state growth funding is available. Additionally, student success - the new priority for community colleges – requires rethinking policies and procedures as new regulations, requirements, and new program funding changes to meet this goal. As the economy heats up, the District is aware that enrollment demand will decline based on historical trends. Furthermore, the District is analyzing the enrollment demographics of the K-12 student population, our potential future students. These analyses show that the number of K-12 students is declining due to lower birth rates and typically smaller families. To address these concerns administration has developed a multi-prong approach including a marketing campaign, hiring more faculty, partnering with high schools (dual enrollment), and increasing course offerings in high demand areas. Students of our district can no longer say “courses are not available.”

The District needs to strategically address the physical unmet needs of the past (deferred maintenance, investment in facilities, equipment, and technology) as well as address obligations and commitments (including the impacts of pension reform, the

Affordable Care Act, and minimum wage regulations) to provide a comprehensive approach to budgeting while resources are relatively more plentiful.

To address the need for new and/or improved facilities, the District was recently successful in passing a \$485 million general obligation Proposition 39 Bond. The bond will help the District to address the Police and Fire Academy facilities remaining from Measure E (2002 general obligation Proposition 39 Bond) as well as providing much need facilities at each of the colleges and centers throughout the District. One additional bonus is the District will finally address the limited parking at Fresno City College by providing approximately 1,500 new parking spaces.

With a general fund budget of approximately \$254.9 million and a total budget in excess of \$349.2 million, including \$17.5 million in capital project expenditures, the district recognizes its importance as a shareholder in the educational opportunities for the numerous constituency groups. The District further recognizes the importance of assisting the communities in the economic development needed to provide employment opportunities and prosperity for the region as it partners with business and industry to meet the employment needs of the community and region.

[Return to Table of Contents](#)



## **BUDGET CALENDAR**

The timelines and requirements for publication and availability of a community college district's budget are specifically outlined in the California Code of Regulations. These requirements include the scheduling for approval of the District's Tentative Budget on or before July 1 and subsequent adoption of a Final Budget prior to September 15. In addition, a public hearing must be held prior to the adoption of the Final Budget with appropriate publication in a local newspaper making the proposed budget available for public inspection.

The final 2016-17 State Center Community College District budget will be presented to the Board of Trustees for adoption on September 6, 2016.

The process of developing a community college district budget is an ongoing function and must be addressed by the board and administration throughout the academic year. In order to effectively develop a fiscal document that reflects the goals and objectives of the district, the budget process must include a well-defined budget calendar outlining when each component of the budget is to be completed and the responsibility for completion.

The following budget calendar for preparation of the 2016-17 budget was adopted by the governing board at its February 2, 2016 meeting.

## State Center Community College District Budget Development Calendar 2016-17

Date	Day	Responsibility	Activity
01/07/16	Thursday	Office of the Governor	Governor to provide initial budget (January budget) proposal for FY 2016-17
01/25/16	Monday	Chancellor's Cabinet	Review and approve budget calendar
02/02/16*	Tuesday	Board of Trustees (SCCCD***)	Review and approve budget calendar
02/02/16*	Tuesday	Board of Trustees (SCCCD***)	Governor's January budget 2016-17 update
02/10/16	Wednesday	District	Distribute decision package (lottery) allocation
02/24/16	Wednesday	District	Distribute preliminary districtwide resource allocation
03/11/16	Friday	District/Colleges/Centers	Submit 2016-17 decision packages to district office
03/21/16	Monday	Chancellor's Cabinet	Review and approve 2016-17 decision packages
04/05/16**	Tuesday	Board of Trustees (SCCCD***)	Budget Study Session
04/05/16*	Tuesday	Board of Trustees (SCCCD***)	2016-17 decision packages presentation
04/22-23/16	Fri-Sat	Board of Trustees (T.B.D.***)	Board Retreat
04/29/16	Friday	District/Colleges/Centers	Submit to district projected and proposed expenditure schedules
05/03/16*	Tuesday	Board of Trustees (Oakhurst Center***)	Approve 2016-17 decision packages
05/09/16	Monday	Chancellor's Cabinet	Review district draft tentative budget
05/09-13/16	Mon-Fri	Office of the Governor	Governor to provide May revise budget update for FY 2016-17
06/14/16*	Tuesday	Board of Trustees (SCCCD***)	Approval of tentative budget and public hearing date for final budget adoption (09/06/2016)
07/05/16*	Tuesday	Board of Trustees (SCCCD***)	Budget update/presentation
07/11/16	Monday	District	Distribute (if necessary) revised districtwide resource allocation due to adoption of state budget
08/05/16	Friday	District/Colleges/Centers	Submit final budget to district office
08/31/16	Wednesday	District	Final budget available for public inspection
09/06/16*	Tuesday	Board of Trustees (SCCCD***)	Public hearing and final budget adoption for 2016-17

\*Regular Board Meeting

\*\*Special Board Meeting/Workshop (at Discretion of Board)

\*\*\* Location of Board Meeting

[Return to Table of Contents](#)

District  
Organization

## DISTRICT ORGANIZATION

The 2016-17 budget was developed to reflect the mission and educational programs and services of the State Center Community College District. The programs of the District are consistent with the mission of the California community colleges.

### **California Community Colleges Mission**

The mission of the California community colleges is to offer academic and vocational education at the lower division level for recent high school graduates and those returning to school. Another primary mission is to advance California's economic growth and global competitiveness through education, training, and services that contribute to continuous workforce improvement. Essential functions of the colleges include: basic skills instruction, English as a second language, adult non-credit instruction, support programs and services that help students succeed, and addressing access and assisting student achievement for students who have traditionally been underserved.

### **State Center Community College District Mission**

State Center Community College District is committed to student learning and success, while providing accessible, high quality, innovative educational programs and student support services to our diverse community. The District offers associate degrees, university transfer courses and career technical programs that meet the academic and

workforce needs of the San Joaquin Valley and cultivate an educationally prepared citizenry.

### **District Organization**

State Center Community College District anticipates serving in excess of 50,000 students at its various campuses/centers in 2016-17. The District covers approximately 5,580 square miles and serves the greater Fresno area, including Fresno, Madera and portions of Kings and Tulare counties. The District encompasses 17 high school and unified districts. The District is one of 72 community college districts in California and includes three of the 113 colleges (the oldest - Fresno City College and the newest - Clovis Community College in the community college system), as well as two centers and other community-based services.

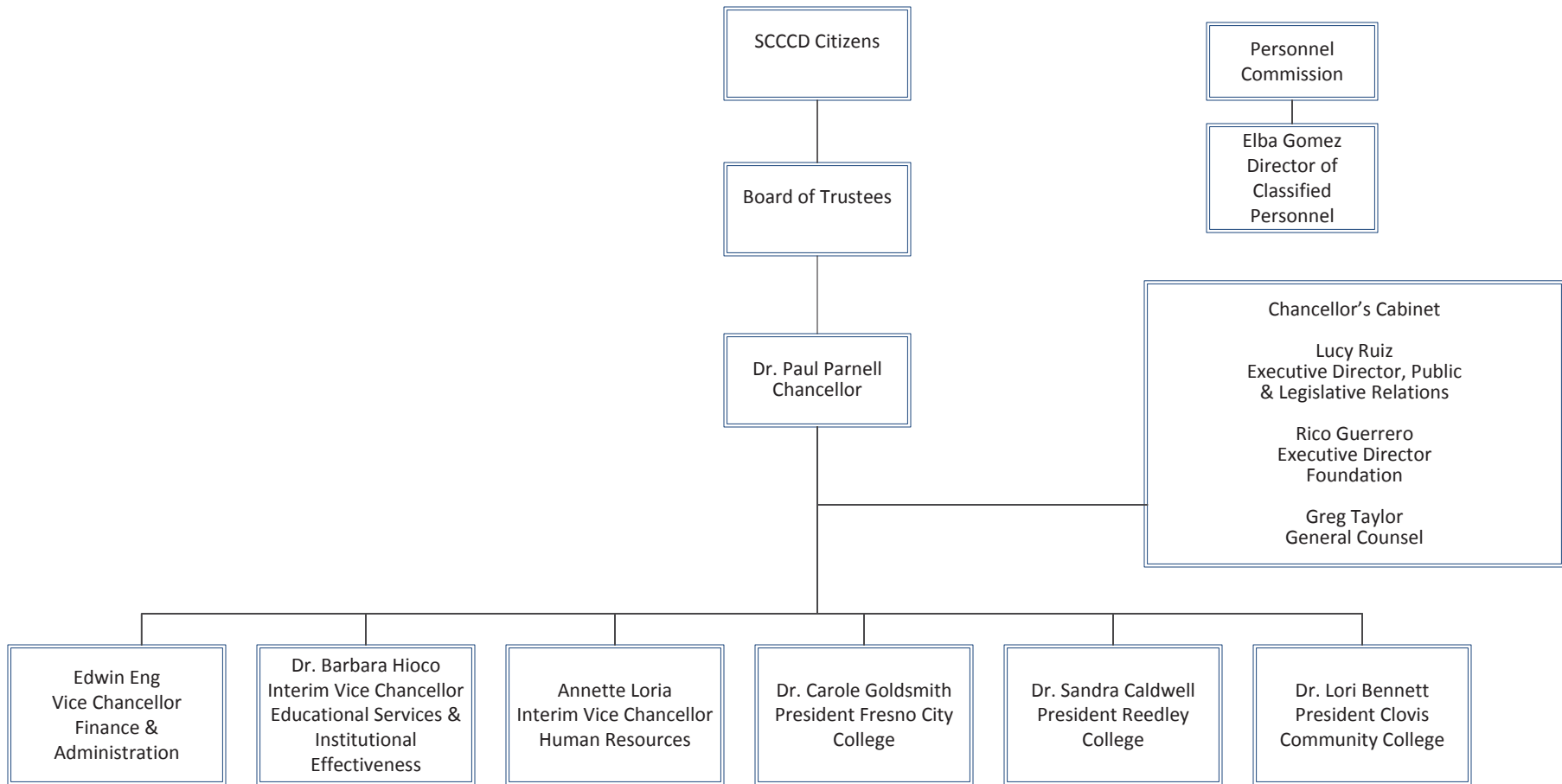
The District is governed by a seven-member Board of Trustees elected from seven by-trustee areas. Regular board meetings are held at 4:30 p.m. on the first Tuesday of the month. Meetings are held in various locations throughout the District with meeting locations adopted by the Board of Trustees each December.

The following organizational structure is in effect for the 2016-17 academic year.



# State Center Community College District

## 2016 - 17 Organizational Chart



[Return to Table of Contents](#)

Funding  
Methodology

## FUNDING METHODOLOGY

### **Introduction**

The financial support for the California community college system has evolved over the years as have the colleges and the purpose for its services. Since the inception of the community college system in 1907, there have been numerous changes in the method of distributing state and local funds for the support of community colleges. In 1988 California voters approved Proposition 98, an initiative that amended Article XVI of the state constitution and provided specific procedures to determine a minimum guarantee for annual K-14 funding. The constitutional provision links K-14 funding formulas (which include community colleges) to growth factors, including state revenues and student population. These various factors determine the percent of the state's budget dedicated to K-14 education.

In 2006-07, legislation (SB 361) was passed and signed into law that provides a basic allocation for each college or center, plus a per credit FTES funding amount of at least \$4,367 to bring all districts in the system to the 90<sup>th</sup> percentile in funding per FTES. The 2016-17 credit FTES funding rate is anticipated to be

approximately \$5,004. This new model was developed in consultation with the State Chancellor's Office, the consultation council, community college chief business officials, and the board of governors.

### **Funding Model under SB 361 of 2006**

Under SB 361, a district receives a basic allocation for each college or center of varying amounts based on the size of their college(s) and center(s). The basic allocation amount is augmented by a per FTES funding level. The primary components of the apportionment funding calculation, the basic allocation and the per FTES funding level, are adjusted each year by the following:

1. COLA (cost-of-living adjustment); and
2. Stability (for districts experiencing decline).

Growth funding in this model simply becomes the state-funded growth FTES for the district multiplied by the per FTES funding level for the year.

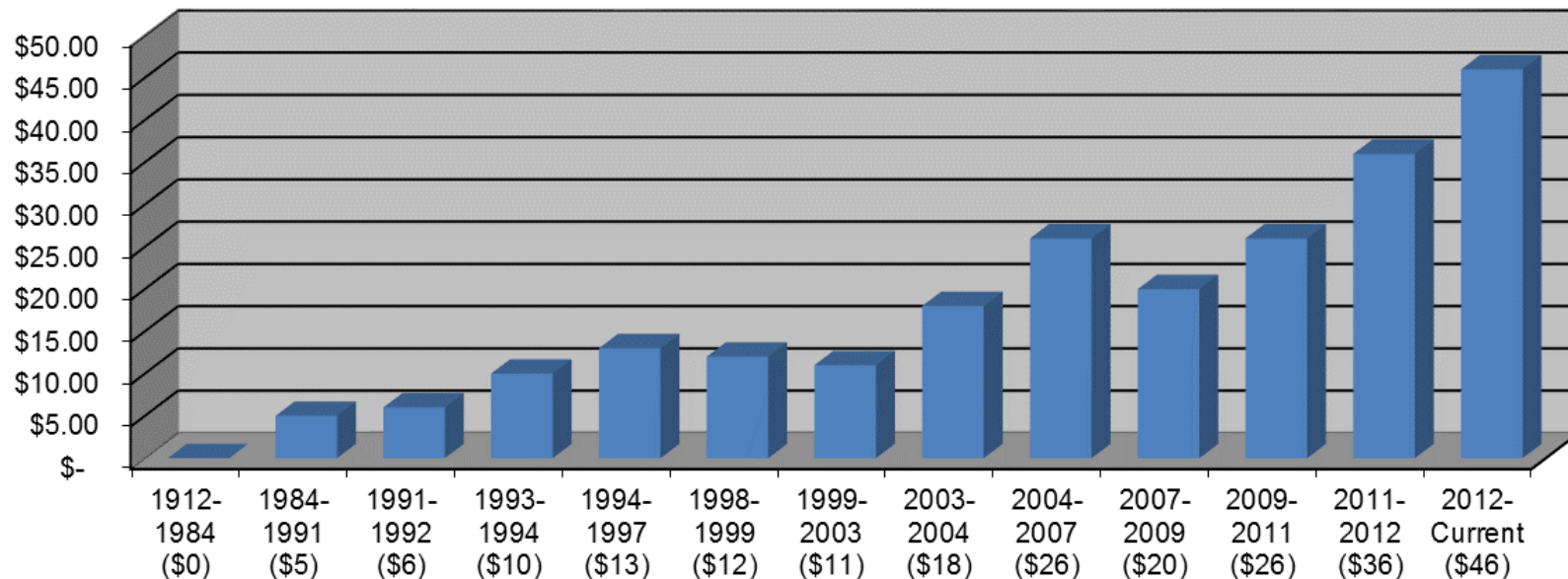
Additionally, the financing of a community college district in the system is provided in accordance with Education Code Section 84751, which states that for each district the state shall subtract from the total computational revenue a district’s local property tax revenue and 98 percent of the enrollment fees collected by the district. The remainder shall be apportioned for each district by the state of California. This means the actual amount of revenue provided to a community college to operate is not impacted by the wealth of the local area's property tax base or the amount of enrollment fees collected since they are deducted from the state’s calculated apportionment for each district.

**Student Fees**

The amount of enrollment fees and other student-related fees is strictly controlled by the state of California. Enrollment fees have remained relatively flat over the past several years. The fee last increased for the summer 2012 semester to \$46 per unit and remains at that level currently.

Outlined in the graph below is a history of community college per unit enrollment fees:

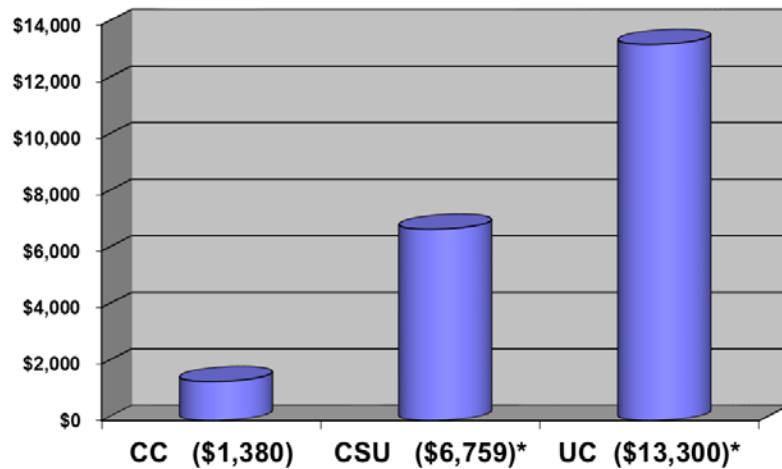
**COMMUNITY COLLEGE PER UNIT ENROLLMENT FEES**





Following are the tuition and fee costs for California community colleges compared to other state higher education institutions:

**CALIFORNIA COLLEGE RESIDENT TUITION FEES  
2015-16**



\* Includes campus-based fees

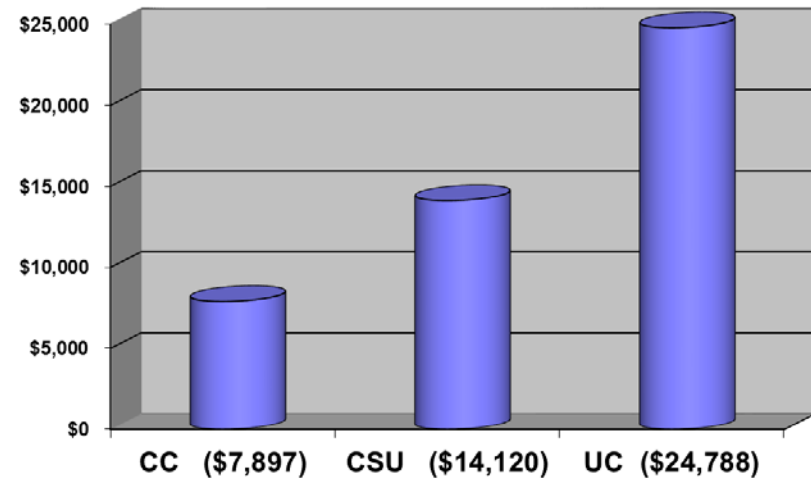
Source: Fast Facts 2016, Community College League of California

**California’s Community Colleges – Efficient and Effective**

The California community colleges represent an outstanding financial and educational value for the largest and most diverse student body in the world. Based upon 2015-16 information provided by the

Community College League of California (CCLC), the community college system receives \$7,897 per full-time equivalent student, which is approximately 56% of the \$14,120 per student funding provided to the California State University (CSU) system and is only 32% of the \$24,788 per student funding received by the University of California (UC) system. This maximization of educational resources allows the state to serve more students and to preserve more resources for other important services.

**INSTRUCTION-RELATED REVENUES PER  
FULL-TIME-EQUIVALENT STUDENT**



Source: Fast Facts 2016, Community College League of California

Not only does the system provide a high level of cost effectiveness, but California's community colleges continue to excel in all areas of the system's mission. The mission of the California community college system is to provide workforce training, basic courses in English and math, certificate and degree programs and preparation for transfer to four-year institutions. Additionally, the community college system has invested significant resources in the Student Support and Success Program, Student Equity Program, Adult Education and Career Technical Education Pathways Program to help enhance student access to the California Community Colleges and promote and sustain the efforts of students to be successful in their educational and career endeavors. While the community colleges are among the most effective and efficient higher education systems in the world, consistent resources are needed to maintain the high level of services provided to the state's population.

[Return to Table of Contents](#)

Student  
Enrollment Trends

## STUDENT ENROLLMENT TRENDS

The California community college system consists of 72 districts, comprised of 113 colleges and 76 educational centers, and currently serves approximately 2.1 million students per year.

Since a significant majority of a community college's funding is based upon full-time equivalent students (FTES), it is important to understand enrollment trends both in the system and at SCCCD.

### **California Community College Enrollment and FTES Trends**

Over the past several years, the California community college system has undergone significant funding fluctuations. In 2008-09, the total number of funded FTES for the system was at a high of 1.21 million, and in 2011-12 the funded FTES had been reduced down to 1.01 million (approximately 200,000 fewer funded FTES). Today, as of the 2015-16 second period (P-2) report, the system has recovered to 1.15 million funded FTES. This demonstrates the system has made good strides in restoring funded enrollments, but still has not reached its earlier levels.

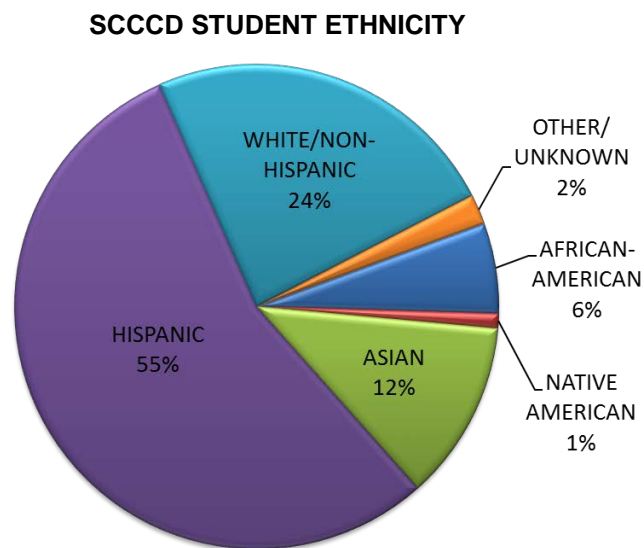
For the 2016-17 Final Budget, the community college system anticipates receiving growth (access) funding. It is estimated that the system will receive approximately \$114.7 million in growth funding, or approximately a 2% increase in funded FTES.

### **SCCCD FTES Trends**

State Center Community College District has traditionally targeted FTES growth at a level higher than the statewide average. Over the past few years, the District has taken special effort to increase course offerings and provide the courses in high demand. We anticipate that enrollment levels will be achieved to ensure that the District receives all available enrollment funding.

## **Student Population**

The geographic area served by State Center Community College District represents a diverse population. Following is a graphic display of the makeup of the District's student population:



Source: SCCC Office of Institutional Research (Fall 2015)

## **SCCCD Future Funded Growth**

The community college system should continue to see growth funding from the state. The District will need to be strategic in allocating these funds, since Proposition 30 funding has a limited life span (sales tax rate increase ends on Dec. 31, 2016 and the income tax rate increase for California's highest earners ends on Dec. 31, 2018). The District will focus on enhancing student enrollment and creating pathways for career technical education while at the same time ensuring students are successful in completing degrees, certificates, increasing job skills and/or transferring to a four-year institution.

The community college system has typically seen enrollment decline during good economic times, and enrollment growth with a weakening economy. With the expiration of Proposition 30 nearing and a stable, but slowing economy, the challenge for the District will be to continue to enhance student enrollment, support student success efforts, and serve traditionally underserved students. The District has been successful and is very optimistic about its ability to provide educational opportunities to its students.

[Return to Table of Contents](#)

## **STATE CENTER COMMUNITY COLLEGE DISTRICT BUDGET SUMMARY**

State Center Community College District is comprised of Fresno City College, Reedley College, the newly accredited Clovis Community College, Madera Community College Center, the Career Technology Center, and Oakhurst Community College (Outreach) Center, plus a number of community outreach sites. Each campus has a distinct identity and unique program offerings. The District offers higher education opportunities to thousands of students who might otherwise be unable to attend classes beyond the high school level. Associate of arts and science degrees are offered in a wide variety of subjects in addition to many vocational programs.

The District serves a population area in excess of one million residents characterized by a lower-than-state average income and diverse socio-economic makeup. These demographics create unique challenges to the District in meeting the needs of the communities it serves. State Center Community College District looks forward to continuing to meet the needs of its growing and diverse service area.

Based on the 2016-17 Adopted State Budget, the District will receive additional on-going funds of

approximately \$6 million. These funds will be insufficient to meet the budgetary needs of the District for 2016-17. To close the gap, the District anticipates utilizing additional funding from 2015-16 (additional growth funds, revisions to original revenue estimates, and prior year adjustments) which were not expended in 2015-16. These funds will enhance 2016-17 revenues to address our needs for the 2016-17 budget. These funds will be used to hire a significant number of full-time faculty (30), part-time faculty, and classified positions (11). In addition, it will cover a variety of payroll related and other post-employment benefit (OPEB) cost increases, including the annual step/column increases, pension contribution rate increase, and retiree health benefits. The District also plans to pre-fund \$3.75 million (an increase of \$0.75 million over last year) in on-going funds to address the future pension obligation related to STRS and PERS employer contribution rate increases. Employer contribution rates are set to nearly double by 2020-21 to address the pension systems unfunded liabilities. Neither retirement system has adequate resources to pay future retirees what is promised to them. The District will also budget \$1.9 million for instructional equipment, and will devote a considerable amount of

resources to address capital project needs. Proposition 39 energy projects (\$1.1m), matching State funded capital projects (\$4.5m) if the November 2016 State Bond is successful, and scheduled maintenance and local projects (\$11.9m). There is no cost of living adjustment (COLA) for 2016-17.

Following is a budget summary by object code for the 2016-17 fiscal year for State Center Community College District:



## DISTRICTWIDE

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
<b>REVENUES</b>				
Federal Revenues	\$ 11,169	\$ 3,205	\$ -	\$ (3,205)
State Revenues	103,549,242	137,794,555	124,342,956	(13,451,599)
Local Revenues	46,965,522	53,066,513	55,028,728	1,962,215
Other Financing Sources	133,354	27,349	15,000	(12,349)
<b>TOTAL REVENUES</b>	<b>\$ 150,659,287</b>	<b>\$ 190,891,622</b>	<b>\$ 179,386,684</b>	<b>\$ (11,504,938)</b>
<b>EXPENDITURES</b>				
Certificated Salaries	\$ 73,510,308	\$ 76,116,349	\$ 78,294,563	\$ 2,178,214
Classified Salaries	28,786,613	30,216,345	31,780,407	1,564,062
Employee Benefits	28,445,260	35,199,560	36,129,309	929,749
Supplies and Materials	2,005,287	2,461,092	2,383,228	(77,864)
Other Operating Expenses	12,745,705	13,831,081	15,619,484	1,788,403
Capital Outlay	4,375,123	7,599,342	4,760,617	(2,838,725)
Other Outgo/Contingency	8,330,103	24,315,106	10,899,076	(13,416,030)
<b>TOTAL EXPENDITURES</b>	<b>\$ 158,198,399</b>	<b>\$ 189,738,875</b>	<b>\$ 179,866,684</b>	<b>\$ (9,872,191)</b>
<b>REVENUES OVER/(UNDER) EXPENDITURES</b>	<b>\$ (7,539,112)</b>	<b>\$ 1,152,747</b>	<b>\$ ** (480,000)</b>	<b>\$ (1,632,747)</b>

\*UNAUDITED

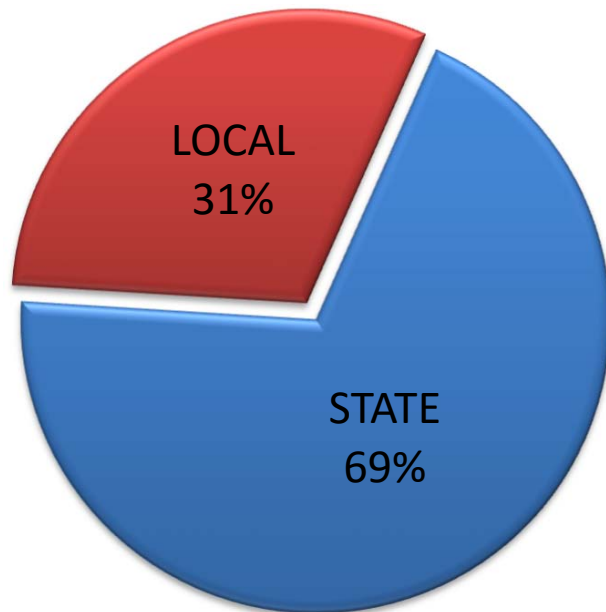
\*\* Use of Reserves - 2015-16 Technology Projects

DISTRICTWIDE

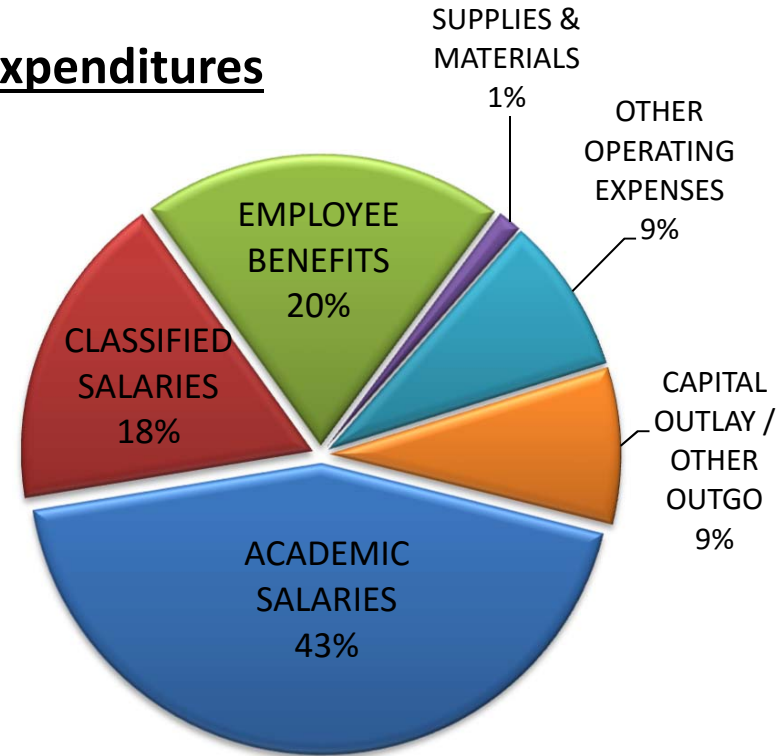
STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY CHART  
FINAL BUDGET

UNRESTRICTED  
FUND 11

Revenues



Expenditures



REVENUES		
STATE	124,342,956	69.3%
LOCAL	55,043,728	30.7%
<b>TOTAL REVENUES</b>	<b>179,386,684</b>	<b>100.0%</b>

EXPENDITURES		
ACADEMIC SALARIES	78,294,563	43.5%
CLASSIFIED SALARIES	31,780,407	17.7%
EMPLOYEE BENEFITS	36,129,309	20.1%
SUPPLIES & MATERIALS	2,383,228	1.3%
OTHER OPERATING EXPENSES	15,619,484	8.7%
CAPITAL OUTLAY/OTHER OUTGO	15,659,693	8.7%
<b>TOTAL EXPENDITURES</b>	<b>179,866,684</b>	<b>100.0%</b>

## DISTRICTWIDE

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
<b>REVENUES</b>				
Federal Revenues	\$ 11,130,376	\$ 10,451,997	\$ 12,367,255	\$ 1,915,258
State Revenues	19,641,413	33,504,769	58,906,101	25,401,332
Local Revenues	2,786,603	2,987,811	3,744,530	756,719
Other Financing Sources	75,848	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 33,634,239</b>	<b>\$ 46,944,577</b>	<b>\$ 75,017,886</b>	<b>\$ 28,073,309</b>
<b>EXPENDITURES</b>				
Certificated Salaries	\$ 8,845,870	\$ 11,388,817	\$ 16,490,587	\$ 5,101,770
Classified Salaries	7,189,539	8,898,311	11,989,294	3,090,983
Employee Benefits	3,698,814	5,579,108	7,711,690	2,132,582
Supplies and Materials	1,198,359	1,297,368	2,122,218	824,850
Other Operating Expenses	4,317,460	10,100,434	25,595,940	15,495,506
Capital Outlay	5,350,811	5,297,208	4,983,898	(313,310)
Other Outgo/Contingency	2,869,197	3,800,574	6,124,259	2,323,685
<b>TOTAL EXPENDITURES</b>	<b>\$ 33,470,050</b>	<b>\$ 46,361,820</b>	<b>\$ 75,017,886</b>	<b>\$ 28,656,066</b>
<b>REVENUES OVER/(UNDER) EXPENDITURES</b>	<b>\$ 164,189</b>	<b>\$ 582,757</b>	<b>\$ -</b>	<b>\$ (582,757)</b>

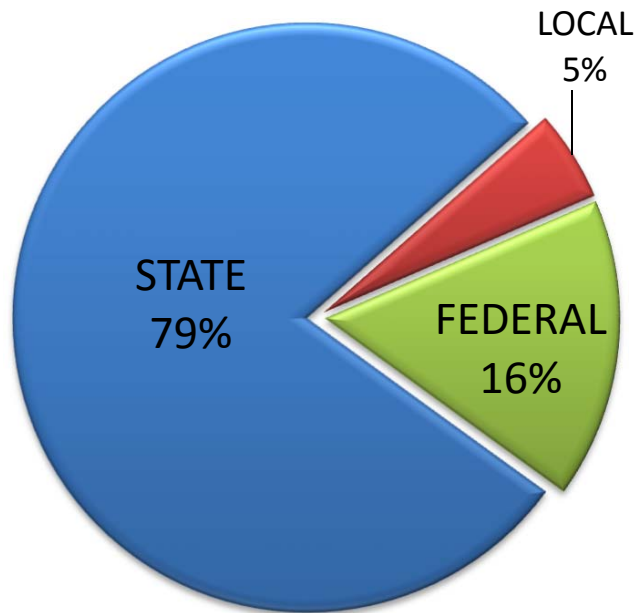
\*UNAUDITED

DISTRICTWIDE

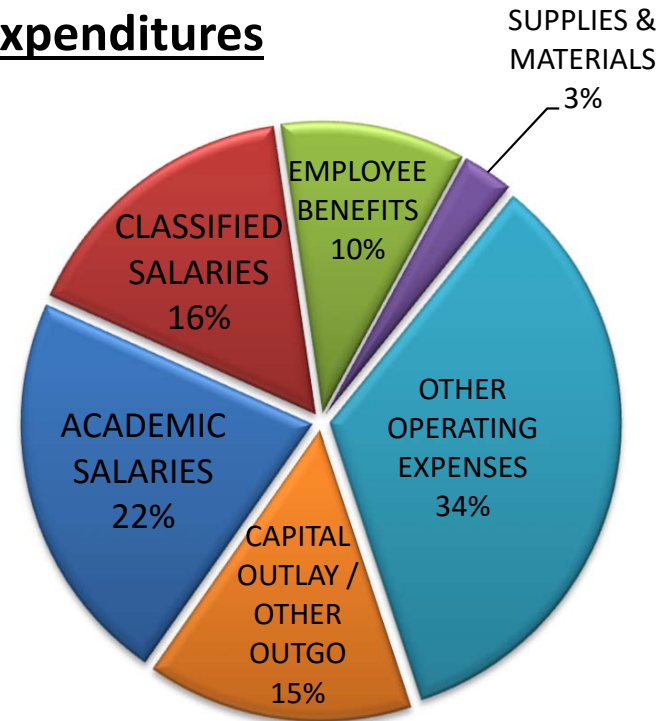
STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY CHART  
FINAL BUDGET

RESTRICTED  
FUND 12

Revenues



Expenditures



REVENUES		
STATE	58,906,101	78.5%
LOCAL	3,744,530	5.0%
FEDERAL	12,367,255	16.5%
<b>TOTAL REVENUES</b>	<b>75,017,886</b>	<b>100.0%</b>

EXPENDITURES		
ACADEMIC SALARIES	16,490,587	22.0%
CLASSIFIED SALARIES	11,989,294	16.0%
EMPLOYEE BENEFITS	7,711,690	10.3%
SUPPLIES & MATERIALS	2,122,218	2.8%
OTHER OPERATING EXPENSES	25,595,940	34.1%
CAPITAL OUTLAY/OTHER OUTGO	11,108,157	14.8%
<b>TOTAL EXPENDITURES</b>	<b>75,017,886</b>	<b>100.0%</b>

## DISTRICTWIDE

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY  
FINAL BUDGET**

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>REVENUES</b>				
Federal Revenues	\$ 11,141,545	\$ 10,455,202	\$ 12,367,255	\$ 1,912,053
State Revenues	123,190,655	171,299,324	183,249,057	11,949,733
Local Revenues	49,752,125	56,054,324	58,773,258	2,718,934
Other Financing Sources	209,202	27,349	15,000	(12,349)
<b>TOTAL REVENUES</b>	<b>\$ 184,293,526</b>	<b>\$ 237,836,199</b>	<b>\$ 254,404,570</b>	<b>\$ 16,568,371</b>
<b>EXPENDITURES</b>				
Certificated Salaries	\$ 82,356,178	\$ 87,505,166	\$ 94,785,150	\$ 7,279,984
Classified Salaries	35,976,152	39,114,656	43,769,701	4,655,045
Employee Benefits	32,144,074	40,778,668	43,840,999	3,062,331
Supplies and Materials	3,203,646	3,758,460	4,505,446	746,986
Other Operating Expenses	17,063,165	23,931,515	41,215,424	17,283,909
Capital Outlay	9,725,934	12,896,550	9,744,515	(3,152,035)
Other Outgo/Contingency	11,199,300	28,115,680	17,023,335	(11,092,345)
<b>TOTAL EXPENDITURES</b>	<b>\$ 191,668,449</b>	<b>\$ 236,100,695</b>	<b>\$ 254,884,570</b>	<b>\$ 18,783,875</b>
<b>REVENUES OVER/(UNDER) EXPENDITURES</b>	<b>\$ (7,374,923)</b>	<b>\$ 1,735,504</b>	<b>** (480,000)</b>	<b>\$ (2,215,504)</b>

\*UNAUDITED

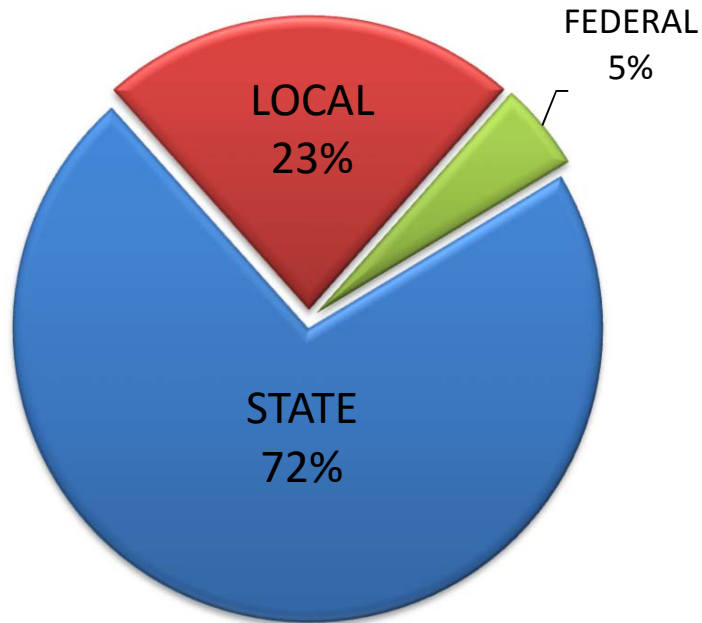
\*\* Use of Reserves - 2015-16 Technology Projects

DISTRICTWIDE

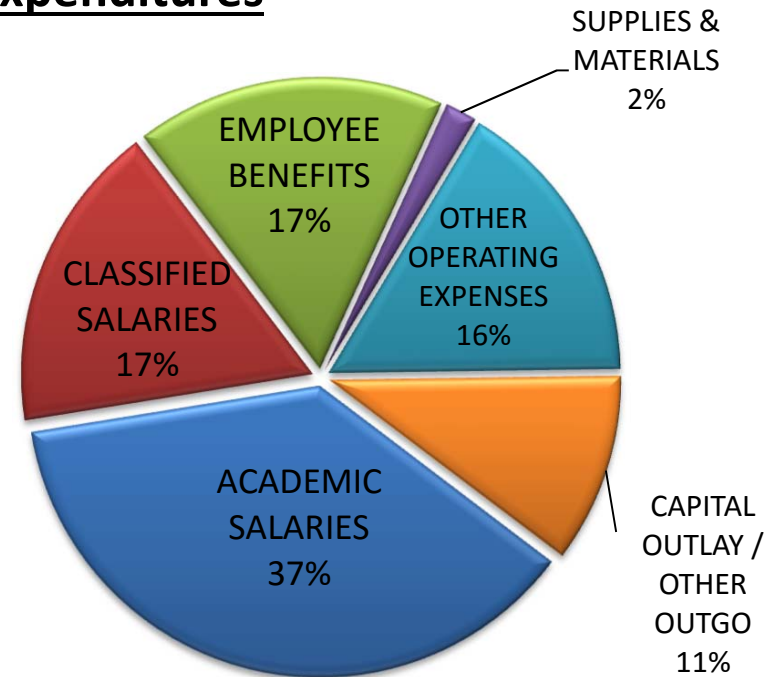
STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - BUDGET SUMMARY CHART  
FINAL BUDGET

FUNDS 11 & 12

**Revenues**



**Expenditures**



REVENUES		
STATE	183,249,057	72.0%
LOCAL	58,788,258	23.1%
FEDERAL	12,367,255	4.9%
<b>TOTAL REVENUES</b>	<b>254,404,570</b>	<b>100.0%</b>

EXPENDITURES		
ACADEMIC SALARIES	94,785,150	37.2%
CLASSIFIED SALARIES	43,769,701	17.2%
EMPLOYEE BENEFITS	43,840,999	17.2%
SUPPLIES & MATERIALS	4,505,446	1.7%
OTHER OPERATING EXPENSES	41,215,424	16.2%
CAPITAL OUTLAY / OTHER OUTGO	26,767,850	10.5%
<b>TOTAL EXPENDITURES</b>	<b>254,884,570</b>	<b>100.0%</b>

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./-(DEC.) FY17 VS. FY16
<b>81000-FEDERAL REVENUES</b>				
81990 OTHER FEDERAL REVENUE	\$ 11,169	\$ 3,205	\$ -	\$ (3,205)
<b>TOTAL FEDERAL REVENUES</b>	<b>\$ 11,169</b>	<b>\$ 3,205</b>	<b>\$ -</b>	<b>\$ (3,205)</b>
<b>86000-STATE REVENUES</b>				
86110 STATE GENERAL APPORTIONMENT	\$ 70,892,732	\$ 86,975,804	\$ 90,375,824	\$ 3,400,020
86150 ENROLLMENT FEE WAIVER ADMIN (2%)	484,638	490,802	490,000	(802)
86180 PRIOR YEAR'S CORRECTIONS	261,332	174,161	-	(174,161)
86190 OTHER GENERAL APPORTIONMENT	581,380	571,713	597,132	25,419
86310 EDUCATION PROTECTION ACT (PROP 30)	25,593,283	24,597,426	25,000,000	402,574
86710 HOMEOWNERS PROPERTY TAX RELIEF	430,761	382,497	300,000	(82,497)
86720 TIMBER YIELD TAX	11,971	3,053	-	(3,053)
86790 OTHER TAX RELIEF SUBVENTIONS	1	56	-	(56)
86810 STATE LOTTERY PROCEEDS	3,387,937	4,319,444	4,100,000	(219,444)
86830 STATE MANDATED COSTS	1,905,207	16,312,151	3,480,000	(12,832,151)
86990 OTHER STATE REVENUES	-	3,967,448	-	(3,967,448)
<b>TOTAL STATE REVENUES</b>	<b>\$ 103,549,242</b>	<b>\$ 137,794,555</b>	<b>\$ 124,342,956</b>	<b>\$ (13,451,599)</b>
<b>88000-LOCAL REVENUES</b>				
88110 TAX ALLOCATION-SECURED ROLL	\$ 36,172,249	\$ 37,845,026	\$ 39,800,000	\$ 1,954,974
88120 TAX ALLOCATION-SUPPLEMENTAL ROLL	570,591	560,162	500,000	(60,162)
88130 TAX ALLOCATION-UNSECURED ROLL	1,624,700	1,592,047	1,500,000	(92,047)
88160 PRIOR YEAR'S TAXES	355,058	30,692	200,000	169,308
88170 EDUCATION REVENUE AUGMENTATION FUND	(4,862,114)	(1,934,482)	(2,000,000)	(65,518)
88180 REDEVELOPMENT AGENCY	1,883,732	2,433,162	2,000,000	(433,162)
88200 CONTRIBUTIONS, GIFTS, GRANTS & ENDOWMENT	-	342,949	-	(342,949)
88310 INSTRUCTIONAL CONTRACT SERVICES	38,975	125,859	-	(125,859)
88320 FOOD SERVICES	85,945	74,576	71,000	(3,576)
88392 BAD DEBT COLLECTIONS	1,040	(186)	3,000	3,186
88450 SALE OF PUBLICATIONS	626	694	450	(244)
88510 FACILITIES USE	64,455	77,093	60,000	(17,093)
88520 OTHER RENTALS AND LEASES	23,773	24,126	24,000	(126)
88600 INTEREST & INVESTMENT REVENUE	488,073	611,110	450,000	(161,110)
88710 CHILD DEVELOPMENT	494,292	542,602	475,000	(67,602)
88740 ENROLLMENT FEES	6,529,926	6,521,456	7,500,000	978,544
88770 INSTRUCTIONAL MATERIAL FEES	65,041	57,621	43,950	(13,671)

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
88790 STUDENT RECORDS	90,756	93,489	90,000	(3,489)
88800 NON-RESIDENT TUITION	1,668,016	2,170,212	2,000,000	(170,212)
88811 PARKING PERMITS	705,945	868,301	950,000	81,699
88812 PARKING METERS	72,664	90,767	75,000	(15,767)
88813 PARKING DAY PASSES	90,507	102,933	90,000	(12,933)
88890 OTHER STUDENT FEES	940	1,397	410	(987)
88910 ADMISSION & GATE RECEIPTS	1,101	-	-	-
88920 VENDING	23	4	30	26
88930 TRAFFIC FINES	253,602	491,437	475,000	(16,437)
88940 DENTAL HYGIENE FEES	33,502	33,288	34,000	712
88951 LIBRARY FINES	9,905	5,656	9,400	3,744
88954 LOST BOOKS	409	3,025	4,300	1,275
88955 LIBRARY MISCELLANEOUS	75	-	1,500	1,500
88990 OTHER REVENUE	35	15	100	85
88992 RECYCLING	2,295	1,976	2,000	24
88993 POLICE FEES	2,745	1,505	-	(1,505)
88995 MISCELLANEOUS REVENUE	487,553	286,321	654,588	368,267
88997 SIX MONTH CANCELS	9,087	11,680	15,000	3,320
<b>TOTAL LOCAL REVENUES</b>	<b>\$ 46,965,522</b>	<b>\$ 53,066,513</b>	<b>\$ 55,028,728</b>	<b>\$ 1,962,215</b>
<b>89000-OTHER FINANCING SOURCES</b>				
89120 SALE OF EQUIP & SUPPLIES	\$ 65,591	\$ 27,349	\$ 15,000	\$ (12,349)
89890 OTHER TRANSFERS-IN	67,763	-	-	-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 133,354</b>	<b>\$ 27,349</b>	<b>\$ 15,000</b>	<b>\$ (12,349)</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 150,659,287</b>	<b>\$ 190,891,622</b>	<b>\$ 179,386,684</b>	<b>\$ (11,504,938)</b>

\*UNAUDITED



## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>81000-FEDERAL REVENUES</b>				
81200 HIGHER EDUCATION ACT	\$ 6,288,302	\$ 5,983,614	\$ 7,575,474	\$ 1,591,860
81300 JTPA (WORKFORCE INVESTMENT ACT)	785,164	224,346	25,000	(199,346)
81400 TANF	228,671	249,353	278,250	28,897
81500 STUDENT FINANCIAL AID	84,050	162,647	273,038	110,391
81600 VETERAN'S EDUCATION	9,112	7,279	25,205	17,926
81700 VTEA	1,468,361	1,514,368	1,602,611	88,243
81990 OTHER FEDERAL REVENUE	2,266,716	2,310,390	2,587,677	277,287
<b>TOTAL FEDERAL REVENUES</b>	<b>\$ 11,130,376</b>	<b>\$ 10,451,997</b>	<b>\$ 12,367,255</b>	<b>\$ 1,915,258</b>
<b>86000-STATE REVENUES</b>				
86120 APPRENTICESHIP	\$ -	\$ 39,000	\$ 62,446	\$ 23,446
86220 EXTEND. OPPOR. PROGS. & SERV.	1,672,920	2,143,393	2,172,792	29,399
86230 DISABLED STUDENT ALLOWANCE	3,362,979	3,450,580	3,714,838	264,258
86250 SSSP & STUDENT EQUITY	3,528,358	9,822,758	18,950,877	9,128,119
86290 OTHER CATEGORICAL APPORTIONMENT	6,623,323	11,611,771	24,896,430	13,284,659
86590 OTHER CATEGORICAL PROG ALLOWANCES	3,474,288	4,388,320	8,008,718	3,620,398
86810 STATE LOTTERY PROCEEDS	979,546	1,481,132	1,100,000	(381,132)
86990 OTHER STATE REVENUES	-	567,815	-	(567,815)
<b>TOTAL STATE REVENUES</b>	<b>\$ 19,641,413</b>	<b>\$ 33,504,769</b>	<b>\$ 58,906,101</b>	<b>\$ 25,401,332</b>
<b>88000-LOCAL REVENUES</b>				
88390 OTHER CONTRACT SERVICES	\$ 711,416	\$ 794,189	\$ 1,504,361	\$ 710,172
88760 STUDENT HEALTH FEES	1,397,254	1,434,734	1,480,000	45,266
88935 HEALTH SERVICES	745	1,725	-	(1,725)
88973 TRAINING INSTITUTE	610,823	728,686	725,415	(3,271)
88974 C.I.T.D.	45,331	17,577	34,754	17,177
88976 CAL PRO NET	21,033	10,900	-	(10,900)
<b>TOTAL LOCAL REVENUES</b>	<b>\$ 2,786,603</b>	<b>\$ 2,987,811</b>	<b>\$ 3,744,530</b>	<b>\$ 756,719</b>
<b>89000-OTHER FINANCING SOURCES</b>				
89890 OTHER TRANSFERS-IN	\$ 75,848	\$ -	\$ -	\$ -
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 75,848</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 33,634,239</b>	<b>\$ 46,944,577</b>	<b>\$ 75,017,886</b>	<b>\$ 28,073,309</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>81000-FEDERAL REVENUES</b>				
81200 HIGHER EDUCATION ACT	\$ 6,288,302	\$ 5,983,614	\$ 7,575,474	\$ 1,591,860
81300 JTPA (WORKFORCE INVESTMENT ACT)	785,164	224,346	25,000	(199,346)
81400 TANF	228,671	249,353	278,250	28,897
81500 STUDENT FINANCIAL AID	84,050	162,647	273,038	110,391
81600 VETERAN'S EDUCATION	9,112	7,279	25,205	17,926
81700 VTEA	1,468,361	1,514,368	1,602,611	88,243
81990 OTHER FEDERAL REVENUE	2,277,885	2,313,595	2,587,677	274,082
<b>TOTAL FEDERAL REVENUES</b>	<b>\$ 11,141,545</b>	<b>\$ 10,455,202</b>	<b>\$ 12,367,255</b>	<b>\$ 1,912,053</b>
<b>86000-STATE REVENUES</b>				
86110 STATE GENERAL APPORTIONMENT	\$ 70,892,732	\$ 86,975,804	\$ 90,375,824	\$ 3,400,020
86120 APPRENTICESHIP	-	39,000	62,446	23,446
86150 ENROLLMENT FEE WAIVER ADMIN (2%)	484,638	490,802	490,000	(802)
86180 PRIOR YEAR'S CORRECTIONS	261,332	174,161	-	(174,161)
86190 OTHER GENERAL APPORTIONMENT	581,380	571,713	597,132	25,419
86220 EXTEND. OPPOR. PROGS. & SERV.	1,672,920	2,143,393	2,172,792	29,399
86230 DISABLED STUDENT ALLOWANCE	3,362,979	3,450,580	3,714,838	264,258
86250 SSSP & STUDENT EQUITY	3,528,358	9,822,758	18,950,877	9,128,119
86290 OTHER CATEGORICAL APPORTIONMENT	6,623,323	11,611,771	24,896,430	13,284,659
86310 EDUCATION PROTECTION ACT (PROP 30)	25,593,283	24,597,426	25,000,000	402,574
86590 OTHER CATEGORICAL PROG ALLOWANCES	3,474,288	4,388,320	8,008,718	3,620,398
86710 HOMEOWNERS PROPERTY TAX RELIEF	430,761	382,497	300,000	(82,497)
86720 TIMBER YIELD TAX	11,971	3,053	-	(3,053)
86790 OTHER TAX RELIEF SUBVENTIONS	1	56	-	(56)
86810 STATE LOTTERY PROCEEDS	4,367,483	5,800,576	5,200,000	(600,576)
86830 STATE MANDATED COSTS	1,905,207	16,312,151	3,480,000	(12,832,151)
86990 OTHER STATE REVENUES	-	4,535,263	-	(4,535,263)
<b>TOTAL STATE REVENUES</b>	<b>\$ 123,190,655</b>	<b>\$ 171,299,324</b>	<b>\$ 183,249,057</b>	<b>\$ 11,949,733</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>88000-LOCAL REVENUES</b>				
88110 TAX ALLOCATION-SECURED ROLL	\$ 36,172,249	\$ 37,845,026	\$ 39,800,000	\$ 1,954,974
88120 TAX ALLOCATION-SUPPLEMENTAL ROLL	570,591	560,162	500,000	(60,162)
88130 TAX ALLOCATION-UNSECURED ROLL	1,624,700	1,592,047	1,500,000	(92,047)
88160 PRIOR YEAR'S TAXES	355,058	30,692	200,000	169,308
88170 EDUCATION REVENUE AUGMENTATION FUND	(4,862,114)	(1,934,482)	(2,000,000)	(65,518)
88180 REDEVELOPMENT AGENCY	1,883,732	2,433,162	2,000,000	(433,162)
88200 CONTRIBUTIONS, GIFTS, GRANTS & ENDOWMENT	-	342,949	-	(342,949)
88310 INSTRUCTIONAL CONTRACT SERVICES	38,975	125,859	-	(125,859)
88320 FOOD SERVICES	85,945	74,576	71,000	(3,576)
88390 OTHER CONTRACT SERVICES	711,416	794,189	1,504,361	710,172
88392 BAD DEBT COLLECTIONS	1,040	(186)	3,000	3,186
88450 SALE OF PUBLICATIONS	626	694	450	(244)
88510 FACILITIES USE	64,455	77,093	60,000	(17,093)
88520 OTHER RENTALS AND LEASES	23,773	24,126	24,000	(126)
88600 INTEREST & INVESTMENT REVENUE	488,073	611,110	450,000	(161,110)
88710 CHILD DEVELOPMENT	494,292	542,602	475,000	(67,602)
88740 ENROLLMENT FEES	6,529,926	6,521,456	7,500,000	978,544
88760 STUDENT HEALTH FEES	1,397,254	1,434,734	1,480,000	45,266
88770 INSTRUCTIONAL MATERIAL FEES	65,041	57,621	43,950	(13,671)
88790 STUDENT RECORDS	90,756	93,489	90,000	(3,489)
88800 NON-RESIDENT TUITION	1,668,016	2,170,212	2,000,000	(170,212)
88811 PARKING PERMITS	705,945	868,301	950,000	81,699
88812 PARKING METERS	72,664	90,767	75,000	(15,767)
88813 PARKING DAY PASSES	90,507	102,933	90,000	(12,933)
88890 OTHER STUDENT FEES	940	1,397	410	(987)
88910 ADMISSION & GATE RECEIPTS	1,101	-	-	-
88920 VENDING	23	4	30	26
88930 TRAFFIC FINES	253,602	491,437	475,000	(16,437)
88935 HEALTH SERVICES	745	1,725	-	(1,725)
88940 DENTAL HYGIENE FEES	33,502	33,288	34,000	712
88951 LIBRARY FINES	9,905	5,656	9,400	3,744
88954 LOST BOOKS	409	3,025	4,300	1,275
88955 LIBRARY MISCELLANEOUS	75	-	1,500	1,500

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - REVENUES  
FINAL BUDGET

FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
88973 TRAINING INSTITUTE	610,823	728,686	725,415	(3,271)
88974 C.I.T.D.	45,331	17,577	34,754	17,177
88976 CAL PRO NET	21,033	10,900	-	(10,900)
88990 OTHER REVENUE	35	15	100	85
88992 RECYCLING	2,295	1,976	2,000	24
88993 POLICE FEES	2,745	1,505	-	(1,505)
88995 MISCELLANEOUS REVENUE	487,553	286,321	654,588	368,267
88997 SIX MONTH CANCELS	9,087	11,680	15,000	3,320
<b>TOTAL LOCAL REVENUES</b>	<b>\$ 49,752,125</b>	<b>\$ 56,054,324</b>	<b>\$ 58,773,258</b>	<b>\$ 2,718,934</b>
<b>89000-OTHER FINANCING SOURCES</b>				
89120 SALE OF EQUIP & SUPPLIES	\$ 65,591	\$ 27,349	\$ 15,000	\$ (12,349)
89890 OTHER TRANSFERS-IN	143,611	-	-	-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 209,202</b>	<b>\$ 27,349</b>	<b>\$ 15,000</b>	<b>\$ (12,349)</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 184,293,526</b>	<b>\$ 237,836,199</b>	<b>\$ 254,404,570</b>	<b>\$ 16,568,371</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91110 REG.GRADED CLASSES	\$ 37,650,268	\$ 38,862,433	\$ 41,458,767	\$ 2,596,334
91125 REG SABBATICAL	605,112	789,257	598,008	(191,249)
91130 TEMP.GRADED CLASSES	834,552	1,596,277	726,230	(870,047)
91210 REG-MANAGEMENT	6,873,305	7,121,424	6,866,148	(255,276)
91215 REG-COUNSELORS	2,898,186	2,918,502	3,069,728	151,226
91220 REG NON-MANAGEMENT	4,720,129	4,829,293	5,129,427	300,134
91230 REG SABB NON-MANAGEMENT	56,986	54,799	-	(54,799)
91310 HOURLY, GRADED CLASSES	11,951,744	11,793,321	12,479,930	686,609
91320 OVERLOAD, GRADED CLASSES	2,215,472	2,168,361	2,276,326	107,965
91330 HRLY-SUMMER SESSIONS	2,818,742	3,156,226	2,887,932	(268,294)
91335 HRLY-SUBSTITUTES	403,433	371,850	377,500	5,650
91410 HRLY-MANAGEMENT	-	41,036	-	(41,036)
91415 HRLY NON-MANAGEMENT	2,482,379	2,413,570	2,424,567	10,997
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 73,510,308</b>	<b>\$ 76,116,349</b>	<b>\$ 78,294,563</b>	<b>\$ 2,178,214</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 19,177,035	\$ 19,954,227	\$ 22,118,919	\$ 2,164,692
92115 CONFIDENTIAL	1,141,687	1,244,421	1,264,948	20,527
92120 MANAGEMENT-CLASS	2,788,369	2,984,818	3,454,497	469,679
92150 O/T-CLASSIFIED	529,001	548,660	133,030	(415,630)
92210 INSTR AIDES	1,722,368	2,005,785	2,120,001	114,216
92250 O/T-INSTR AIDES	5,069	3,338	-	(3,338)
92310 HOURLY STUDENTS	1,094,078	1,161,980	1,047,084	(114,896)
92320 HOURLY NON-STUDENTS	882,823	1,063,908	138,010	(925,898)
92330 PERM PART-TIME	284,834	217,546	321,648	104,102
92350 O/T NON-INSTR	59,153	2,788	-	(2,788)
92410 HRLY-INSTR AIDES-STUDENTS	692,389	675,398	843,735	168,337
92420 HRLY INSTR AIDES NON-STUDENTS	157,731	85,547	47,420	(38,127)
92430 PERM P/T INSTR AIDES/OTHER	252,076	267,929	291,115	23,186
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 28,786,613</b>	<b>\$ 30,216,345</b>	<b>\$ 31,780,407</b>	<b>\$ 1,564,062</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>93000-EMPLOYEE BENEFITS</b>				
93110 STRS-INSTRUCTIONAL	\$ 4,463,551	\$ 8,700,132	\$ 7,008,079	\$ (1,692,053)
93130 STRS NON-INSTR	1,310,655	2,478,311	2,102,664	(375,647)
93210 PERS-INSTRUCTIONAL	320,552	352,939	435,117	82,178
93230 PERS NON-INSTR	2,860,264	3,009,526	3,796,104	786,578
93310 OASDI-INSTRUCTIONAL	998,602	1,052,631	1,100,862	48,231
93330 OASDI NON-INSTR	2,110,708	2,214,612	2,343,592	128,980
93410 H&W-INSTRUCTIONAL	5,922,732	6,456,665	6,784,521	327,856
93430 H&W NON-INSTR	7,027,228	7,352,458	8,570,949	1,218,491
93490 H&W-RETIREEES	1,216,115	1,257,283	1,425,000	167,717
93510 SUI-INSTRUCTIONAL	35,250	30,528	31,636	1,108
93530 SUI NON-INSTR	24,890	21,952	22,569	617
93610 WORK COMP-INSTRUCTIONAL	1,134,335	1,193,913	1,280,517	86,604
93630 WORK COMP NON-INSTR	832,735	874,578	969,217	94,639
93710 PARS-INSTRUCTIONAL	154,193	148,188	148,482	294
93730 PARS NON-INSTR	49,525	48,380	35,000	(13,380)
93910 OTHER EMP BEN-INSTR	(22,904)	(5,299)	-	5,299
93930 OTHER EMP BEN NON-INSTR	6,829	12,763	75,000	62,237
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 28,445,260</b>	<b>\$ 35,199,560</b>	<b>\$ 36,129,309</b>	<b>\$ 929,749</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 539,246	\$ 739,080	\$ 705,478	\$ (33,602)
94315 SOFTWARE-INSTRUCTIONAL	667	6,331	1,174	(5,157)
94320 MATERIAL FEES SUPPLIES	43,159	39,342	42,900	3,558
94410 OFFICE SUPPLIES	345,727	386,208	372,437	(13,771)
94415 SOFTWARE	36,744	36,472	55,513	19,041
94425 OPERATIONAL SUPPLIES	770,952	948,699	859,002	(89,697)
94490 OTHER SUPPLIES	244,041	276,642	307,920	31,278

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
94510 NEWSPAPERS	10,494	16,153	20,324	4,171
94515 NON-PRINT MEDIA	4,477	2,915	2,800	(115)
94530 PUBLICATIONS/CATALOGS	9,780	9,250	15,680	6,430
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 2,005,287</b>	<b>\$ 2,461,092</b>	<b>\$ 2,383,228</b>	<b>\$ (77,864)</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 3,797,443	\$ 4,410,511	\$ 4,865,000	\$ 454,489
95115 WATER,SEWER & WASTE	494,238	455,701	532,500	76,799
95120 GASOLINE/DIESEL/FUEL OIL	164,619	60,318	58,450	10,744
95125 TELE/PAGER/CELL SERVICE	311,429	293,899	399,765	105,866
95190 OTHER UTILITY SERVICES	16,381	19,108	19,000	(108)
95210 EQUIPMENT RENTAL	30,378	45,188	46,900	1,712
95215 BLDG/ROOM RENTAL	57,825	64,714	49,250	(15,464)
95220 VEHICLE REPR & MAINT	49,008	12,455	48,200	35,745
95225 EQUIP REPR & MAINT	776,026	825,697	811,353	(14,344)
95230 ALARM SYSTEM	38,755	16,733	15,000	(1,733)
95235 COMPUTER HW MAINT/LIC	94,932	216,563	84,116	(132,447)
95240 COMPUTER SW MAINT/LIC	1,715,418	1,935,126	2,692,075	756,949
95310 CONFERENCE	349,906	523,753	609,909	86,156
95315 MILEAGE	170,047	168,171	175,366	7,195
95320 CHARTER SERVICE	30,081	177,345	187,330	9,985
95325 FIELD TRIPS	3,985	9,186	242,595	233,409
95330 HOSTING EVENTS/WORKSHOPS	112,139	214,514	283,715	69,201
95410 DUES/MEMBERSHIPS	214,331	202,391	310,282	107,891
95415 ROYALTIES	7,349	7,976	4,925	(3,051)
95525 MEDICAL SERVICES	11,540	11,554	19,500	7,946
95530 CONTRACT LABOR/SERVICES	1,045,235	1,273,528	1,031,649	(241,879)
95531 CONTRACT LABOR/SERVICES-INSTR	450,523	498,102	380,000	(118,102)
95535 ARMORED CAR/COURIER SERVICES	78,132	78,882	82,475	3,593
95555 ACCREDITATION SERVICES	106,026	100,449	96,433	(4,016)
95560 LEGAL SERVICES	398,374	299,954	278,850	(21,104)

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95565 ELECTION SERVICES	81,553	323,600	175,000	(148,600)
95570 AUDIT SERVICES	71,900	85,850	90,000	4,150
95620 INSURANCE	858,236	844,673	885,000	40,327
95640 STUDENT INS	698	1,172	680	(492)
95710 ADVERTISING	373,122	450,499	495,479	44,980
95715 PROMOTIONS	43,922	72,391	162,741	90,350
95720 PRINTING/BINDING/DUPLICATING	154,456	72,978	114,999	42,021
95725 POSTAGE/SHIPPING	188,602	219,147	167,032	(52,115)
95915 CASH (OVER)/SHORT	91	170	100	(70)
95920 ADMIN OVERHEAD COSTS	(572,143)	(743,955)	(780,000)	(36,045)
95921 BANK/MERCHANT FEES	358,593	276,841	219,000	(57,841)
95926 CHARGEBACKS-MAIL SERVICES	(10,168)	(239)	2,482	2,721
95927 CHARGEBACKS-PRODUCTION	(18,238)	(24,875)	13,641	38,516
95928 CHARGEBACKS-TRANSPORTATION	(208,652)	-	-	-
95935 BAD DEBT EXPENSE	804,816	547,698	429,500	(118,198)
95940 DISCOUNTS	3,542	6,348	-	(6,348)
95990 MISCELLANEOUS	91,255	100,565	319,192	218,627
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 12,745,705</b>	<b>\$ 14,154,681</b>	<b>\$ 15,619,484</b>	<b>\$ 1,477,415</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 145,493,173</b>	<b>\$ 158,148,027</b>	<b>\$ 164,206,991</b>	<b>\$ 6,071,576</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 255,213	\$ 11,731	\$ 30,000	\$ 18,269
96215 CONSULTANT SERVICES	5,575	-	-	-
96225 ENGINEERING SERVICES	45,747	4,294	-	(4,294)
96245 TESTING SERVICES	1,244	890	-	(890)
96290 FEES & OTHER CHARGES	3,375	119	-	(119)

\*UNAUDITED



## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	296,555	337,822	549,750	211,928
96415 CONSULTANT SERVICES	23,701	21,638	-	(21,638)
96420 ARCHITECT SERVICES	4,045	-	132	132
96425 ENGINEERING SERVICES	1,500	195	-	(195)
96440 INSPECTION SERVICES	140	2,550	-	(2,550)
96445 TESTING SERVICES	-	2,575	-	(2,575)
96490 FEES & OTHER CHARGES	711	2,000	-	(2,000)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	1,922,161	3,836,820	3,444,946	(391,874)
96512 NEW-EQUIPMENT GT \$5,000	1,767,115	3,313,746	505,789	(2,807,957)
96520 NEW-VEHICLES	48,041	61,712	230,000	168,288
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	-	3,250	-	(3,250)
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 4,375,123</b>	<b>\$ 7,599,342</b>	<b>\$ 4,760,617</b>	<b>\$ (2,838,725)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ 354,423	\$ 613,588	\$ 814,963	\$ 201,375
97310 INTERFUND TRANSFERS-OUT	7,885,069	22,457,173	9,184,113	(13,273,060)
97410 OTHER TRANSFERS-OUT	75,848	1,242,949	900,000	(342,949)
97510 CURR YEAR PAYMENTS	7,263	1,396	-	(1,396)
97650 HOST FAMILY	7,500	-	-	-
<b>TOTAL OTHER OUTGO</b>	<b>\$ 8,330,103</b>	<b>\$ 24,315,106</b>	<b>\$ 10,899,076</b>	<b>\$ (13,416,030)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 12,705,226</b>	<b>\$ 31,914,448</b>	<b>\$ 15,659,693</b>	<b>\$ (16,254,755)</b>
<b>TOTAL DISTRICTWIDE</b>	<b>\$ 158,198,399</b>	<b>\$ 190,062,475</b>	<b>\$ 179,866,684</b>	<b>\$ (10,183,179)</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91110 REG.GRADED CLASSES	\$ 274,034	\$ 261,537	\$ 289,489	\$ 27,952
91210 REG-MANAGEMENT	872,334	839,540	1,311,654	472,114
91215 REG-COUNSELORS	2,052,595	3,222,283	4,652,017	1,429,734
91220 REG NON-MANAGEMENT	1,560,337	2,402,477	3,512,755	1,110,278
91310 HOURLY, GRADED CLASSES	143,948	85,773	175,492	89,719
91320 OVERLOAD, GRADED CLASSES	63,350	34,364	3,156	(31,208)
91330 HRLY-SUMMER SESSIONS	120,540	97,003	123,920	26,917
91410 HRLY-MANAGEMENT	-	-	70,000	70,000
91415 HRLY NON-MANAGEMENT	3,758,732	4,445,840	6,352,104	1,906,264
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 8,845,870</b>	<b>\$ 11,388,817</b>	<b>\$ 16,490,587</b>	<b>\$ 5,101,770</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 3,582,234	\$ 4,175,985	\$ 5,966,915	\$ 1,790,930
92120 MANAGEMENT-CLASS	336,381	509,672	531,321	21,649
92150 O/T-CLASSIFIED	49,406	44,070	39,882	(4,188)
92210 INSTR AIDES	81,738	101,046	103,528	2,482
92310 HOURLY STUDENTS	1,814,837	2,248,789	2,417,712	168,923
92320 HOURLY NON-STUDENTS	413,533	460,781	365,538	(95,243)
92330 PERM PART-TIME	262,198	213,128	337,085	123,957
92410 HRLY-INSTR AIDES-STUDENTS	419,681	883,642	1,951,848	1,068,206
92420 HRLY INSTR AIDES NON-STUDENTS	97,117	117,804	109,016	(8,788)
92430 PERM P/T INSTR AIDES/OTHER	132,414	143,394	166,449	23,055
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 7,189,539</b>	<b>\$ 8,898,311</b>	<b>\$ 11,989,294</b>	<b>\$ 3,090,983</b>
<b>93000-EMPLOYEE BENEFITS</b>				
93110 STRS-INSTRUCTIONAL	\$ 43,906	\$ 48,896	\$ 71,363	\$ 22,467
93130 STRS NON-INSTR	612,140	1,549,384	1,796,306	246,922
93210 PERS-INSTRUCTIONAL	21,125	16,359	19,435	3,076
93230 PERS NON-INSTR	545,057	678,512	995,203	316,691
93310 OASDI-INSTRUCTIONAL	25,714	24,284	36,811	12,527
93330 OASDI NON-INSTR	468,602	585,290	825,473	240,183
93410 H&W-INSTRUCTIONAL	68,871	70,787	85,191	14,404

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
93430 H&W NON-INSTR	1,550,336	2,142,197	3,239,486	1,097,289
93510 SUI-INSTRUCTIONAL	600	592	3,880	3,288
93530 SUI NON-INSTR	6,535	8,315	11,723	3,408
93610 WORK COMP-INSTRUCTIONAL	26,151	33,896	54,159	20,263
93630 WORK COMP NON-INSTR	275,940	354,839	478,006	123,167
93710 PARS-INSTRUCTIONAL	10,470	15,640	50,230	34,590
93730 PARS NON-INSTR	43,367	50,117	44,424	(5,693)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 3,698,814</b>	<b>\$ 5,579,108</b>	<b>\$ 7,711,690</b>	<b>\$ 2,132,582</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 613,324	\$ 664,162	\$ 775,444	\$ 111,282
94315 SOFTWARE-INSTRUCTIONAL	23,397	17,224	14,500	(2,724)
94410 OFFICE SUPPLIES	212,633	258,830	514,007	255,177
94415 SOFTWARE	17,109	40,299	259,890	219,591
94490 OTHER SUPPLIES	327,089	310,837	547,216	236,379
94510 NEWSPAPERS	425	63	-	(63)
94515 NON-PRINT MEDIA	2,554	2,940	7,500	4,560
94530 PUBLICATIONS/CATALOGS	1,828	3,013	3,661	648
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 1,198,359</b>	<b>\$ 1,297,368</b>	<b>\$ 2,122,218</b>	<b>\$ 824,850</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95125 TELE/PAGER/CELL SERVICE	\$ 18,030	\$ 18,175	\$ 55,243	\$ 37,068
95210 EQUIPMENT RENTAL	7,876	6,696	11,865	5,169
95215 BLDG/ROOM RENTAL	133	2,080	6,792	4,712
95220 VEHICLE REPR & MAINT	8,241	13,515	14,500	985
95225 EQUIP REPR & MAINT	52,028	58,242	104,544	46,302
95230 ALARM SYSTEM	120	-	-	-
95235 COMPUTER HW MAINT/LIC	-	-	6,500	6,500
95240 COMPUTER SW MAINT/LIC	535,777	868,713	1,058,844	190,131
95310 CONFERENCE	509,304	583,317	1,246,301	662,984
95315 MILEAGE	25,493	31,404	195,497	164,093
95320 CHARTER SERVICE	109,990	167,246	241,349	74,103
95325 FIELD TRIPS	144,919	82,119	358,122	276,003

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95330 HOSTING EVENTS/WORKSHOPS	436,616	279,212	785,812	506,600
95410 DUES/MEMBERSHIPS	26,429	14,348	23,962	9,614
95530 CONTRACT LABOR/SERVICES	1,409,992	6,659,244	19,361,243	12,701,999
95535 ARMORED CAR/COURIER SERVICES	-	9	-	(9)
95640 STUDENT INS	95,840	109,066	114,000	4,934
95710 ADVERTISING	32,396	63,736	106,543	42,807
95715 PROMOTIONS	91,545	142,659	300,513	157,854
95720 PRINTING/BINDING/DUPLICATING	18,869	53,622	120,059	66,437
95725 POSTAGE/SHIPPING	717	1,831	5,554	3,723
95920 ADMIN OVERHEAD COSTS	572,143	743,955	1,075,515	331,560
95921 BANK/MERCHANT FEES	607	121	-	(121)
95926 CHARGEBACKS-MAIL SERVICES	3,408	239	2,400	2,161
95927 CHARGEBACKS-PRODUCTION	12,705	8,860	9,672	812
95928 CHARGEBACKS-TRANSPORTATION	61,976	-	-	-
95935 BAD DEBT EXPENSE	5,108	(4,985)	1,000	5,985
95990 MISCELLANEOUS	137,198	197,010	390,110	193,100
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 4,317,460</b>	<b>\$ 10,100,434</b>	<b>\$ 25,595,940</b>	<b>\$ 15,495,506</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 25,250,042</b>	<b>\$ 37,264,038</b>	<b>\$ 63,909,729</b>	<b>\$ 26,645,691</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	\$ 353,476	\$ 410,692	\$ 151,398	\$ (259,294)
96415 CONSULTANT SERVICES	3,900	1,650	-	(1,650)
96420 ARCHITECT SERVICES	24,330	26,215	-	(26,215)
96425 ENGINEERING SERVICES	-	2,048	-	(2,048)
96440 INSPECTION SERVICES	3,510	1,065	-	(1,065)
96445 TESTING SERVICES	3,830	5,858	-	(5,858)
96490 FEES & OTHER CHARGES	1,725	1,767	-	(1,767)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	2,230,384	2,267,330	3,027,101	759,771
96512 NEW-EQUIPMENT GT \$5,000	2,221,089	2,085,325	1,151,197	(934,128)
96520 NEW-VEHICLES	9,471	51,965	-	(51,965)

\*UNAUDITED

**DISTRICTWIDE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	499,096	443,293	654,202	210,909
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 5,350,811</b>	<b>\$ 5,297,208</b>	<b>\$ 4,983,898</b>	<b>\$ (313,310)</b>
<b>97000-OTHER OUTGO</b>				
97310 INTERFUND TRANSFERS-OUT	\$ 1,748,676	\$ 1,819,324	\$ 2,788,377	\$ 969,053
97410 OTHER TRANSFERS-OUT	67,763	-	-	-
97510 CURR YEAR PAYMENTS	100,894	68,571	78,224	9,653
97610 PAYMENTS TO STUDENTS	913,128	1,870,473	3,122,108	1,251,635
97660 DORMITORY	38,736	42,206	135,550	93,344
<b>TOTAL OTHER OUTGO</b>	<b>\$ 2,869,197</b>	<b>\$ 3,800,574</b>	<b>\$ 6,124,259</b>	<b>\$ 2,323,685</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 8,220,008</b>	<b>\$ 9,097,782</b>	<b>\$ 11,108,157</b>	<b>\$ 2,010,375</b>
<b>TOTAL DISTRICTWIDE</b>	<b>\$ 33,470,050</b>	<b>\$ 46,361,820</b>	<b>\$ 75,017,886</b>	<b>\$ 28,656,066</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 37,924,302	\$	39,123,970	\$	41,748,256	\$	2,624,286
91125 REG SABBATICAL	605,112		789,257		598,008		(191,249)
91130 TEMP.GRADED CLASSES	834,552		1,596,277		726,230		(870,047)
91210 REG-MANAGEMENT	7,745,639		7,960,964		8,177,802		216,838
91215 REG-COUNSELORS	4,950,781		6,140,785		7,721,745		1,580,960
91220 REG NON-MANAGEMENT	6,280,466		7,231,770		8,642,182		1,410,412
91230 REG SABB NON-MANAGEMENT	56,986		54,799		-		(54,799)
91310 HOURLY, GRADED CLASSES	12,095,692		11,879,094		12,655,422		776,328
91320 OVERLOAD, GRADED CLASSES	2,278,822		2,202,725		2,279,482		76,757
91330 HRLY-SUMMER SESSIONS	2,939,282		3,253,229		3,011,852		(241,377)
91335 HRLY-SUBSTITUTES	403,433		371,850		377,500		5,650
91410 HRLY-MANAGEMENT	-		41,036		70,000		28,964
91415 HRLY NON-MANAGEMENT	6,241,111		6,859,410		8,776,671		1,917,261
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 82,356,178</b>	\$	<b>87,505,166</b>	\$	<b>94,785,150</b>	\$	<b>7,279,984</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 22,759,269	\$	24,130,212	\$	28,085,834	\$	3,955,622
92115 CONFIDENTIAL	1,141,687		1,244,421		1,264,948		20,527
92120 MANAGEMENT-CLASS	3,124,750		3,494,490		3,985,818		491,328
92150 O/T-CLASSIFIED	578,407		592,730		172,912		(419,818)
92210 INSTR AIDES	1,804,106		2,106,831		2,223,529		116,698
92250 O/T-INSTR AIDES	5,069		3,338		-		(3,338)
92310 HOURLY STUDENTS	2,908,915		3,410,769		3,464,796		54,027
92320 HOURLY NON-STUDENTS	1,296,356		1,524,689		503,548		(1,021,141)
92330 PERM PART-TIME	547,032		430,674		658,733		228,059
92350 O/T NON-INSTR	59,153		2,788		-		(2,788)
92410 HRLY-INSTR AIDES-STUDENTS	1,112,070		1,559,040		2,795,583		1,236,543
92420 HRLY INSTR AIDES NON-STUDENTS	254,848		203,351		156,436		(46,915)
92430 PERM P/T INSTR AIDES/OTHER	384,490		411,323		457,564		46,241
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 35,976,152</b>	\$	<b>39,114,656</b>	\$	<b>43,769,701</b>	\$	<b>4,655,045</b>

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 4,507,457	\$	8,749,028	\$	7,079,442	\$	(1,669,586)
93130 STRS NON-INSTR	1,922,795		4,027,695		3,898,970		(128,725)
93210 PERS-INSTRUCTIONAL	341,677		369,298		454,552		85,254
93230 PERS NON-INSTR	3,405,321		3,688,038		4,791,307		1,103,269
93310 OASDI-INSTRUCTIONAL	1,024,316		1,076,915		1,137,673		60,758
93330 OASDI NON-INSTR	2,579,310		2,799,902		3,169,065		369,163
93410 H&W-INSTRUCTIONAL	5,991,603		6,527,452		6,869,712		342,260
93430 H&W NON-INSTR	8,577,564		9,494,655		11,810,435		2,315,780
93490 H&W-RETIREEES	1,216,115		1,257,283		1,425,000		167,717
93510 SUI-INSTRUCTIONAL	35,850		31,120		35,516		4,396
93530 SUI NON-INSTR	31,425		30,267		34,292		4,025
93610 WORK COMP-INSTRUCTIONAL	1,160,486		1,227,809		1,334,676		106,867
93630 WORK COMP NON-INSTR	1,108,675		1,229,417		1,447,223		217,806
93710 PARS-INSTRUCTIONAL	164,663		163,828		198,712		34,884
93730 PARS NON-INSTR	92,892		98,497		79,424		(19,073)
93910 OTHER EMP BEN-INSTR	(22,904)		(5,299)		-		5,299
93930 OTHER EMP BEN NON-INSTR	6,829		12,763		75,000		62,237
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 32,144,074</b>	\$	<b>40,778,668</b>	\$	<b>43,840,999</b>	\$	<b>3,062,331</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>							
94310 INSTR SUPPLIES	\$ 1,152,570	\$	1,403,242	\$	1,480,922	\$	77,680
94315 SOFTWARE-INSTRUCTIONAL	24,064		23,555		15,674		(7,881)
94320 MATERIAL FEES SUPPLIES	43,159		39,342		42,900		3,558
94410 OFFICE SUPPLIES	558,360		645,038		886,444		241,406
94415 SOFTWARE	53,853		76,771		315,403		238,632
94425 OPERATIONAL SUPPLIES	770,952		948,699		859,002		(89,697)
94490 OTHER SUPPLIES	571,130		587,479		855,136		267,657

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
94510 NEWSPAPERS	10,919	16,216	20,324	4,108
94515 NON-PRINT MEDIA	7,031	5,855	10,300	4,445
94530 PUBLICATIONS/CATALOGS	11,608	12,263	19,341	7,078
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 3,203,646</b>	<b>\$ 3,758,460</b>	<b>\$ 4,505,446</b>	<b>\$ 746,986</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 3,797,443	\$ 4,410,511	\$ 4,865,000	\$ 454,489
95115 WATER,SEWER & WASTE	494,238	455,701	532,500	76,799
95120 GASOLINE/DIESEL/FUEL OIL	164,619	60,318	58,450	10,744
95125 TELE/PAGER/CELL SERVICE	329,459	312,074	455,008	142,934
95190 OTHER UTILITY SERVICES	16,381	19,108	19,000	(108)
95210 EQUIPMENT RENTAL	38,254	51,884	58,765	6,881
95215 BLDG/ROOM RENTAL	57,958	66,794	56,042	(10,752)
95220 VEHICLE REPR & MAINT	57,249	25,970	62,700	36,730
95225 EQUIP REPR & MAINT	828,054	883,939	915,897	31,958
95230 ALARM SYSTEM	38,875	16,733	15,000	(1,733)
95235 COMPUTER HW MAINT/LIC	94,932	216,563	90,616	(125,947)
95240 COMPUTER SW MAINT/LIC	2,251,195	2,803,839	3,750,919	947,080
95310 CONFERENCE	859,210	1,107,070	1,856,210	749,140
95315 MILEAGE	195,540	199,575	370,863	171,288
95320 CHARTER SERVICE	140,071	344,591	428,679	84,088
95325 FIELD TRIPS	148,904	91,305	600,717	509,412
95330 HOSTING EVENTS/WORKSHOPS	548,755	493,726	1,069,527	575,801
95410 DUES/MEMBERSHIPS	240,760	216,739	334,244	117,505
95415 ROYALTIES	7,349	7,976	4,925	(3,051)
95525 MEDICAL SERVICES	11,540	11,554	19,500	7,946
95530 CONTRACT LABOR/SERVICES	2,455,227	7,932,772	20,392,892	12,460,120
95531 CONTRACT LABOR/SERVICES-INSTR	450,523	498,102	380,000	(118,102)
95535 ARMORED CAR/COURIER SERVICES	78,132	78,891	82,475	3,584
95555 ACCREDITATION SERVICES	106,026	100,449	96,433	(4,016)
95560 LEGAL SERVICES	398,374	299,954	278,850	(21,104)

\*UNAUDITED



## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95565 ELECTION SERVICES	81,553	323,600	175,000	(148,600)
95570 AUDIT SERVICES	71,900	85,850	90,000	4,150
95620 INSURANCE	858,236	844,673	885,000	40,327
95640 STUDENT INS	96,538	110,238	114,680	4,442
95710 ADVERTISING	405,518	514,235	602,022	87,787
95715 PROMOTIONS	135,467	215,050	463,254	248,204
95720 PRINTING/BINDING/DUPLICATING	173,325	126,600	235,058	108,458
95725 POSTAGE/SHIPPING	189,319	220,978	172,586	(48,392)
95915 CASH (OVER)/SHORT	91	170	100	(70)
95920 ADMIN OVERHEAD COSTS	-	-	295,515	295,515
95921 BANK/MERCHANT FEES	359,200	276,962	219,000	(57,962)
95926 CHARGEBACKS-MAIL SERVICES	(6,760)	-	4,882	4,882
95927 CHARGEBACKS-PRODUCTION	(5,533)	(16,015)	23,313	39,328
95928 CHARGEBACKS-TRANSPORTATION	(146,676)	-	-	-
95935 BAD DEBT EXPENSE	809,924	542,713	430,500	(112,213)
95940 DISCOUNTS	3,542	6,348	-	(6,348)
95990 MISCELLANEOUS	228,453	297,575	709,302	411,727
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 17,063,165</b>	<b>\$ 24,255,115</b>	<b>\$ 41,215,424</b>	<b>\$ 16,972,921</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 170,743,215</b>	<b>\$ 195,412,065</b>	<b>\$ 228,116,720</b>	<b>\$ 32,717,267</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 255,213	\$ 11,731	\$ 30,000	\$ 18,269
96215 CONSULTANT SERVICES	5,575	-	-	-
96225 ENGINEERING SERVICES	45,747	4,294	-	(4,294)
96245 TESTING SERVICES	1,244	890	-	(890)
96290 FEES & OTHER CHARGES	3,375	119	-	(119)

\*UNAUDITED

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

## FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	650,031	748,514	701,148	(47,366)
96415 CONSULTANT SERVICES	27,601	23,288	-	(23,288)
96420 ARCHITECT SERVICES	28,375	26,215	132	(26,083)
96425 ENGINEERING SERVICES	1,500	2,243	-	(2,243)
96440 INSPECTION SERVICES	3,650	3,615	-	(3,615)
96445 TESTING SERVICES	3,830	8,433	-	(8,433)
96490 FEES & OTHER CHARGES	2,436	3,767	-	(3,767)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	4,152,545	6,104,150	6,472,047	367,897
96512 NEW-EQUIPMENT GT \$5,000	3,988,204	5,399,071	1,656,986	(3,742,085)
96520 NEW-VEHICLES	57,512	113,677	230,000	116,323
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	499,096	446,543	654,202	207,659
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 9,725,934</b>	<b>\$ 12,896,550</b>	<b>\$ 9,744,515</b>	<b>\$ (3,152,035)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ 354,423	\$ 613,588	\$ 814,963	\$ 201,375
97310 INTERFUND TRANSFERS-OUT	9,633,745	24,276,497	11,972,490	(12,304,007)
97410 OTHER TRANSFERS-OUT	143,611	1,242,949	900,000	(342,949)
97510 CURR YEAR PAYMENTS	108,157	69,967	78,224	8,257
97610 PAYMENTS TO STUDENTS	913,128	1,870,473	3,122,108	1,251,635
97650 HOST FAMILY	7,500	-	-	-
97660 DORMITORY	38,736	42,206	135,550	93,344
<b>TOTAL OTHER OUTGO</b>	<b>\$ 11,199,300</b>	<b>\$ 28,115,680</b>	<b>\$ 17,023,335</b>	<b>\$ (11,092,345)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 20,925,234</b>	<b>\$ 41,012,230</b>	<b>\$ 26,767,850</b>	<b>\$ (14,244,380)</b>
<b>TOTAL DISTRICTWIDE</b>	<b>\$ 191,668,449</b>	<b>\$ 236,424,295</b>	<b>\$ 254,884,570</b>	<b>\$ 18,472,887</b>

\*UNAUDITED

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
UNRESTRICTED GENERAL PURPOSE ALLOCATION  
2016-17 FINAL BUDGET**

	<u>District Office</u>	<u>Fresno City College</u>	<u>Reedley College</u>	<u>Clovis Community College</u>	<u>TOTAL DISTRICT</u>
FY 2015-16 Base Allocation	\$ 28,929,355	\$ 79,002,727	\$ 36,455,237	\$ 16,861,333	\$ 161,248,652
Salary Adjustments	1,133,186	1,072,796	530,207	373,363	3,109,552
Fixed Cost Adjustments	1,758,582	173,592	101,000	56,150	2,089,324
New Positions and/or Districtwide Initiatives	1,250,691	980,000	980,000	1,280,000	4,490,691
<b>2016-17 Unrestricted Base Allocation</b>	<b>\$ 33,071,814</b>	<b>\$ 81,229,115</b>	<b>\$ 38,066,444</b>	<b>\$ 18,570,846</b>	<b>\$ 170,938,219</b>
2016-17 Unrestricted Allocation (One-Time)	\$ 4,348,465	\$ -	\$ -	\$ -	\$ 4,348,465
2016-17 Reserve Expenditures	\$ 480,000	\$ -	\$ -	\$ -	\$ 480,000
2016-17 Lottery Allocation	\$ 2,500,000	\$ 897,609	\$ 425,919	\$ 276,472	\$ 4,100,000
<b>Total 2016-17 Unrestricted Allocation</b>	<b>\$ 40,400,279</b>	<b>\$ 82,126,724</b>	<b>\$ 38,492,363</b>	<b>\$ 18,847,318</b>	<b>\$ 179,866,684</b>

[Return to Table of Contents](#)

## **DISTRICT OFFICE/OPERATIONS BUDGET SUMMARY**

The district office provides many administrative and delivery services available to the various campuses of the State Center Community College District. The district office, including the operations department, houses the Chancellor's Office, finance and administration, educational services and institutional research functions, curriculum coordination, admissions and records, personnel/human resources, management information systems/data processing, purchasing services, accounting, accounts payable, accounts receivable, payroll, legal services, public relations, coordination of district grants, the Center for International Trade Development (CITD) and the State Center Community College Foundation.

In 1996-97, the operations services - including maintenance, grounds, police, construction,

transportation, warehouse, utilities, and safety - were re-organized into centralized services. The purpose of the re-organization was to better service the various district sites and to be more cost effective by utilizing personnel and coordinating contracts and outside purchases. Additionally, it provided greater consistency in programs for the various campuses, as well as the community at large.

The district office/operations budget includes personnel and operational costs to provide delivery of the various services to the district campuses.

Following is a budget summary by object for the 2016-17 fiscal year for the district office/operations:

DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91110 REG, GRADED CLASSES	\$ 60	\$ 2,360	\$ -	\$ (2,360)
91130 TEMP, GRADED CLASSES	-	298	-	(298)
91210 REG-MANAGEMENT	1,540,799	1,188,322	1,106,519	(81,803)
91215 REG-COUNSELORS	2,951	64,292	-	(64,292)
91220 REG NON-MANAGEMENT	64,502	110,380	63,421	(46,959)
91310 HOURLY, GRADED CLASSES	464,686	445,814	1,010,573	564,759
91320 OVERLOAD, GRADED CLASSES	-	689	-	(689)
91330 HRLY-SUMMER SESSIONS	499	1,849	-	(1,849)
91410 HRLY-MANAGEMENT	-	41,036	-	(41,036)
91415 HRLY NON-MANAGEMENT	103,921	182,399	-	(182,399)
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 2,177,418</b>	<b>\$ 2,037,439</b>	<b>\$ 2,180,513</b>	<b>\$ 143,074</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 5,457,276	\$ 5,520,989	\$ 6,848,588	\$ 1,327,599
92115 CONFIDENTIAL	853,422	949,032	974,389	25,357
92120 MANAGEMENT-CLASS	1,601,930	1,731,267	1,962,956	231,689
92150 O/T-CLASSIFIED	270,504	248,129	108,030	(140,099)
92210 INSTR AIDES	196	2,045	-	(2,045)
92310 HOURLY STUDENTS	402,385	390,974	186,595	(204,379)
92320 HOURLY NON-STUDENTS	369,228	427,103	71,659	(355,444)
92330 PERM PART-TIME	103,946	55,889	72,917	17,028
92350 O/T NON-INSTR	59,153	2,788	-	(2,788)
92410 HRLY-INSTR AIDES-STUDENTS	-	4	-	(4)
92420 HRLY INSTR AIDES NON-STUDENTS	70	2,362	-	(2,362)
92430 PERM P/T INSTR AIDES/OTHER	198	2,811	-	(2,811)
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 9,118,308</b>	<b>\$ 9,333,393</b>	<b>\$ 10,225,134</b>	<b>\$ 891,741</b>
<b>93000-EMPLOYEE BENEFITS</b>				
93110 STRS-INSTRUCTIONAL	\$ 18,396	\$ 3,128,187	\$ 62,972	\$ (3,065,215)
93130 STRS NON-INSTR	100,178	979,694	106,779	(872,915)
93210 PERS-INSTRUCTIONAL	161	532	-	(532)
93230 PERS NON-INSTR	971,074	998,637	1,361,588	362,951
93310 OASDI-INSTRUCTIONAL	6,904	7,003	7,258	255

\*UNAUDITED

DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
93330 OASDI NON-INSTR	678,862	698,729	765,140	66,411
93410 H&W-INSTRUCTIONAL	-	7,665	-	(7,665)
93430 H&W NON-INSTR	1,751,737	1,791,841	2,553,395	761,554
93490 H&W-RETIREEES	1,216,115	1,257,283	1,425,000	167,717
93510 SUI-INSTRUCTIONAL	6,146	243	250	7
93530 SUI NON-INSTR	9,054	5,382	5,428	46
93610 WORK COMP-INSTRUCTIONAL	(28,173)	(35,166)	10,061	45,227
93630 WORK COMP NON-INSTR	178,974	176,633	268,289	91,656
93710 PARS-INSTRUCTIONAL	3,720	3,529	16,018	12,489
93730 PARS NON-INSTR	10,712	13,372	2,391	(10,981)
93910 OTHER EMP BEN-INSTR	(22,904)	(5,299)	-	5,299
93930 OTHER EMP BEN NON-INSTR	6,829	12,763	75,000	62,237
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 4,907,785</b>	<b>\$ 9,041,028</b>	<b>\$ 6,659,569</b>	<b>\$ (2,381,459)</b>
<b>94000-SUPPLIES &amp; MATERIALS</b>				
94410 OFFICE SUPPLIES	\$ 57,525	\$ 69,025	\$ 60,720	\$ (8,305)
94415 SOFTWARE	2,719	2,500	8,675	6,175
94425 OPERATIONAL SUPPLIES	492,051	614,732	507,342	(107,390)
94490 OTHER SUPPLIES	67,420	62,809	76,150	13,341
94510 NEWSPAPERS	1,041	6,716	500	(6,216)
94515 NON-PRINT MEDIA	1,500	1,749	1,700	(49)
94530 PUBLICATIONS/CATALOGS	6,453	6,414	7,290	876
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 628,709</b>	<b>\$ 763,945</b>	<b>\$ 662,377</b>	<b>\$ (101,568)</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 3,699,454	\$ 4,304,789	\$ 4,850,000	\$ 545,211
95115 WATER,SEWER & WASTE	491,767	455,701	525,000	69,299
95120 GASOLINE/DIESEL/FUEL OIL	129,604	31,391	34,500	3,109
95125 TELE/PAGER/CELL SERVICE	113,272	88,838	132,850	44,012
95190 OTHER UTILITY SERVICES	1,811	6,283	5,000	(1,283)
95210 EQUIPMENT RENTAL	1,992	10,986	8,000	(2,986)
95215 BLDG/ROOM RENTAL	8,910	5,175	-	(5,175)

\*UNAUDITED

**DISTRICT OFFICE/  
OPERATIONS**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95220 VEHICLE REPR & MAINT	33,163	10,540	35,000	24,460
95225 EQUIP REPR & MAINT	259,885	304,223	232,273	(71,950)
95230 ALARM SYSTEM	35,191	15,855	15,000	(855)
95235 COMPUTER HW MAINT/LIC	78,376	82,297	18,751	(63,546)
95240 COMPUTER SW MAINT/LIC	589,879	870,926	2,213,200	1,342,274
95310 CONFERENCE	133,907	174,238	196,473	22,235
95315 MILEAGE	109,966	100,151	113,288	13,137
95320 CHARTER SERVICE	11,619	3,360	1,000	(2,360)
95330 HOSTING EVENTS/WORKSHOPS	68,227	121,878	188,500	66,622
95410 DUES/MEMBERSHIPS	112,895	106,946	169,560	62,614
95525 MEDICAL SERVICES	11,540	11,554	19,500	7,946
95530 CONTRACT LABOR/SERVICES	533,593	714,756	526,600	(188,156)
95535 ARMORED CAR/COURIER SERVICES	57,065	57,065	60,000	2,935
95560 LEGAL SERVICES	398,374	299,954	278,850	(21,104)
95565 ELECTION SERVICES	81,553	323,600	175,000	(148,600)
95570 AUDIT SERVICES	71,900	85,850	90,000	4,150
95620 INSURANCE	857,747	844,673	885,000	40,327
95710 ADVERTISING	271,953	288,640	247,200	(41,440)
95715 PROMOTIONS	13,895	-	-	-
95720 PRINTING/BINDING/DUPLICATING	102,486	720	10,400	9,680
95725 POSTAGE/SHIPPING	75,194	79,908	26,225	(53,683)
95915 CASH (OVER)/SHORT	(3)	(3)	-	3
95920 ADMIN OVERHEAD COSTS	(499,723)	(649,721)	(750,000)	(100,279)
95921 BANK/MERCHANT FEES	277,865	263,535	200,000	(63,535)
95926 CHARGEBACKS-MAIL SERVICES	103	-	1,450	1,450
95927 CHARGEBACKS-PRODUCTION	8,197	12,929	9,200	(3,729)
95928 CHARGEBACKS-TRANSPORTATION	(338,054)	-	-	-
95935 BAD DEBT EXPENSE	21,289	21,862	20,000	(1,862)
95940 DISCOUNTS	3,542	6,348	-	(6,348)
95990 MISCELLANEOUS	52,689	63,182	182,743	119,561
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 7,881,123</b>	<b>\$ 9,118,429</b>	<b>\$ 10,720,563</b>	<b>\$ 1,602,134</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 24,713,343</b>	<b>\$ 30,294,234</b>	<b>\$ 30,448,156</b>	<b>\$ 153,922</b>

\*UNAUDITED



DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>96000-CAPITAL OUTLAY</b>							
<b>96200-SITE IMPROVEMENT</b>							
96210 CONSTRUCTION	\$ 16,036	\$	1,970	\$	-	\$	(1,970)
96225 ENGINEERING SERVICES	1,166		1,457		-		(1,457)
96245 TESTING SERVICES	1,244		890		-		(890)
96290 FEES & OTHER CHARGES	-		119		-		(119)
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>							
96410 CONSTRUCTION	4,720		21,406		-		(21,406)
96415 CONSULTANT SERVICES	6,938		20,400		-		(20,400)
96420 ARCHITECT SERVICES	47		-		-		-
96440 INSPECTION SERVICES	-		2,400		-		(2,400)
96490 FEES & OTHER CHARGES	-		2,000		-		(2,000)
<b>96500-NEW EQUIPMENT</b>							
96510 NEW-EQUIPMENT LT \$5,000	172,079		315,350		296,500		(18,850)
96512 NEW-EQUIPMENT GT \$5,000	322,654		999,345		225,000		(774,345)
96520 NEW-VEHICLES	48,041		61,712		230,000		168,288
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>							
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 572,925</b>	<b>\$</b>	<b>1,427,049</b>	<b>\$</b>	<b>751,500</b>	<b>\$</b>	<b>(675,549)</b>
<b>97000-OTHER OUTGO</b>							
97310 INTERFUND TRANSFERS-OUT	\$ 4,502,876	\$	18,945,493	\$	8,300,623	\$	(10,644,870)
97410 OTHER TRANSFERS-OUT	75,848		1,242,949		900,000		(342,949)
97650 HOST FAMILY	7,500		-		-		-
<b>TOTAL OTHER OUTGO</b>	<b>\$ 4,586,224</b>	<b>\$</b>	<b>20,188,442</b>	<b>\$</b>	<b>9,200,623</b>	<b>\$</b>	<b>(10,987,819)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 5,159,149</b>	<b>\$</b>	<b>21,615,491</b>	<b>\$</b>	<b>9,952,123</b>	<b>\$</b>	<b>(11,663,368)</b>
<b>TOTAL DISTRICT OFFICE/OPERATIONS</b>	<b>\$ 29,872,492</b>	<b>\$</b>	<b>51,909,725</b>	<b>\$</b>	<b>40,400,279</b>	<b>\$</b>	<b>(11,509,446)</b>

\*UNAUDITED

DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91210 REG-MANAGEMENT	\$ 141,499	\$ 28,824	\$ 109,104	\$ 80,280
91215 REG-COUNSELORS	-	3,800	-	(3,800)
91220 REG NON-MANAGEMENT	48,077	134,360	153,608	19,248
91410 HRLY-MANAGEMENT	-	-	70,000	70,000
91415 HRLY NON-MANAGEMENT	37,528	25,078	2,658	(22,420)
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 227,104</b>	<b>\$ 192,062</b>	<b>\$ 335,370</b>	<b>\$ 143,308</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 150,240	\$ 344,216	\$ 523,078	\$ 178,862
92120 MANAGEMENT-CLASS	156,816	127,593	111,712	(15,881)
92150 O/T-CLASSIFIED	3,684	963	780	(183)
92310 HOURLY STUDENTS	22,261	18,119	24,671	6,552
92320 HOURLY NON-STUDENTS	57,958	213,987	345,498	131,511
92330 PERM PART-TIME	45,752	3,186	2,579	(607)
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 436,711</b>	<b>\$ 708,064</b>	<b>\$ 1,008,318</b>	<b>\$ 300,254</b>
<b>93000-EMPLOYEE BENEFITS</b>				
93130 STRS NON-INSTR	\$ 15,382	\$ 592,864	\$ 26,174	\$ (566,690)
93230 PERS NON-INSTR	40,907	61,415	99,073	37,658
93330 OASDI NON-INSTR	30,979	42,090	61,106	19,016
93430 H&W NON-INSTR	79,020	118,868	224,899	106,031
93530 SUI NON-INSTR	330	452	743	291
93630 WORK COMP NON-INSTR	13,067	18,244	27,371	9,127
93730 PARS NON-INSTR	3,722	5,929	10,461	4,532
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 183,407</b>	<b>\$ 839,862</b>	<b>\$ 449,827</b>	<b>\$ (390,035)</b>
<b>94000-SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 1,586	\$ 32,122	\$ 92,734	\$ 60,612
94410 OFFICE SUPPLIES	18,708	12,849	23,071	10,222
94490 OTHER SUPPLIES	3,209	8,334	7,508	(826)
94510 NEWSPAPERS	400	38	-	(38)

\*UNAUDITED

DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
94515 NON-PRINT MEDIA	829	748	2,000	1,252
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 24,732</b>	<b>\$ 54,091</b>	<b>\$ 125,313</b>	<b>\$ 71,222</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95125 TELE/PAGER/CELL SERVICE	\$ 3,992	\$ 3,247	\$ 7,945	\$ 4,698
95225 EQUIP REPR & MAINT	6,409	3,165	5,800	2,635
95235 COMPUTER HW MAINT/LIC	-	-	2,000	2,000
95240 COMPUTER SW MAINT/LIC	7,226	-	52,000	52,000
95310 CONFERENCE	51,929	48,324	143,230	94,906
95315 MILEAGE	1,576	3,856	10,240	6,384
95320 CHARTER SERVICE	8,730	634	-	(634)
95330 HOSTING EVENTS/WORKSHOPS	237,382	62,119	218,535	156,416
95410 DUES/MEMBERSHIPS	15,411	1,529	3,350	1,821
95530 CONTRACT LABOR/SERVICES	718,432	5,750,375	17,541,409	11,791,034
95535 ARMORED CAR/COURIER SERVICES	-	9	-	(9)
95710 ADVERTISING	12,601	12,417	91,056	78,639
95715 PROMOTIONS	11,382	29,260	114,595	85,335
95720 PRINTING/BINDING/DUPLICATING	2,941	15,635	10,720	(4,915)
95725 POSTAGE/SHIPPING	619	126	2,360	2,234
95920 ADMIN OVERHEAD COSTS	51,563	214,389	313,470	99,081
95921 BANK/MERCHANT FEES	607	121	-	(121)
95926 CHARGEBACKS-MAIL SERVICES	-	-	2,300	2,300
95927 CHARGEBACKS-PRODUCTION	1,089	2,727	5,272	2,545
95928 CHARGEBACKS-TRANSPORTATION	5,807	-	-	-
95935 BAD DEBT EXPENSE	5,834	(4,985)	1,000	5,985
95990 MISCELLANEOUS	392	470	-	(470)
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 1,143,922</b>	<b>\$ 6,143,418</b>	<b>\$ 18,525,282</b>	<b>\$ 12,381,864</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 2,015,876</b>	<b>\$ 7,937,497</b>	<b>\$ 20,444,110</b>	<b>\$ 12,506,613</b>

\*UNAUDITED

**DISTRICT OFFICE/  
OPERATIONS**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>96000-CAPITAL OUTLAY</b>							
<b>96500-NEW EQUIPMENT</b>							
96510 NEW-EQUIPMENT LT \$5,000	\$ 4,800	\$	24,577	\$	47,110	\$	22,533
96512 NEW-EQUIPMENT GT \$5,000	-		36,965		-		(36,965)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>							
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 4,800</b>	<b>\$</b>	<b>61,542</b>	<b>\$</b>	<b>47,110</b>	<b>\$</b>	<b>(14,432)</b>
<b>97000-OTHER OUTGO</b>							
97310 INTERFUND TRANSFERS-OUT	\$ 1,748,676	\$	1,819,324	\$	2,788,377	\$	969,053
97610 PAYMENTS TO STUDENTS	-		-		27,000		27,000
<b>TOTAL OTHER OUTGO</b>	<b>\$ 1,748,676</b>	<b>\$</b>	<b>1,819,324</b>	<b>\$</b>	<b>2,815,377</b>	<b>\$</b>	<b>996,053</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 1,753,476</b>	<b>\$</b>	<b>1,880,866</b>	<b>\$</b>	<b>2,862,487</b>	<b>\$</b>	<b>981,621</b>
<b>TOTAL DISTRICT OFFICE/OPERATIONS</b>	<b>\$ 3,769,352</b>	<b>\$</b>	<b>9,818,363</b>	<b>\$</b>	<b>23,306,597</b>	<b>\$</b>	<b>13,488,234</b>

\*UNAUDITED

**DISTRICT OFFICE/  
OPERATIONS**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>91000-ACADEMIC SALARIES</b>							
91110 REG, GRADED CLASSES	\$ 60	\$	2,360	\$	-	\$	(2,360)
91130 TEMP, GRADED CLASSES	-		298		-		(298)
91210 REG-MANAGEMENT	1,682,298		1,217,146		1,215,623		(1,523)
91215 REG-COUNSELORS	2,951		68,092		-		(68,092)
91220 REG NON-MANAGEMENT	112,579		244,740		217,029		(27,711)
91310 HOURLY, GRADED CLASSES	464,686		445,814		1,010,573		564,759
91320 OVERLOAD, GRADED CLASSES	-		689		-		(689)
91330 HRLY-SUMMER SESSIONS	499		1,849		-		(1,849)
91410 HRLY-MANAGEMENT	-		41,036		70,000		28,964
91415 HRLY NON-MANAGEMENT	141,449		207,477		2,658		(204,819)
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 2,404,522</b>	<b>\$</b>	<b>2,229,501</b>	<b>\$</b>	<b>2,515,883</b>	<b>\$</b>	<b>286,382</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 5,607,516	\$	5,865,205	\$	7,371,666	\$	1,506,461
92115 CONFIDENTIAL	853,422		949,032		974,389		25,357
92120 MANAGEMENT-CLASS	1,758,746		1,858,860		2,074,668		215,808
92150 O/T-CLASSIFIED	274,188		249,092		108,810		(140,282)
92210 INSTR AIDES	196		2,045		-		(2,045)
92310 HOURLY STUDENTS	424,646		409,093		211,266		(197,827)
92320 HOURLY NON-STUDENTS	427,186		641,090		417,157		(223,933)
92330 PERM PART-TIME	149,698		59,075		75,496		16,421
92350 O/T NON-INSTR	59,153		2,788		-		(2,788)
92410 HRLY-INSTR AIDES-STUDENTS	-		4		-		(4)
92430 PERM P/T INSTR AIDES/OTHER	198		2,811		-		(2,811)
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 9,555,019</b>	<b>\$</b>	<b>10,041,457</b>	<b>\$</b>	<b>11,233,452</b>	<b>\$</b>	<b>1,191,995</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 18,396	\$	3,128,187	\$	62,972	\$	(3,065,215)
93130 STRS NON-INSTR	115,560		1,572,558		132,953		(1,439,605)
93210 PERS-INSTRUCTIONAL	161		532		-		(532)
93230 PERS NON-INSTR	1,011,981		1,060,052		1,460,661		400,609
93310 OASDI-INSTRUCTIONAL	6,904		7,003		7,258		255
93330 OASDI NON-INSTR	709,841		740,819		826,246		85,427

\*UNAUDITED

**DISTRICT OFFICE/  
OPERATIONS**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
93410 H&W-INSTRUCTIONAL	-	7,665	-	(7,665)
93430 H&W NON-INSTR	1,830,757	1,910,709	2,778,294	867,585
93490 H&W-RETIREEES	1,216,115	1,257,283	1,425,000	167,717
93510 SUI-INSTRUCTIONAL	6,146	243	250	7
93530 SUI NON-INSTR	9,384	5,834	6,171	337
93610 WORK COMP-INSTRUCTIONAL	(28,173)	(35,166)	10,061	45,227
93630 WORK COMP NON-INSTR	192,041	194,877	295,660	100,783
93710 PARS-INSTRUCTIONAL	3,720	3,529	16,018	12,489
93730 PARS NON-INSTR	14,434	19,301	12,852	(6,449)
93910 OTHER EMP BEN-INSTR	(22,904)	(5,299)	-	5,299
93930 OTHER EMP BEN NON-INSTR	6,829	12,763	75,000	62,237
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 5,091,192</b>	<b>\$ 9,880,890</b>	<b>\$ 7,109,396</b>	<b>\$ (2,771,494)</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 1,586	\$ 32,122	\$ 92,734	\$ 60,612
94410 OFFICE SUPPLIES	76,233	81,874	83,791	1,917
94415 SOFTWARE	2,719	2,500	8,675	6,175
94425 OPERATIONAL SUPPLIES	492,051	614,732	507,342	(107,390)
94490 OTHER SUPPLIES	70,629	71,143	83,658	12,515
94510 NEWSPAPERS	1,441	6,754	500	(6,254)
94515 NON-PRINT MEDIA	2,329	2,497	3,700	1,203
94530 PUBLICATIONS/CATALOGS	6,453	6,414	7,290	876
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 653,441</b>	<b>\$ 818,036</b>	<b>\$ 787,690</b>	<b>\$ (30,346)</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 3,699,454	\$ 4,304,789	\$ 4,850,000	\$ 545,211
95115 WATER,SEWER & WASTE	491,767	455,701	525,000	69,299
95120 GASOLINE/DIESEL/FUEL OIL	129,604	31,391	34,500	3,109
95125 TELE/PAGER/CELL SERVICE	117,264	92,085	140,795	48,710
95190 OTHER UTILITY SERVICES	1,811	6,283	5,000	(1,283)
95210 EQUIPMENT RENTAL	1,992	10,986	8,000	(2,986)
95215 BLDG/ROOM RENTAL	8,910	5,175	-	(5,175)

\*UNAUDITED

**DISTRICT OFFICE/  
OPERATIONS**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95220 VEHICLE REPR & MAINT	33,163	10,540	35,000	24,460
95225 EQUIP REPR & MAINT	266,294	307,388	238,073	(69,315)
95230 ALARM SYSTEM	35,191	15,855	15,000	(855)
95235 COMPUTER HW MAINT/LIC	78,376	82,297	20,751	(61,546)
95240 COMPUTER SW MAINT/LIC	597,105	870,926	2,265,200	1,394,274
95310 CONFERENCE	185,836	222,562	339,703	117,141
95315 MILEAGE	111,542	104,007	123,528	19,521
95320 CHARTER SERVICE	20,349	3,994	1,000	(2,994)
95330 HOSTING EVENTS/WORKSHOPS	305,609	183,997	407,035	223,038
95410 DUES/MEMBERSHIPS	128,306	108,475	172,910	64,435
95525 MEDICAL SERVICES	11,540	11,554	19,500	7,946
95530 CONTRACT LABOR/SERVICES	1,252,025	6,465,131	18,068,009	11,602,878
95535 ARMORED CAR/COURIER SERVICES	57,065	57,074	60,000	2,926
95560 LEGAL SERVICES	398,374	299,954	278,850	(21,104)
95565 ELECTION SERVICES	81,553	323,600	175,000	(148,600)
95570 AUDIT SERVICES	71,900	85,850	90,000	4,150
95620 INSURANCE	857,747	844,673	885,000	40,327
95710 ADVERTISING	284,554	301,057	338,256	37,199
95715 PROMOTIONS	25,277	29,260	114,595	85,335
95720 PRINTING/BINDING/DUPLICATING	105,427	16,355	21,120	4,765
95725 POSTAGE/SHIPPING	75,813	80,034	28,585	(51,449)
95915 CASH (OVER)/SHORT	(3)	(3)	-	3
95920 ADMIN OVERHEAD COSTS	(448,160)	(435,332)	(436,530)	(1,198)
95921 BANK/MERCHANT FEES	278,472	263,656	200,000	(63,656)
95926 CHARGEBACKS-MAIL SERVICES	103	-	3,750	3,750
95927 CHARGEBACKS-PRODUCTION	9,286	15,656	14,472	(1,184)
95928 CHARGEBACKS-TRANSPORTATION	(332,247)	-	-	-
95935 BAD DEBT EXPENSE	27,123	16,877	21,000	4,123
95940 DISCOUNTS	3,542	6,348	-	(6,348)
95990 MISCELLANEOUS	53,081	63,652	182,743	119,091
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 9,025,045</b>	<b>\$ 15,261,847</b>	<b>\$ 29,245,845</b>	<b>\$ 13,983,998</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 26,729,219</b>	<b>\$ 38,231,731</b>	<b>\$ 50,892,266</b>	<b>\$ 12,660,535</b>

\*UNAUDITED

DISTRICT OFFICE/  
OPERATIONSSTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 16,036	\$ 1,970	\$ -	\$ (1,970)
96225 ENGINEERING SERVICES	1,166	1,457	-	(1,457)
96245 TESTING SERVICES	1,244	890	-	(890)
96290 FEES & OTHER CHARGES	-	119	-	(119)
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	4,720	21,406	-	(21,406)
96415 CONSULTANT SERVICES	6,938	20,400	-	(20,400)
96420 ARCHITECT SERVICES	47	-	-	-
96440 INSPECTION SERVICES	-	2,400	-	(2,400)
96490 FEES & OTHER CHARGES	-	2,000	-	(2,000)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	176,879	339,927	343,610	3,683
96512 NEW-EQUIPMENT GT \$5,000	322,654	1,036,310	225,000	(811,310)
96520 NEW-VEHICLES	48,041	61,712	230,000	168,288
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 577,725</b>	<b>\$ 1,488,591</b>	<b>\$ 798,610</b>	<b>\$ (689,981)</b>
<b>97000-OTHER OUTGO</b>				
97310 INTERFUND TRANSFERS-OUT	\$ 6,251,552	\$ 20,764,817	\$ 11,089,000	\$ (9,675,817)
97410 OTHER TRANSFERS-OUT	75,848	1,242,949	900,000	(342,949)
97610 PAYMENTS TO STUDENTS	-	-	27,000	27,000
97650 HOST FAMILY	7,500	-	-	-
<b>TOTAL OTHER OUTGO</b>	<b>\$ 6,334,900</b>	<b>\$ 22,007,766</b>	<b>\$ 12,016,000</b>	<b>\$ (9,991,766)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 6,912,625</b>	<b>\$ 23,496,357</b>	<b>\$ 12,814,610</b>	<b>\$ (10,681,747)</b>
<b>TOTAL DISTRICT OFFICE/OPERATIONS</b>	<b>\$ 33,641,844</b>	<b>\$ 61,728,088</b>	<b>\$ 63,706,876</b>	<b>\$ 1,978,788</b>

\*UNAUDITED



[Return to Table of Contents](#)

FCC Budget  
Summary

## **FRESNO CITY COLLEGE BUDGET SUMMARY**

Fresno City College (FCC), with an annual student headcount in excess of 31,900 nestled in the central part of the city of Fresno, has the distinction of being the oldest California community college. Since opening its doors in 1910, FCC has been a model for academic and extracurricular activities. Students are afforded multiple educational opportunities at the college including availability of over 109 major courses of study for the achievement of an associate in arts, science, or transfer degree. Others have found the ever-increasing vocational curriculum with a certificate of achievement and employment opportunities appealing. Additionally, Fresno City College offers training in over 200 vocational/occupational programs.

Fresno City College offers a comprehensive program of study. Students have the option of taking introductory to advanced classes in the sciences, humanities, fine and performing arts, social sciences, allied health, and occupational education. These programs are designed to meet the various needs of students: transfer, the workforce, or lifelong learning. The college also offers a variety of student learning support services that assist students in developing the necessary skills for success in the classroom and the workplace.

The student services area is designed to assist students both academically and personally. Financial aid, counseling, disabled student programs and services (DSPS), extended opportunity programs and services (EOPS), health services, psychological services, assessment testing, re-entry services, outreach, veterans and other services are available to meet students' varying needs.

The student body is made up of a diverse student population representing various age brackets and ethnic makeup reflective of the greater Fresno community. A wide range of activities and co-curricular programs encourages participation by our diverse student population. Student opportunities include clubs, student government, athletics, music, theater arts, forensics, publications, and various cultural events. FCC offers a truly comprehensive college environment.

The Fresno City College campus includes more than 51 buildings located on 104 developed acres. These buildings comprise approximately 792,000 square feet of space for educational and support programs. The college also includes the Career & Technology Center (CTC) located in West Fresno. This site offers open-

entry, 20-30 week vocational programs.

Continuous renovations and improvements to existing buildings and grounds have been undertaken for the convenience and access of the college's diverse student population. Examples of these projects include the modernization of classrooms, carpet, paint, and concrete maintenance and improvements.

The college approved a process for identifying increases to existing budget allocations using the college "Action Plan" or resource request process. This integrated resource allocation is a result of the program areas reflecting on the mission and vision of the college, student learning outcomes, program review, and other college planning processes that affect programs and services. The process is reviewed at the Budget Advisory Committee to ensure that the process is followed and allows for questions and transparency. The final recommendation for resource allocation is reviewed by the Strategic Planning Council and forwarded to the college president.

Fresno City College has identified a major facilities project not covered by the bond or allowable under scheduled maintenance funding that is critical for offering safe and effective educational programs. This project replaces the track at Ratcliffe Stadium for approximately \$2 million. Due to the degraded condition

of the track, it has been unusable for competition for over 6 years and can no longer be used for offering regional, state, or community track events. If savings are achieved during the fiscal year, the college will ask to move funds to the capital projects fund for this project.

Following is a 2016-17 budget summary by object for Fresno City College:

**FRESNO CITY  
COLLEGE & CTC**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 23,497,609	\$	24,076,807	\$	25,096,036	\$	1,019,229
91125 REG SABBATICAL	399,832		527,890		234,537		(293,353)
91130 TEMP.GRADED CLASSES	734,181		600,715		224,754		(375,961)
91210 REG-MANAGEMENT	2,970,496		3,073,329		3,082,302		8,973
91215 REG-COUNSELORS	1,780,015		1,697,598		1,907,535		209,937
91220 REG NON-MANAGEMENT	2,385,811		2,662,324		2,757,559		95,235
91310 HOURLY, GRADED CLASSES	6,787,042		6,646,660		7,059,079		412,419
91320 OVERLOAD, GRADED CLASSES	1,325,503		1,278,870		1,419,067		140,197
91330 HRLY-SUMMER SESSIONS	1,907,656		2,145,949		1,903,778		(242,171)
91335 HRLY-SUBSTITUTES	316,934		308,895		300,000		(8,895)
91415 HRLY NON-MANAGEMENT	1,638,423		1,381,209		1,650,317		269,108
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 43,743,502</b>	\$	<b>44,400,246</b>	\$	<b>45,634,964</b>	\$	<b>1,234,718</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 8,500,448	\$	8,864,771	\$	9,020,796	\$	156,025
92115 CONFIDENTIAL	146,106		147,508		144,615		(2,893)
92120 MANAGEMENT-CLASS	567,192		465,860		562,600		96,740
92150 O/T-CLASSIFIED	188,220		212,303		-		(212,303)
92210 INSTR AIDES	944,962		981,439		1,074,873		93,434
92250 O/T-INSTR AIDES	3,934		769		-		(769)
92310 HOURLY STUDENTS	500,544		595,098		734,345		139,247
92320 HOURLY NON-STUDENTS	292,122		325,649		66,351		(259,298)
92330 PERM PART-TIME	90,273		88,678		148,860		60,182
92410 HRLY-INSTR AIDES-STUDENTS	407,423		351,298		522,326		171,028
92420 HRLY INSTR AIDES NON-STUDENTS	82,000		42,342		47,420		5,078
92430 PERM P/T INSTR AIDES/OTHER	78,728		75,886		78,722		2,836
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 11,801,952</b>	\$	<b>12,151,601</b>	\$	<b>12,400,908</b>	\$	<b>249,307</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 2,759,556	\$	3,364,112	\$	3,995,171	\$	631,059
93130 STRS NON-INSTR	676,973		824,038		1,151,674		327,636

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
93210 PERS-INSTRUCTIONAL	191,274	189,441	237,664	48,223
93230 PERS NON-INSTR	1,141,053	1,189,260	1,385,544	196,284
93310 OASDI-INSTRUCTIONAL	609,101	619,707	643,708	24,001
93330 OASDI NON-INSTR	864,944	895,444	902,215	6,771
93410 H&W-INSTRUCTIONAL	3,682,110	3,848,026	3,922,303	74,277
93430 H&W NON-INSTR	3,125,493	3,247,712	3,424,025	176,313
93510 SUI-INSTRUCTIONAL	18,057	18,341	18,977	636
93530 SUI NON-INSTR	9,343	9,520	9,930	410
93610 WORK COMP-INSTRUCTIONAL	720,727	743,345	763,977	20,632
93630 WORK COMP NON-INSTR	388,739	405,558	410,738	5,180
93710 PARS-INSTRUCTIONAL	92,228	88,316	124,833	36,517
93730 PARS NON-INSTR	23,740	20,314	29,493	9,179
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 14,303,338</b>	<b>\$ 15,463,134</b>	<b>\$ 17,020,252</b>	<b>\$ 1,557,118</b>
<b>94000-SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 283,636	\$ 364,530	\$ 395,004	\$ 30,474
94315 SOFTWARE-INSTRUCTIONAL	450	402	674	272
94320 MATERIAL FEES SUPPLIES	41,262	37,234	41,000	3,766
94410 OFFICE SUPPLIES	148,193	146,841	154,614	7,773
94415 SOFTWARE	25,211	33,972	43,838	9,866
94425 OPERATIONAL SUPPLIES	165,070	182,657	198,660	16,003
94490 OTHER SUPPLIES	138,113	159,925	164,520	4,595
94510 NEWSPAPERS	9,019	9,248	18,824	9,576
94515 NON-PRINT MEDIA	2,977	1,083	1,100	17
94530 PUBLICATIONS/CATALOGS	300	1,112	5,690	4,578
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 814,231</b>	<b>\$ 937,004</b>	<b>\$ 1,023,924</b>	<b>\$ 86,920</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 41,465	\$ 48,139	\$ -	\$ (48,139)
95120 GASOLINE/DIESEL/FUEL OIL	10,224	12,612	-	-
95125 TELE/PAGER/CELL SERVICE	32,415	45,798	56,915	11,117

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95210 EQUIPMENT RENTAL	16,070	16,770	21,800	5,030
95215 BLDG/ROOM RENTAL	31,526	48,906	35,950	(12,956)
95220 VEHICLE REPR & MAINT	15,805	1,515	7,500	5,985
95225 EQUIP REPR & MAINT	316,455	311,992	343,259	31,267
95230 ALARM SYSTEM	1,369	723	-	(723)
95235 COMPUTER HW MAINT/LIC	-	117,841	65,000	(52,841)
95240 COMPUTER SW MAINT/LIC	763,377	688,977	244,813	(444,164)
95310 CONFERENCE	104,078	173,097	195,684	22,587
95315 MILEAGE	11,311	14,059	17,128	3,069
95320 CHARTER SERVICE	4,911	118,256	134,730	16,474
95325 FIELD TRIPS	3,610	8,526	239,720	231,194
95330 HOSTING EVENTS/WORKSHOPS	23,167	46,357	31,965	(14,392)
95410 DUES/MEMBERSHIPS	63,585	49,661	74,967	25,306
95530 CONTRACT LABOR/SERVICES	255,030	310,671	289,588	(21,083)
95531 CONTRACT LABOR/SERVICES-INSTR	289,052	298,896	220,000	(78,896)
95535 ARMORED CAR/COURIER SERVICES	7,252	9,515	8,700	(815)
95555 ACCREDITATION SERVICES	40,981	49,731	41,683	(8,048)
95640 STUDENT INS	262	221	400	179
95710 ADVERTISING	63,872	121,532	208,529	86,997
95715 PROMOTIONS	10,089	11,852	30,140	18,288
95720 PRINTING/BINDING/DUPLICATING	22,036	30,520	57,499	26,979
95725 POSTAGE/SHIPPING	90,076	89,500	98,809	9,309
95915 CASH (OVER)/SHORT	(223)	277	100	(177)
95920 ADMIN OVERHEAD COSTS	(72,420)	(93,675)	(30,000)	63,675
95921 BANK/MERCHANT FEES	46,690	-	-	-
95926 CHARGEBACKS-MAIL SERVICES	(11,163)	(239)	1,032	1,271
95927 CHARGEBACKS-PRODUCTION	(30,712)	(39,227)	4,441	43,668
95928 CHARGEBACKS-TRANSPORTATION	54,267	-	-	-

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**UNRESTRICTED  
FUND 11**

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95935 BAD DEBT EXPENSE	712,005	464,052	352,000	(112,052)
95990 MISCELLANEOUS	8,608	6,477	42,396	35,919
<b>TOTAL OPER. EXP. &amp; SERVICES</b>	<b>\$ 2,925,070</b>	<b>\$ 2,963,332</b>	<b>\$ 2,794,748</b>	<b>\$ (155,972)</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 73,588,093</b>	<b>\$ 75,915,317</b>	<b>\$ 78,874,796</b>	<b>\$ 2,972,091</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 233,677	\$ 4,118	\$ -	\$ (4,118)
96215 CONSULTANT SERVICES	5,575	-	-	-
96225 ENGINEERING SERVICES	44,581	2,837	-	(2,837)
96290 FEES & OTHER CHARGES	3,375	-	-	-
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	265,211	200,416	539,750	339,334
96415 CONSULTANT SERVICES	14,925	1,238	-	(1,238)
96420 ARCHITECT SERVICES	3,998	-	132	132
96425 ENGINEERING SERVICES	1,500	195	-	(195)
96440 INSPECTION SERVICES	140	150	-	(150)
96490 FEES & OTHER CHARGES	711	-	-	-
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	1,000,876	1,817,688	1,995,446	177,758
96512 NEW-EQUIPMENT GT \$5,000	1,152,829	1,622,845	36,600	(1,586,245)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 2,727,398</b>	<b>\$ 3,649,487</b>	<b>\$ 2,571,928</b>	<b>\$ (1,077,559)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ 269,000	\$ 269,000	\$ 300,000	\$ 31,000
97310 INTERFUND TRANSFERS-OUT	1,592,000	2,523,240	380,000	(2,143,240)
<b>TOTAL OTHER OUTGO</b>	<b>\$ 1,861,000</b>	<b>\$ 2,792,240</b>	<b>\$ 680,000</b>	<b>\$ (2,112,240)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 4,588,398</b>	<b>\$ 6,441,727</b>	<b>\$ 3,251,928</b>	<b>\$ (3,189,799)</b>
<b>TOTAL FRESNO CITY COLLEGE</b>	<b>\$ 78,176,491</b>	<b>\$ 82,357,044</b>	<b>\$ 82,126,724</b>	<b>\$ (217,708)</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 212,810	\$	261,537	\$	99,665	\$	(161,872)
91210 REG-MANAGEMENT	319,832		378,695		691,581		312,886
91215 REG-COUNSELORS	1,185,580		1,830,242		2,581,248		751,006
91220 REG NON-MANAGEMENT	889,514		1,340,115		1,933,607		593,492
91310 HOURLY, GRADED CLASSES	44,980		33,627		26,792		(6,835)
91320 OVERLOAD, GRADED CLASSES	4,690		3,447		-		(3,447)
91330 HRLY-SUMMER SESSIONS	57,918		16,136		-		(16,136)
91415 HRLY NON-MANAGEMENT	2,022,452		2,580,012		3,741,581		1,161,569
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 4,737,776</b>	<b>\$</b>	<b>6,443,811</b>	<b>\$</b>	<b>9,074,474</b>	<b>\$</b>	<b>2,630,663</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 2,292,426	\$	2,163,555	\$	2,851,084	\$	687,529
92120 MANAGEMENT-CLASS	48,324		136,064		173,917		37,853
92150 O/T-CLASSIFIED	24,205		19,316		39,102		19,786
92210 INSTR AIDES	81,738		101,046		103,528		2,482
92310 HOURLY STUDENTS	1,024,778		1,295,739		1,515,836		220,097
92320 HOURLY NON-STUDENTS	245,147		105,626		20,040		(85,586)
92330 PERM PART-TIME	127,187		146,052		194,892		48,840
92410 HRLY-INSTR AIDES-STUDENTS	161,996		517,272		1,109,406		592,134
92420 HRLY INSTR AIDES NON-STUDENTS	66,370		97,560		84,198		(13,362)
92430 PERM P/T INSTR AIDES/OTHER	96,526		108,412		140,048		31,636
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 4,168,697</b>	<b>\$</b>	<b>4,690,642</b>	<b>\$</b>	<b>6,232,051</b>	<b>\$</b>	<b>1,541,409</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 26,334	\$	33,740	\$	15,460	\$	(18,280)
93130 STRS NON-INSTR	320,128		526,513		1,040,203		513,690
93210 PERS-INSTRUCTIONAL	12,882		13,782		12,265		(1,517)
93230 PERS NON-INSTR	315,154		341,457		481,954		140,497
93310 OASDI-INSTRUCTIONAL	15,568		18,320		25,357		7,037
93330 OASDI NON-INSTR	266,980		304,294		428,014		123,720

\*UNAUDITED



**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
93410 H&W-INSTRUCTIONAL	55,998	70,787	45,878	(24,909)
93430 H&W NON-INSTR	881,276	1,144,186	1,690,530	546,344
93510 SUI-INSTRUCTIONAL	304	390	652	262
93530 SUI NON-INSTR	3,620	4,424	6,309	1,885
93610 WORK COMP-INSTRUCTIONAL	14,422	22,893	27,321	4,428
93630 WORK COMP NON-INSTR	151,097	188,154	248,987	60,833
93710 PARS-INSTRUCTIONAL	6,152	11,141	48,694	37,553
93730 PARS NON-INSTR	25,974	28,691	29,374	683
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 2,095,889</b>	<b>\$ 2,708,772</b>	<b>\$ 4,100,998</b>	<b>\$ 1,392,226</b>
<b>94000-SUPPLIES &amp; MATERILAS</b>				
94310 INSTR SUPPLIES	\$ 274,268	\$ 227,251	\$ 329,369	\$ 102,118
94315 SOFTWARE-INSTRUCTIONAL	20,504	2,832	-	(2,832)
94410 OFFICE SUPPLIES	125,037	126,560	323,665	197,105
94415 SOFTWARE	17,109	40,000	242,676	202,676
94490 OTHER SUPPLIES	193,605	123,909	310,208	186,299
94515 NON-PRINT MEDIA	1,595	693	5,000	4,307
94530 PUBLICATIONS/CATALOGS	1,365	1,390	2,400	1,010
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 633,483</b>	<b>\$ 522,635</b>	<b>\$ 1,213,318</b>	<b>\$ 690,683</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95125 TELE/PAGER/CELL SERVICE	\$ 6,377	\$ 7,049	\$ 32,200	\$ 25,151
95210 EQUIPMENT RENTAL	4,331	3,849	8,450	4,601
95215 BLDG/ROOM RENTAL	-	90	2,500	2,410
95220 VEHICLE REPR & MAINT	8,089	497	10,000	9,503
95225 EQUIP REPR & MAINT	28,334	31,200	56,616	25,416
95235 COMPUTER HW MAINT/LIC	-	-	3,500	3,500
95240 COMPUTER SW MAINT/LIC	305,808	603,966	631,809	27,843
95310 CONFERENCE	242,067	264,785	675,083	410,298
95315 MILEAGE	7,594	7,092	138,909	131,817
95320 CHARTER SERVICE	12,740	43,552	48,737	5,185

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95325 FIELD TRIPS	55,030	38,718	160,081	121,363
95330 HOSTING EVENTS/WORKSHOPS	105,203	144,989	387,488	242,499
95410 DUES/MEMBERSHIPS	4,992	5,297	8,977	3,680
95530 CONTRACT LABOR/SERVICES	453,413	513,612	1,306,171	792,559
95640 STUDENT INS	63,124	63,392	64,000	608
95710 ADVERTISING	1,551	280	1,487	1,207
95715 PROMOTIONS	23,335	26,905	107,628	80,723
95720 PRINTING/BINDING/DUPLICATING	12,654	1,335	76,700	75,365
95725 POSTAGE/SHIPPING	44	370	1,200	830
95920 ADMIN OVERHEAD COSTS	265,073	306,483	394,810	88,327
95926 CHARGEBACKS-MAIL SERVICES	3,408	239	100	(139)
95927 CHARGEBACKS-PRODUCTION	11,341	6,057	4,400	(1,657)
95928 CHARGEBACKS-TRANSPORTATION	26,017	-	-	-
95935 BAD DEBT EXPENSE	(726)	-	-	-
95990 MISCELLANEOUS	11,239	15,609	153,907	138,298
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 1,651,038</b>	<b>\$ 2,085,366</b>	<b>\$ 4,274,753</b>	<b>\$ 2,189,387</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 13,286,883</b>	<b>\$ 16,451,226</b>	<b>\$ 24,895,594</b>	<b>\$ 8,444,368</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	\$ 108,349	\$ 36,821	\$ 97,938	\$ 61,117
96445 TESTING SERVICES	-	3,448	-	(3,448)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	1,381,046	1,187,435	1,825,373	637,938
96512 NEW-EQUIPMENT GT \$5,000	1,277,072	1,426,702	620,964	(805,738)
96520 NEW-VEHICLES	(74)	-	-	-
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	274,181	163,913	326,904	162,991
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 3,040,574</b>	<b>\$ 2,818,319</b>	<b>\$ 2,871,179</b>	<b>\$ 52,860</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>97000-OTHER OUTGO</b>							
97410 OTHER TRANSFERS-OUT	\$ 67,763	\$	-	\$	-	\$	-
97510 CURR YEAR PAYMENTS	22,299		17,373		12,500		(4,873)
97610 PAYMENTS TO STUDENTS	657,074		1,093,528		1,027,927		(65,601)
<b>TOTAL OTHER OUTGO</b>	<b>\$ 747,136</b>	<b>\$</b>	<b>1,110,901</b>	<b>\$</b>	<b>1,040,427</b>	<b>\$</b>	<b>(70,474)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 3,787,710</b>	<b>\$</b>	<b>3,929,220</b>	<b>\$</b>	<b>3,911,606</b>	<b>\$</b>	<b>(17,614)</b>
<b>TOTAL FRESNO CITY COLLEGE</b>	<b>\$ 17,074,593</b>	<b>\$</b>	<b>20,380,446</b>	<b>\$</b>	<b>28,807,200</b>	<b>\$</b>	<b>8,426,754</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 23,710,419	\$	24,338,344	\$	25,195,701	\$	857,357
91125 REG SABBATICAL	399,832		527,890		234,537		(293,353)
91130 TEMP.GRADED CLASSES	734,181		600,715		224,754		(375,961)
91210 REG-MANAGEMENT	3,290,328		3,452,024		3,773,883		321,859
91215 REG-COUNSELORS	2,965,595		3,527,840		4,488,783		960,943
91220 REG NON-MANAGEMENT	3,275,325		4,002,439		4,691,166		688,727
91310 HOURLY, GRADED CLASSES	6,832,022		6,680,287		7,085,871		405,584
91320 OVERLOAD, GRADED CLASSES	1,330,193		1,282,317		1,419,067		136,750
91330 HRLY-SUMMER SESSIONS	1,965,574		2,162,085		1,903,778		(258,307)
91335 HRLY-SUBSTITUTES	316,934		308,895		300,000		(8,895)
91415 HRLY NON-MANAGEMENT	3,660,875		3,961,221		5,391,898		1,430,677
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 48,481,278</b>	\$	<b>50,844,057</b>	\$	<b>54,709,438</b>	\$	<b>3,865,381</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 10,792,874	\$	11,028,326	\$	11,871,880	\$	843,554
92115 CONFIDENTIAL	146,106		147,508		144,615		(2,893)
92120 MANAGEMENT-CLASS	615,516		601,924		736,517		134,593
92150 O/T-CLASSIFIED	212,425		231,619		39,102		(192,517)
92210 INSTR AIDES	1,026,700		1,082,485		1,178,401		95,916
92250 O/T-INSTR AIDES	3,934		769		-		(769)
92310 HOURLY STUDENTS	1,525,322		1,890,837		2,250,181		359,344
92320 HOURLY NON-STUDENTS	537,269		431,275		86,391		(344,884)
92330 PERM PART-TIME	217,460		234,730		343,752		109,022
92410 HRLY-INSTR AIDES-STUDENTS	569,419		868,570		1,631,732		763,162
92420 HRLY INSTR AIDES NON-STUDENTS	148,370		139,902		131,618		(8,284)
92430 PERM P/T INSTR AIDES/OTHER	175,254		184,298		218,770		34,472
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 15,970,649</b>	\$	<b>16,842,243</b>	\$	<b>18,632,959</b>	\$	<b>1,790,716</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 2,785,890	\$	3,397,852	\$	4,010,631	\$	612,779
93130 STRS NON-INSTR	997,101		1,350,551		2,191,877		841,326
93210 PERS-INSTRUCTIONAL	204,156		203,223		249,929		46,706
93230 PERS NON-INSTR	1,456,207		1,530,717		1,867,498		336,781
93310 OASDI-INSTRUCTIONAL	624,669		638,027		669,065		31,038
93330 OASDI NON-INSTR	1,131,924		1,199,738		1,330,229		130,491
93410 H&W-INSTRUCTIONAL	3,738,108		3,918,813		3,968,181		49,368
93430 H&W NON-INSTR	4,006,769		4,391,898		5,114,555		722,657
93510 SUI-INSTRUCTIONAL	18,361		18,731		19,629		898
93530 SUI NON-INSTR	12,963		13,944		16,239		2,295
93610 WORK COMP-INSTRUCTIONAL	735,149		766,238		791,298		25,060
93630 WORK COMP NON-INSTR	539,836		593,712		659,725		66,013
93710 PARS-INSTRUCTIONAL	98,380		99,457		173,527		74,070
93730 PARS NON-INSTR	49,714		49,005		58,867		9,862
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 16,399,227</b>	<b>\$</b>	<b>18,171,906</b>	<b>\$</b>	<b>21,121,250</b>	<b>\$</b>	<b>2,949,344</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>							
94310 INSTR SUPPLIES	\$ 557,904	\$	591,781	\$	724,373	\$	132,592
94315 SOFTWARE-INSTRUCTIONAL	20,954		3,234		674		(2,560)
94320 MATERIAL FEES SUPPLIES	41,262		37,234		41,000		3,766
94410 OFFICE SUPPLIES	273,230		273,401		478,279		204,878
94415 SOFTWARE	42,320		73,972		286,514		212,542
94425 OPERATIONAL SUPPLIES	165,070		182,657		198,660		16,003
94490 OTHER SUPPLIES	331,718		283,834		474,728		190,894
94510 NEWSPAPERS	9,019		9,248		18,824		9,576
94515 NON-PRINT MEDIA	4,572		1,776		6,100		4,324
94530 PUBLICATIONS/CATALOGS	1,665		2,502		8,090		5,588
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 1,447,714</b>	<b>\$</b>	<b>1,459,639</b>	<b>\$</b>	<b>2,237,242</b>	<b>\$</b>	<b>777,603</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>							
95110 ELECTRICITY & GAS	\$ 41,465	\$	48,139	\$	-	\$	(48,139)
95120 GASOLINE/DIESEL/FUEL OIL	10,224		12,612		-		-
95125 TELE/PAGER/CELL SERVICE	38,792		52,847		89,115		36,268
95210 EQUIPMENT RENTAL	20,401		20,619		30,250		9,631
95215 BLDG/ROOM RENTAL	31,526		48,996		38,450		(10,546)
95220 VEHICLE REPR & MAINT	23,894		2,012		17,500		15,488
95225 EQUIP REPR & MAINT	344,789		343,192		399,875		56,683
95230 ALARM SYSTEM	1,369		723		-		(723)
95235 COMPUTER HW MAINT/LIC	-		117,841		68,500		(49,341)
95240 COMPUTER SW MAINT/LIC	1,069,185		1,292,943		876,622		(416,321)
95310 CONFERENCE	346,145		437,882		870,767		432,885
95315 MILEAGE	18,905		21,151		156,037		134,886
95320 CHARTER SERVICE	17,651		161,808		183,467		21,659
95325 FIELD TRIPS	58,640		47,244		399,801		352,557
95330 HOSTING EVENTS/WORKSHOPS	128,370		191,346		419,453		228,107
95410 DUES/MEMBERSHIPS	68,577		54,958		83,944		28,986
95530 CONTRACT LABOR/SERVICES	708,443		824,283		1,595,759		771,476
95531 CONTRACT LABOR/SERVICES-INSTR	289,052		298,896		220,000		(78,896)
95535 ARMORED CAR/COURIER SERVICES	7,252		9,515		8,700		(815)
95555 ACCREDITATION SERVICES	40,981		49,731		41,683		(8,048)
95640 STUDENT INS	63,386		63,613		64,400		787
95710 ADVERTISING	65,423		121,812		210,016		88,204
95715 PROMOTIONS	33,424		38,757		137,768		99,011
95720 PRINTING/BINDING/DUPLICATING	34,690		31,855		134,199		102,344
95725 POSTAGE/SHIPPING	90,120		89,870		100,009		10,139
95915 CASH (OVER)/SHORT	(223)		277		100		(177)
95920 ADMIN OVERHEAD COSTS	192,653		212,808		364,810		152,002
95921 BANK/MERCHANT FEES	46,690		-		-		-

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95926 CHARGEBACKS-MAIL SERVICES	(7,755)	-	1,132	1,132
95927 CHARGEBACKS-PRODUCTION	(19,371)	(33,170)	8,841	42,011
95928 CHARGEBACKS-TRANSPORTATION	80,284	-	-	-
95935 BAD DEBT EXPENSE	711,279	464,052	352,000	(112,052)
95990 MISCELLANEOUS	19,847	22,086	196,303	174,217
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 4,576,108</b>	<b>\$ 5,048,698</b>	<b>\$ 7,069,501</b>	<b>\$ 2,033,415</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 86,874,976</b>	<b>\$ 92,366,543</b>	<b>\$ 103,770,390</b>	<b>\$ 11,416,459</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 233,677	\$ 4,118	\$ -	\$ (4,118)
96215 CONSULTANT SERVICES	5,575	-	-	-
96225 ENGINEERING SERVICES	44,581	2,837	-	(2,837)
96290 FEES & OTHER CHARGES	3,375	-	-	-
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	373,560	237,237	637,688	400,451
96415 CONSULTANT SERVICES	14,925	1,238	-	(1,238)
96420 ARCHITECT SERVICES	3,998	-	132	132
96425 ENGINEERING SERVICES	1,500	195	-	(195)
96440 INSPECTION SERVICES	140	150	-	(150)
96445 TESTING SERVICES	-	3,448	-	(3,448)
96490 FEES & OTHER CHARGES	711	-	-	-
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	2,381,922	3,005,123	3,820,819	815,696
96512 NEW-EQUIPMENT GT \$5,000	2,429,901	3,049,547	657,564	(2,391,983)
96520 NEW-VEHICLES	(74)	-	-	-
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	274,181	163,913	326,904	162,991
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 5,767,972</b>	<b>\$ 6,467,806</b>	<b>\$ 5,443,107</b>	<b>\$ (1,024,699)</b>

\*UNAUDITED

**FRESNO CITY  
COLLEGE & CTC**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>97000-OTHER OUTGO</b>							
97210 INTRAFUND TRANSFER OUT	\$ 269,000	\$	269,000	\$	300,000	\$	31,000
97310 INTERFUND TRANSFERS-OUT	1,592,000		2,523,240		380,000		(2,143,240)
97410 OTHER TRANSFERS-OUT	67,763		-		-		-
97510 CURR YEAR PAYMENTS	22,299		17,373		12,500		(4,873)
97610 PAYMENTS TO STUDENTS	657,074		1,093,528		1,027,927		(65,601)
<b>TOTAL OTHER OUTGO</b>	<b>\$ 2,608,136</b>	<b>\$</b>	<b>3,903,141</b>	<b>\$</b>	<b>1,720,427</b>	<b>\$</b>	<b>(2,182,714)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 8,376,108</b>	<b>\$</b>	<b>10,370,947</b>	<b>\$</b>	<b>7,163,534</b>	<b>\$</b>	<b>(3,207,413)</b>
<b>TOTAL FRESNO CITY COLLEGE</b>	<b>\$ 95,251,084</b>	<b>\$</b>	<b>102,737,490</b>	<b>\$</b>	<b>110,933,924</b>	<b>\$</b>	<b>8,209,046</b>

\*UNAUDITED



[Return to Table of Contents](#)

RC Budget  
Summary

## **REEDLEY COLLEGE BUDGET SUMMARY**

Reedley College was established in May 1926. In 1956 the college relocated to its current site at 995 North Reed Avenue. On July 1, 1964, the college was united with Fresno City College, to create the State Center Community College District.

In 1980 the name of Reedley College was changed to Kings River Community College and, subsequently, in September 1997 the Board of Trustees restored the name to Reedley College effective July 1, 1998.

Located at the foot of the Sierra Nevada mountain range and bordered by the Kings River, the college offers a unique blend of urban sophistication and rural values. The Reedley community, located 30 minutes from Fresno, is within a two-hour drive of three popular recreational areas: Kings Canyon National Forest, Sequoia National Forest, and Yosemite National Park.

The campus consists of 67 buildings with a total of approximately 409,976 square feet located on 110.8 acres. The campus also includes a 310 acre college farm consisting of prime agricultural land.

Reedley College offers a wide variety of educational opportunities. Students may choose to earn a two-year associate in arts or science degree, a guaranteed associate transfer degree, a certificate of achievement or completion, or transfer to a four-year university. Students may also gain career skills by attending one of the college's occupational programs. These programs are designed to give practical training for the careers of today and for the next century. Programs operate on a 17 ½ -week semester system consisting of fall and spring terms.

Reedley College provides unique curricula in its land and forestry programs and provides occupational programs, including: computer technology, aviation maintenance, agriculture, mechanized ag, industrial technology, and dental assisting. Reedley College is one of 11 California community college campuses to provide on-campus housing or dormitory living.

Reedley College has created a legacy of serving surrounding communities with quality education and will continue to provide innovation and guidance to maintain its status as a leader in education.

In an effort to meet accreditation requirements, Reedley College transformed the budget development process to look globally at issues impacting colleges and distribute resources equitably in support of the mission, vision, and strategic initiative and goals. Budget development began at the division level and included faculty, staff, and students. The budget provides reasonable access for students' educational opportunities and strives to maintain employment of permanent employees.

In addition to comprehensive programs at Reedley College, the college operates several education centers in neighboring communities. These programs are concentrated at the Madera Community College Center and the Oakhurst Community College (Outreach) Center. Reedley College was also charged with developing an operational budget for both Madera and Oakhurst.

### **Madera Community College Center**

The Madera Community College Center has been in operation for 28 years, initially operating at Madera High School. In August 1996 State Center Community College District opened a dedicated site for Madera Community College Center. The center is situated on 114 acres off of Highway 99 on Avenue 12 at the edge of the City of Madera. The initial campus consisted of

24 relocatable classrooms and a permanent student services building along with a relocatable classroom to house the child development learning center and child care related programs.

A permanent 26,000-square-foot education and administrative building and utility/maintenance facility were completed for the 2000-01 school year. Funding from the 2001-02 state budget act funded the academic village complex completed in January 2004. The 50,000 square feet of classroom, laboratory, and office space includes academic classrooms and offices, as well as components and laboratory space for biology, physical science, chemistry, computer studies, business, art, and a licensed vocational nursing and LVN - RN program. Furthermore, the project provided funding to retrofit the educational/administrative building, which houses the library, student services, and administrative offices.

As a result of funding from local bond and business donations, a full service physical education program and facilities has been completed, including a fitness center, aerobic center, and softball field complex.

Additionally, the construction of a center for advanced manufacturing opened in fall 2009. The 7,750-square-foot center supports the maintenance mechanic program and future career technical courses that will

address local manufacturing business needs. Madera Center serves approximately 3,000 students per semester, generating a full-time equivalency of approximately 1,800 students per year. The center offers a wide variety of academic, basic skills, and occupational programs and opportunities for students. Utilizing services and course catalogs from its parent institution Reedley College, the Madera Center offers over 515 courses each year in 38 areas of study and gives students a choice of transfer, associate degree, certificates of achievement, and certificates of completion including LVN and LVN – RN programs.

### **Oakhurst Community College (Outreach) Center**

Oakhurst Community College (Outreach) Center, serving 500-600 students per semester and generating full-time equivalency of approximately 300 students per year, was established as a result of Legislative mandate (Senate Bill 1607). In fall 1996, the campus relocated from Yosemite High School to its current location in the central business district of Oakhurst. In April 1999 the district acquired the 2.7 acres housing the Oakhurst Community College (Outreach) Center campus. The 100 academic and occupational education courses are taught annually in nine relocatable classrooms.

Included within the site are two distance learning classrooms allowing connectivity to sister campuses at Madera Community College Center, Reedley College, Clovis Community College, and Fresno City College. Also included are a science lab, a computer lab, and an open computer lab established in 2008 for student access. Two additional relocatable classrooms and a restroom were added to the Oakhurst site in summer 2009.

Following are budget summaries by object for the 2016-17 fiscal year for Reedley College including Madera Community College Center and Oakhurst Community College (Outreach) Center:

**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 10,679,565	\$	10,766,821	\$	11,584,997	\$	818,176
91125 REG SABBATICAL	153,249		211,363		206,756		(4,607)
91130 TEMP.GRADED CLASSES	35,032		494,312		321,294		(173,018)
91210 REG-MANAGEMENT	1,551,655		1,830,951		1,688,212		(142,739)
91215 REG-COUNSELORS	697,119		713,767		722,992		9,225
91220 REG NON-MANAGEMENT	1,723,201		1,524,918		1,748,592		223,674
91230 REG SABB NON-MANAGEMENT	56,986		-		-		-
91310 HOURLY, GRADED CLASSES	2,727,443		2,824,388		2,671,440		(152,948)
91320 OVERLOAD, GRADED CLASSES	719,618		718,456		694,939		(23,517)
91330 HRLY-SUMMER SESSIONS	615,570		631,483		637,934		6,451
91335 HRLY-SUBSTITUTES	44,003		30,707		47,500		16,793
91415 HRLY NON-MANAGEMENT	443,570		475,135		386,569		(88,566)
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 19,447,011</b>	\$	<b>20,222,301</b>	\$	<b>20,711,225</b>	\$	<b>488,924</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 3,797,947	\$	3,869,446	\$	4,305,711	\$	436,265
92115 CONFIDENTIAL	67,524		70,925		70,497		(428)
92120 MANAGEMENT-CLASS	394,334		485,937		403,334		(82,603)
92150 O/T-CLASSIFIED	40,230		60,419		-		(60,419)
92210 INSTR AIDES	479,283		705,763		743,327		37,564
92250 O/T-INSTR AIDES	1,135		2,138		-		(2,138)
92310 HOURLY STUDENTS	176,835		157,694		126,144		(31,550)
92320 HOURLY NON-STUDENTS	185,355		255,056		-		(255,056)
92330 PERM PART-TIME	90,615		67,936		99,871		31,935
92410 HRLY-INSTR AIDES-STUDENTS	216,943		245,179		248,409		3,230
92420 HRLY INSTR AIDES NON-STUDENTS	21,647		4,887		-		(4,887)
92430 PERM P/T INSTR AIDES/OTHER	69,154		94,192		109,990		15,798
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 5,541,002</b>	\$	<b>6,019,572</b>	\$	<b>6,107,283</b>	\$	<b>87,711</b>

\*UNAUDITED

REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

UNRESTRICTED  
FUND 11

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 1,213,317	\$	1,528,751	\$	2,020,023	\$	491,272
93130 STRS NON-INSTR	366,052		440,118		546,475		106,357
93210 PERS-INSTRUCTIONAL	92,048		123,771		155,539		31,768
93230 PERS NON-INSTR	528,916		560,920		694,274		133,354
93310 OASDI-INSTRUCTIONAL	269,646		299,629		317,294		17,665
93330 OASDI NON-INSTR	401,853		423,457		445,530		22,073
93410 H&W-INSTRUCTIONAL	1,652,213		1,846,246		2,029,272		183,026
93430 H&W NON-INSTR	1,537,909		1,594,044		1,715,514		121,470
93510 SUI-INSTRUCTIONAL	7,789		8,237		8,478		241
93530 SUI NON-INSTR	4,555		4,736		4,731		(5)
93610 WORK COMP-INSTRUCTIONAL	311,683		335,423		348,600		13,177
93630 WORK COMP NON-INSTR	188,298		199,135		190,488		(8,647)
93710 PARS-INSTRUCTIONAL	34,174		32,770		2,488		(30,282)
93730 PARS NON-INSTR	12,392		11,061		2,646		(8,415)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 6,620,845</b>	\$	<b>7,408,298</b>	\$	<b>8,481,352</b>	\$	<b>1,073,054</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>							
94310 INSTR SUPPLIES	\$ 251,288	\$	315,826	\$	260,474	\$	(55,352)
94315 SOFTWARE-INSTRUCTIONAL	217		-		500		500
94320 MATERIAL FEES SUPPLIES	1,897		2,108		1,900		(208)
94410 OFFICE SUPPLIES	103,232		105,021		100,103		(4,918)
94415 SOFTWARE	7,048		-		3,000		3,000
94425 OPERATIONAL SUPPLIES	76,955		97,488		93,000		(4,488)
94490 OTHER SUPPLIES	19,484		17,450		18,350		900
94510 NEWSPAPERS	434		189		1,000		811
94515 NON-PRINT MEDIA	-		83		-		(83)
94530 PUBLICATIONS/CATALOGS	2,906		1,540		2,500		960
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 463,461</b>	\$	<b>539,705</b>	\$	<b>480,827</b>	\$	<b>(58,878)</b>

\*UNAUDITED

**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>							
95110 ELECTRICITY & GAS	\$ 48,462	\$	48,223	\$	5,000	\$	(43,223)
95115 WATER,SEWER & WASTE	2,471		-		7,500		7,500
95120 GASOLINE/DIESEL/FUEL OIL	24,791		16,315		23,950		7,635
95125 TELE/PAGER/CELL SERVICE	134,340		124,903		169,700		44,797
95210 EQUIPMENT RENTAL	8,213		10,074		10,100		26
95215 BLDG/ROOM RENTAL	11,751		2,180		4,750		2,570
95220 VEHICLE REPR & MAINT	40		400		5,700		5,300
95225 EQUIP REPR & MAINT	142,340		136,370		163,621		27,251
95230 ALARM SYSTEM	1,560		-		-		-
95235 COMPUTER HW MAINT/LIC	15,480		15,480		365		(15,115)
95240 COMPUTER SW MAINT/LIC	280,326		212,179		169,062		(43,117)
95310 CONFERENCE	56,603		115,567		136,352		20,785
95315 MILEAGE	37,440		42,352		38,250		(4,102)
95320 CHARTER SERVICE	13,551		44,803		28,500		(16,303)
95325 FIELD TRIPS	-		375		-		(375)
95330 HOSTING EVENTS/WORKSHOPS	8,439		10,769		24,250		13,481
95410 DUES/MEMBERSHIPS	34,872		24,433		38,405		13,972
95415 ROYALTIES	4,630		7,976		4,925		(3,051)
95530 CONTRACT LABOR/SERVICES	216,171		143,133		120,300		(22,833)
95531 CONTRACT LABOR/SERVICES-INSTR	161,471		199,206		160,000		(39,206)
95535 ARMORED CAR/COURIER SERVICES	5,671		5,473		5,775		302
95555 ACCREDITATION SERVICES	20,169		23,859		25,750		1,891
95620 INSURANCE	489		-		-		-
95640 STUDENT INS	196		832		160		(672)
95710 ADVERTISING	9,111		4,525		12,750		8,225
95715 PROMOTIONS	2,146		1,788		3,300		1,512
95720 PRINTING/BINDING/DUPLICATING	18,585		18,304		20,100		1,796
95725 POSTAGE/SHIPPING	21,556		46,434		37,498		(8,936)
95915 CASH (OVER)/SHORT	100		(179)		-		179
95920 ADMIN OVERHEAD COSTS	-		(559)		-		559
95921 BANK/MERCHANT FEES	25,760		11,997		15,000		3,003
95927 CHARGEBACKS-PRODUCTION	2,195		1,240		-		(1,240)

\*UNAUDITED

REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

UNRESTRICTED  
FUND 11

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95928 CHARGEBACKS-TRANSPORTATION	74,799	-	-	-
95935 BAD DEBT EXPENSE	73,214	57,719	57,500	(219)
95990 MISCELLANEOUS	10,166	23,511	86,553	63,042
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 1,467,108</b>	<b>\$ 1,349,682</b>	<b>\$ 1,375,116</b>	<b>\$ 25,434</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 33,539,427</b>	<b>\$ 35,539,558</b>	<b>\$ 37,155,803</b>	<b>\$ 1,616,245</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ -	\$ 5,643	\$ 30,000	\$ 24,357
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	16,472	98,499	10,000	(88,499)
96415 CONSULTANT SERVICES	1,838	-	-	-
96445 TESTING SERVICES	-	2,575	-	(2,575)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	546,108	952,821	402,597	(550,224)
96512 NEW-EQUIPMENT GT \$5,000	226,933	395,238	195,510	(199,728)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 791,351</b>	<b>\$ 1,454,776</b>	<b>\$ 638,107</b>	<b>\$ (816,669)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ 85,423	\$ 344,588	\$ 364,963	\$ 20,375
97310 INTERFUND TRANSFERS-OUT	1,725,193	773,440	333,490	(439,950)
97510 CURR YEAR PAYMENTS	7,263	1,396	-	(1,396)
<b>TOTAL OTHER OUTGO</b>	<b>\$ 1,817,879</b>	<b>\$ 1,119,424</b>	<b>\$ 698,453</b>	<b>\$ (420,971)</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 2,609,230</b>	<b>\$ 2,574,200</b>	<b>\$ 1,336,560</b>	<b>\$ (1,237,640)</b>
<b>TOTAL REEDLEY, MADERA &amp; OAKHURST</b>	<b>\$ 36,148,657</b>	<b>\$ 38,113,758</b>	<b>\$ 38,492,363</b>	<b>\$ 378,605</b>

\*UNAUDITED



REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

RESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91110 REG.GRADED CLASSES	\$ 44,285	\$ -	\$ 189,824	\$ 189,824
91210 REG-MANAGEMENT	411,003	432,021	510,969	78,948
91215 REG-COUNSELORS	810,607	1,049,399	1,451,908	402,509
91220 REG NON-MANAGEMENT	520,907	734,070	1,148,646	414,576
91310 HOURLY, GRADED CLASSES	70,563	44,876	83,951	39,075
91320 OVERLOAD, GRADED CLASSES	54,694	30,917	3,156	(27,761)
91330 HRLY-SUMMER SESSIONS	62,622	77,162	123,920	46,758
91415 HRLY NON-MANAGEMENT	1,285,795	1,324,218	1,386,542	62,324
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 3,260,476</b>	<b>\$ 3,692,663</b>	<b>\$ 4,898,916</b>	<b>\$ 1,206,253</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 1,053,652	\$ 1,292,254	\$ 1,691,681	\$ 399,427
92120 MANAGEMENT-CLASS	30,352	105,887	104,906	(981)
92150 O/T-CLASSIFIED	21,517	22,108	-	(22,108)
92310 HOURLY STUDENTS	749,277	850,839	770,329	(80,510)
92320 HOURLY NON-STUDENTS	94,877	93,304	-	(93,304)
92330 PERM PART-TIME	56,360	45,856	100,671	54,815
92410 HRLY-INSTR AIDES-STUDENTS	212,093	261,191	618,455	357,264
92420 HRLY INSTR AIDES NON-STUDENTS	30,747	16,369	24,818	8,449
92430 PERM P/T INSTR AIDES/OTHER	35,888	33,350	26,401	(6,949)
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 2,284,763</b>	<b>\$ 2,721,158</b>	<b>\$ 3,337,261</b>	<b>\$ 616,103</b>
<b>93000-EMPLOYEE BENEFITS</b>				
93110 STRS-INSTRUCTIONAL	\$ 13,696	\$ 13,978	\$ 47,755	\$ 33,777
93130 STRS NON-INSTR	233,027	325,087	470,095	145,008
93210 PERS-INSTRUCTIONAL	8,243	2,577	-	(2,577)
93230 PERS NON-INSTR	158,827	208,897	273,779	64,882
93310 OASDI-INSTRUCTIONAL	9,211	5,459	7,015	1,556
93330 OASDI NON-INSTR	145,226	181,485	231,163	49,678
93410 H&W-INSTRUCTIONAL	10,676	-	27,586	27,586
93430 H&W NON-INSTR	526,726	684,605	972,926	288,321
93510 SUI-INSTRUCTIONAL	264	143	3,075	2,932

\*UNAUDITED

REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

RESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
93530 SUI NON-INSTR	2,182	2,608	3,201	593
93610 WORK COMP-INSTRUCTIONAL	9,991	9,374	16,223	6,849
93630 WORK COMP NON-INSTR	95,299	113,268	140,277	27,009
93710 PARS-INSTRUCTIONAL	3,565	3,803	1,536	(2,267)
93730 PARS NON-INSTR	11,828	11,539	3,343	(8,196)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 1,228,761</b>	<b>\$ 1,562,823</b>	<b>\$ 2,197,974</b>	<b>\$ 635,151</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 246,866	\$ 318,403	\$ 216,336	\$ (102,067)
94315 SOFTWARE-INSTRUCTIONAL	540	13,420	12,120	(1,300)
94410 OFFICE SUPPLIES	60,883	85,384	117,703	32,319
94415 SOFTWARE	-	-	17,214	17,214
94490 OTHER SUPPLIES	120,586	150,783	177,862	27,079
94510 NEWSPAPERS	25	25	-	(25)
94515 NON-PRINT MEDIA	130	100	500	400
94530 PUBLICATIONS/CATALOGS	364	1,623	1,261	(362)
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 429,394</b>	<b>\$ 569,738</b>	<b>\$ 542,996</b>	<b>\$ (26,742)</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95125 TELE/PAGER/CELL SERVICE	\$ 6,506	\$ 7,559	\$ 11,898	\$ 4,339
95210 EQUIPMENT RENTAL	3,545	2,327	2,415	88
95215 BLDG/ROOM RENTAL	133	1,990	4,292	2,302
95220 VEHICLE REPR & MAINT	152	13,018	4,500	(8,518)
95225 EQUIP REPR & MAINT	17,285	23,877	42,128	18,251
95230 ALARM SYSTEM	120	-	-	-
95235 COMPUTER HW MAINT/LIC	-	-	1,000	1,000
95240 COMPUTER SW MAINT/LIC	159,670	223,405	240,535	17,130
95310 CONFERENCE	182,053	162,394	270,640	108,246
95315 MILEAGE	16,242	19,753	46,348	26,595
95320 CHARTER SERVICE	83,926	112,911	187,112	74,201
95325 FIELD TRIPS	86,485	41,254	181,041	139,787
95330 HOSTING EVENTS/WORKSHOPS	92,027	61,270	120,088	58,818
95410 DUES/MEMBERSHIPS	5,319	6,016	7,885	1,869

\*UNAUDITED

**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95530 CONTRACT LABOR/SERVICES	221,513	366,018	338,519	(27,499)
95640 STUDENT INS	20,529	32,113	35,000	2,887
95710 ADVERTISING	1,830	850	900	50
95715 PROMOTIONS	52,998	69,622	12,790	(56,832)
95720 PRINTING/BINDING/DUPLICATING	3,274	4,509	15,813	11,304
95725 POSTAGE/SHIPPING	54	106	994	888
95920 ADMIN OVERHEAD COSTS	240,766	211,517	303,703	92,186
95927 CHARGEBACKS-PRODUCTION	165	-	-	-
95928 CHARGEBACKS-TRANSPORTATION	29,771	-	-	-
95990 MISCELLANEOUS	116,741	169,485	194,572	25,087
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 1,341,104</b>	<b>\$ 1,529,994</b>	<b>\$ 2,022,173</b>	<b>\$ 492,179</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 8,544,498</b>	<b>\$ 10,076,376</b>	<b>\$ 12,999,320</b>	<b>\$ 2,922,944</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	\$ 245,127	\$ 373,871	\$ 53,460	\$ (320,411)
96415 CONSULTANT SERVICES	3,900	1,650	-	(1,650)
96420 ARCHITECT SERVICES	24,330	26,215	-	(26,215)
96425 ENGINEERING SERVICES	-	2,048	-	(2,048)
96440 INSPECTION SERVICES	3,510	1,065	-	(1,065)
96445 TESTING SERVICES	3,830	2,410	-	(2,410)
96490 FEES & OTHER CHARGES	1,725	1,767	-	(1,767)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	822,036	791,775	670,515	(121,260)
96512 NEW-EQUIPMENT GT \$5,000	735,453	407,543	500,067	92,524
96520 NEW-VEHICLES	9,545	51,965	-	(51,965)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	183,459	213,620	213,000	(620)
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 2,032,915</b>	<b>\$ 1,873,929</b>	<b>\$ 1,437,042</b>	<b>\$ (436,887)</b>
<b>97000-OTHER OUTGO</b>				
97510 CURR YEAR PAYMENTS	\$ 73,092	\$ 47,640	\$ 65,724	\$ 18,084

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**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**RESTRICTED  
FUND 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
97610 PAYMENTS TO STUDENTS	256,054	740,395	1,992,305	1,251,910
97660 DORMITORY	38,736	42,206	135,550	93,344
<b>TOTAL OTHER OUTGO</b>	<b>\$ 367,882</b>	<b>\$ 830,241</b>	<b>\$ 2,193,579</b>	<b>\$ 1,363,338</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 2,400,797</b>	<b>\$ 2,704,170</b>	<b>\$ 3,630,621</b>	<b>\$ 926,451</b>
<b>TOTAL REEDLEY, MADERA &amp; OAKHURST</b>	<b>\$ 10,945,295</b>	<b>\$ 12,780,546</b>	<b>\$ 16,629,941</b>	<b>\$ 3,849,395</b>

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REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

FUNDS 11 &amp; 12

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 10,723,850	\$	10,766,821	\$	11,774,821	\$	1,008,000
91125 REG SABBATICAL	153,249		211,363		206,756		(4,607)
91130 TEMP.GRADED CLASSES	35,032		494,312		321,294		(173,018)
91210 REG-MANAGEMENT	1,962,658		2,262,972		2,199,181		(63,791)
91215 REG-COUNSELORS	1,507,726		1,763,166		2,174,900		411,734
91220 REG NON-MANAGEMENT	2,244,108		2,258,988		2,897,238		638,250
91230 REG SABB NON-MANAGEMENT	56,986		-		-		-
91310 HOURLY, GRADED CLASSES	2,798,006		2,869,264		2,755,391		(113,873)
91320 OVERLOAD, GRADED CLASSES	774,312		749,373		698,095		(51,278)
91330 HRLY-SUMMER SESSIONS	678,192		708,645		761,854		53,209
91335 HRLY-SUBSTITUTES	44,003		30,707		47,500		16,793
91415 HRLY NON-MANAGEMENT	1,729,365		1,799,353		1,773,111		(26,242)
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 22,707,487</b>	\$	<b>23,914,964</b>	\$	<b>25,610,141</b>	\$	<b>1,695,177</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 4,851,599	\$	5,161,700	\$	5,997,392	\$	835,692
92115 CONFIDENTIAL	67,524		70,925		70,497		(428)
92120 MANAGEMENT-CLASS	424,686		591,824		508,240		(83,584)
92150 O/T-CLASSIFIED	61,747		82,527		-		(82,527)
92210 INSTR AIDES	479,283		705,763		743,327		37,564
92250 O/T-INSTR AIDES	1,135		2,138		-		(2,138)
92310 HOURLY STUDENTS	926,112		1,008,533		896,473		(112,060)
92320 HOURLY NON-STUDENTS	280,232		348,360		-		(348,360)
92330 PERM PART-TIME	146,975		113,792		200,542		86,750
92410 HRLY-INSTR AIDES-STUDENTS	429,036		506,370		866,864		360,494
92420 HRLY INSTR AIDES NON-STUDENTS	52,394		21,256		24,818		3,562
92430 PERM P/T INSTR AIDES/OTHER	105,042		127,542		136,391		8,849
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 7,825,765</b>	\$	<b>8,740,730</b>	\$	<b>9,444,544</b>	\$	<b>703,814</b>

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REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

FUNDS 11 &amp; 12

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 1,227,013	\$	1,542,729	\$	2,067,778	\$	525,049
93130 STRS NON-INSTR	599,079		765,205		1,016,570		251,365
93210 PERS-INSTRUCTIONAL	100,291		126,348		155,539		29,191
93230 PERS NON-INSTR	687,743		769,817		968,053		198,236
93310 OASDI-INSTRUCTIONAL	278,857		305,088		324,309		19,221
93330 OASDI NON-INSTR	547,079		604,942		676,693		71,751
93410 H&W-INSTRUCTIONAL	1,662,889		1,846,246		2,056,858		210,612
93430 H&W NON-INSTR	2,064,635		2,278,649		2,688,440		409,791
93510 SUI-INSTRUCTIONAL	8,053		8,380		11,553		3,173
93530 SUI NON-INSTR	6,737		7,344		7,932		588
93610 WORK COMP-INSTRUCTIONAL	321,674		344,797		364,823		20,026
93630 WORK COMP NON-INSTR	283,597		312,403		330,765		18,362
93710 PARS-INSTRUCTIONAL	37,739		36,573		4,024		(32,549)
93730 PARS NON-INSTR	24,220		22,600		5,989		(16,611)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 7,849,606</b>	\$	<b>8,971,121</b>	\$	<b>10,679,326</b>	\$	<b>1,708,205</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>							
94310 INSTR SUPPLIES	\$ 498,154	\$	634,229	\$	476,810	\$	(157,419)
94315 SOFTWARE-INSTRUCTIONAL	757		13,420		12,620		(800)
94320 MATERIAL FEES SUPPLIES	1,897		2,108		1,900		(208)
94410 OFFICE SUPPLIES	164,115		190,405		217,806		27,401
94415 SOFTWARE	7,048		-		20,214		20,214
94425 OPERATIONAL SUPPLIES	76,955		97,488		93,000		(4,488)
94490 OTHER SUPPLIES	140,070		168,233		196,212		27,979
94510 NEWSPAPERS	459		214		1,000		786
94515 NON-PRINT MEDIA	130		183		500		317
94530 PUBLICATIONS/CATALOGS	3,270		3,163		3,761		598
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 892,855</b>	\$	<b>1,109,443</b>	\$	<b>1,023,823</b>	\$	<b>(85,620)</b>

\*UNAUDITED

**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>							
95110 ELECTRICITY & GAS	\$ 48,462	\$	48,223	\$	5,000	\$	(43,223)
95115 WATER,SEWER & WASTE	2,471		-		7,500		7,500
95120 GASOLINE/DIESEL/FUEL OIL	24,791		16,315		23,950		7,635
95125 TELE/PAGER/CELL SERVICE	140,846		132,462		181,598		49,136
95210 EQUIPMENT RENTAL	11,758		12,401		12,515		114
95215 BLDG/ROOM RENTAL	11,884		4,170		9,042		4,872
95220 VEHICLE REPR & MAINT	192		13,418		10,200		(3,218)
95225 EQUIP REPR & MAINT	159,625		160,247		205,749		45,502
95230 ALARM SYSTEM	1,680		-		-		-
95235 COMPUTER HW MAINT/LIC	15,480		15,480		1,365		(14,115)
95240 COMPUTER SW MAINT/LIC	439,996		435,584		409,597		(25,987)
95310 CONFERENCE	238,656		277,961		406,992		129,031
95315 MILEAGE	53,682		62,105		84,598		22,493
95320 CHARTER SERVICE	97,477		157,714		215,612		57,898
95325 FIELD TRIPS	86,485		41,629		181,041		139,412
95330 HOSTING EVENTS/WORKSHOPS	100,466		72,039		144,338		72,299
95410 DUES/MEMBERSHIPS	40,191		30,449		46,290		15,841
95415 ROYALTIES	4,630		7,976		4,925		(3,051)
95530 CONTRACT LABOR/SERVICES	437,684		509,151		458,819		(50,332)
95531 CONTRACT LABOR/SERVICES-INSTR	161,471		199,206		160,000		(39,206)
95535 ARMORED CAR/COURIER SERVICES	5,671		5,473		5,775		302
95555 ACCREDITATION SERVICES	20,169		23,859		25,750		1,891
95620 INSURANCE	489		-		-		-
95640 STUDENT INS	20,725		32,945		35,160		2,215
95710 ADVERTISING	10,941		5,375		13,650		8,275
95715 PROMOTIONS	55,144		71,410		16,090		(55,320)
95720 PRINTING/BINDING/DUPLICATING	21,859		22,813		35,913		13,100
95725 POSTAGE/SHIPPING	21,610		46,540		38,492		(8,048)

\*UNAUDITED

REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER

STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET

FUNDS 11 &amp; 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95915 CASH (OVER)/SHORT	100	(179)	-	179
95920 ADMIN OVERHEAD COSTS	240,766	210,958	303,703	92,745
95921 BANK/MERCHANT FEES	25,760	11,997	15,000	3,003
95927 CHARGEBACKS-PRODUCTION	2,360	1,240	-	(1,240)
95928 CHARGEBACKS-TRANSPORTATION	104,570	-	-	-
95935 BAD DEBT EXPENSE	73,214	57,719	57,500	(219)
95990 MISCELLANEOUS	126,907	192,996	281,125	88,129
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 2,808,212</b>	<b>\$ 2,879,676</b>	<b>\$ 3,397,289</b>	<b>\$ 517,613</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 42,083,925</b>	<b>\$ 45,615,934</b>	<b>\$ 50,155,123</b>	<b>\$ 4,539,189</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ -	\$ 5,643	\$ 30,000	\$ 24,357
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	261,599	472,370	63,460	(408,910)
96415 CONSULTANT SERVICES	5,738	1,650	-	(1,650)
96420 ARCHITECT SERVICES	24,330	26,215	-	(26,215)
96425 ENGINEERING SERVICES	-	2,048	-	(2,048)
96440 INSPECTION SERVICES	3,510	1,065	-	(1,065)
96445 TESTING SERVICES	3,830	4,985	-	(4,985)
96490 FEES & OTHER CHARGES	1,725	1,767	-	(1,767)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	1,368,144	1,744,596	1,073,112	(671,484)
96512 NEW-EQUIPMENT GT \$5,000	962,386	802,781	695,577	(107,204)
96520 NEW-VEHICLES	9,545	51,965	-	(51,965)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	183,459	213,620	213,000	(620)
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 2,824,266</b>	<b>\$ 3,328,705</b>	<b>\$ 2,075,149</b>	<b>\$ (1,253,556)</b>

\*UNAUDITED



**REEDLEY COLLEGE,  
MADERA CC CENTER &  
OAKHURST CC CENTER**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>		<b>2015-16 ACTUAL*</b>		<b>2016-17 PROPOSED</b>		<b>INC./(DEC.) FY17 VS. FY16</b>
<b>97000-OTHER OUTGO</b>							
97210 INTRAFUND TRANSFER OUT	\$ 85,423	\$	344,588	\$	364,963	\$	20,375
97310 INTERFUND TRANSFERS-OUT	1,725,193		773,440		333,490		(439,950)
97510 CURR YEAR PAYMENTS	80,355		49,036		65,724		16,688
97610 PAYMENTS TO STUDENTS	256,054		740,395		1,992,305		1,251,910
97660 DORMITORY	38,736		42,206		135,550		93,344
<b>TOTAL OTHER OUTGO</b>	<b>\$ 2,185,761</b>	<b>\$</b>	<b>1,949,665</b>	<b>\$</b>	<b>2,892,032</b>	<b>\$</b>	<b>942,367</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 5,010,027</b>	<b>\$</b>	<b>5,278,370</b>	<b>\$</b>	<b>4,967,181</b>	<b>\$</b>	<b>(311,189)</b>
<b>TOTAL REEDLEY, MADERA &amp; OAKHURST</b>	<b>\$ 47,093,952</b>	<b>\$</b>	<b>50,894,304</b>	<b>\$</b>	<b>55,122,304</b>	<b>\$</b>	<b>4,228,000</b>

\*UNAUDITED

[Return to Table of Contents](#)

CCC Budget  
Summary

## **CLOVIS COMMUNITY COLLEGE BUDGET SUMMARY**

In 2003, in response to the tremendous growth in the northeast area of Clovis and Fresno, the Board of Trustees completed the acquisition of approximately 110 acres for a permanent site located at Willow and International Avenues across the street from the Clovis North Educational Center.

The first phase of Clovis Community College, then known as Willow International Community College Center, was opened for the fall 2007 semester. Funding for the 80,000-square-foot academic center facility in the amount of \$50.0 million was provided through local and state bond funds. Facilities include an open computer lab, additional computer laboratories, a multi-media studio, art studio, physics and waste water treatment laboratories, forum hall, distance learning, and traditional classrooms and offices. Also included with the initial phase were a bookstore, internet café, and utility/maintenance facility.

Additionally, the phase I facilities include a state-of-the-art childhood development center. Through collaboration with the Clovis Unified School District and State Center Community College District, matching funds were secured through the AB 16

California Joint Use Facilities legislation. The \$6.0 million facility was also opened in the fall 2007 semester and is used as a toddler and pre-school licensed child care laboratory for high school and college students taking child development and pre-teaching courses.

Academic center phase II was opened in fall 2010 in an 80,000-square-foot facility. Funding for phase II in the amount of \$38.5 million was provided through local and state bonds. The facility is located north of the existing academic center and includes allied health and science laboratories, a fitness center, dance room, library/learning resource center, student services, offices, and classrooms.

Tremendous growth has occurred at Clovis Community College. Annually, over 7,000 students attend the college, with full-time equivalency students (FTES) of 4,500 per year. Clovis Community College offers approximately 1,100 course sections annually in over 60 areas of study and provides students a choice of basic skills, transfer, associate degrees, certificates of achievement, and local certificates. In fall 2014, Clovis Community College began offering classes at

an off-campus site. The Herndon Campus is located at Peach and Herndon Avenues approximately four miles from Clovis Community College.

Clovis Community College had their initial accreditation visit March 9 through 12, 2015. At its June meeting, the Accrediting Commission for Community and Junior Colleges, Western Association of Schools and Colleges granted initial accreditation to Clovis Community College. On July 20, 2015, The California Community Colleges Board of Governors voted unanimously to recognize Clovis Community College as the 113<sup>th</sup> campus of the state's community college system.

Following is the budget summary by object for the 2016-17 fiscal year for Clovis Community College:

CLOVIS COMMUNITY  
COLLEGESTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 3,473,034	\$	4,016,445	\$	4,777,734	\$	761,289
91125 REG SABBATICAL	52,031		50,004		156,715		106,711
91130 TEMP.GRADED CLASSES	65,339		500,952		180,182		(320,770)
91210 REG-MANAGEMENT	810,355		1,028,822		989,115		(39,707)
91215 REG-COUNSELORS	418,101		442,845		439,201		(3,644)
91220 REG NON-MANAGEMENT	546,615		531,671		559,855		28,184
91230 REG SABB NON-MANAGEMENT	-		54,799		-		(54,799)
91310 HOURLY, GRADED CLASSES	1,972,573		1,876,459		1,738,838		(137,621)
91320 OVERLOAD, GRADED CLASSES	170,351		170,346		162,320		(8,026)
91330 HRLY-SUMMER SESSIONS	295,017		376,945		346,220		(30,725)
91335 HRLY-SUBSTITUTES	42,496		32,248		30,000		(2,248)
91415 HRLY NON-MANAGEMENT	296,465		374,827		387,681		12,854
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 8,142,377</b>	\$	<b>9,456,363</b>	\$	<b>9,767,861</b>	\$	<b>311,498</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 1,421,364	\$	1,699,021	\$	1,943,824	\$	244,803
92115 CONFIDENTIAL	74,635		76,956		75,447		(1,509)
92120 MANAGEMENT-CLASS	224,913		301,754		525,607		223,853
92150 O/T-CLASSIFIED	30,047		27,809		25,000		(2,809)
92210 INSTR AIDES	297,927		316,538		301,801		(14,737)
92250 O/T-INSTR AIDES	-		431		-		(431)
92310 HOURLY STUDENTS	14,314		18,214		-		(18,214)
92320 HOURLY NON-STUDENTS	36,118		56,100		-		(56,100)
92330 PERM PART-TIME	-		5,043		-		(5,043)
92410 HRLY-INSTR AIDES-STUDENTS	68,023		78,917		73,000		(5,917)
92420 HRLY INSTR AIDES NON-STUDENTS	54,014		35,956		-		(35,956)
92430 PERM P/T INSTR AIDES/OTHER	103,996		95,040		102,403		7,363
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 2,325,351</b>	\$	<b>2,711,779</b>	\$	<b>3,047,082</b>	\$	<b>335,303</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 472,282	\$	679,082	\$	929,913	\$	250,831
93130 STRS NON-INSTR	167,452		234,461		297,736		63,275

\*UNAUDITED

CLOVIS COMMUNITY  
COLLEGESTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETUNRESTRICTED  
FUND 11

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
93210 PERS-INSTRUCTIONAL	37,069		39,195		41,914		2,719
93230 PERS NON-INSTR	219,221		260,709		354,698		93,989
93310 OASDI-INSTRUCTIONAL	112,951		126,292		132,602		6,310
93330 OASDI NON-INSTR	165,049		196,982		230,707		33,725
93410 H&W-INSTRUCTIONAL	588,409		754,728		832,946		78,218
93430 H&W NON-INSTR	612,089		718,861		878,015		159,154
93510 SUI-INSTRUCTIONAL	3,258		3,707		3,931		224
93530 SUI NON-INSTR	1,938		2,314		2,480		166
93610 WORK COMP-INSTRUCTIONAL	130,098		150,311		157,879		7,568
93630 WORK COMP NON-INSTR	76,724		93,252		99,702		6,450
93710 PARS-INSTRUCTIONAL	24,071		23,573		5,143		(18,430)
93730 PARS NON-INSTR	2,681		3,633		470		(3,163)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 2,613,292</b>	<b>\$</b>	<b>3,287,100</b>	<b>\$</b>	<b>3,968,136</b>	<b>\$</b>	<b>681,036</b>
<b>94000-SUPPLIES &amp; MATERIALS</b>							
94310 INSTR SUPPLIES	4,322	\$	58,724	\$	50,000	\$	(8,724)
94315 SOFTWARE-INSTRUCTIONAL	-		5,929		-		(5,929)
94410 OFFICE SUPPLIES	36,777		65,321		57,000		(8,321)
94415 SOFTWARE	1,766		-		-		-
94425 OPERATIONAL SUPPLIES	36,876		53,822		60,000		6,178
94490 OTHER SUPPLIES	19,024		36,458		48,900		12,442
94530 PUBLICATIONS/CATALOGS	121		184		200		16
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 98,886</b>	<b>\$</b>	<b>220,438</b>	<b>\$</b>	<b>216,100</b>	<b>\$</b>	<b>(4,338)</b>
<b>95000-OTHER OPER. EXPS. &amp; SERVICES</b>							
95110 ELECTRICITY & GAS	8,062	\$	9,360	\$	10,000	\$	640
95125 TELE/PAGER/CELL SERVICE	31,402		34,360		40,300		5,940
95190 OTHER UTILITY SERVICES	14,570		12,825		14,000		1,175
95210 EQUIPMENT RENTAL	4,103		7,358		7,000		(358)
95215 BLDG/ROOM RENTAL	5,638		8,453		8,550		97
95225 EQUIP REPR & MAINT	57,346		73,112		72,200		(912)

\*UNAUDITED

**CLOVIS COMMUNITY COLLEGE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95230 ALARM SYSTEM	635	155	-	(155)
95235 COMPUTER HW MAINT/LIC	1,076	945	-	(945)
95240 COMPUTER SW MAINT/LIC	81,836	163,044	65,000	(98,044)
95310 CONFERENCE	55,318	60,851	81,400	20,549
95315 MILEAGE	11,330	11,609	6,700	(4,909)
95320 CHARTER SERVICE	-	10,926	23,100	12,174
95325 FIELD TRIPS	375	285	2,875	2,590
95330 HOSTING EVENTS/WORKSHOPS	12,306	35,510	39,000	3,490
95410 DUES/MEMBERSHIPS	2,979	21,351	27,350	5,999
95415 ROYALTIES	2,719	-	-	-
95530 CONTRACT LABOR/SERVICES	40,441	104,968	95,161	(9,807)
95535 ARMORED CAR/COURIER SERVICES	8,144	6,829	8,000	1,171
95555 ACCREDITATION SERVICES	44,876	26,859	29,000	2,141
95640 STUDENT INS	240	119	120	1
95710 ADVERTISING	28,186	35,802	27,000	(8,802)
95715 PROMOTIONS	17,792	58,751	129,301	70,550
95720 PRINTING/BINDING/DUPLICATING	11,349	23,434	27,000	3,566
95725 POSTAGE/SHIPPING	1,776	3,305	4,500	1,195
95915 CASH (OVER)/SHORT	217	75	-	(75)
95921 BANK/MERCHANT FEES	8,278	1,309	4,000	2,691
95926 CHARGEBACKS-MAIL SERVICES	892	-	-	-
95927 CHARGEBACKS-PRODUCTION	2,082	183	-	(183)
95928 CHARGEBACKS-TRANSPORTATION	336	-	-	-
95935 BAD DEBT EXPENSE	(1,692)	4,065	-	(4,065)
95990 MISCELLANEOUS	19,792	7,395	7,500	105
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 472,404</b>	<b>\$ 723,238</b>	<b>\$ 729,057</b>	<b>\$ 5,819</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 13,652,310</b>	<b>\$ 16,398,918</b>	<b>\$ 17,728,236</b>	<b>\$ 1,329,318</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 5,500	\$ -	\$ -	\$ -

\*UNAUDITED

**CLOVIS COMMUNITY COLLEGE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**UNRESTRICTED  
FUND 11**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	10,152	17,501	-	(17,501)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	203,098	750,961	750,403	(558)
96512 NEW-EQUIPMENT GT \$5,000	64,699	296,318	48,679	(247,639)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	-	3,250	-	(3,250)
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 283,449</b>	<b>\$ 1,068,030</b>	<b>\$ 799,082</b>	<b>\$ (268,948)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ -	\$ -	\$ 150,000	\$ 150,000
97310 INTERFUND TRANSFERS-OUT	65,000	215,000	170,000	(45,000)
<b>TOTAL OTHER OUTGO</b>	<b>\$ 65,000</b>	<b>\$ 215,000</b>	<b>\$ 320,000</b>	<b>\$ 105,000</b>
<b>TOTAL FOR OBJECTS 99000-97999</b>	<b>\$ 348,449</b>	<b>\$ 1,283,030</b>	<b>\$ 1,119,082</b>	<b>\$ (163,948)</b>
<b>TOTAL CLOVIS COMMUNITY COLLEGE CENTER</b>	<b>\$ 14,000,759</b>	<b>\$ 17,681,948</b>	<b>\$ 18,847,318</b>	<b>\$ 1,165,370</b>

\*UNAUDITED



CLOVIS COMMUNITY  
COLLEGESTATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGETRESTRICTED  
FUND 12

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>				
91110 REG.GRADED CLASSES	\$ 16,939	\$ -	\$ -	-
91215 REG-COUNSELORS	56,408	338,842	618,861	280,019
91220 REG NON-MANAGEMENT	101,839	193,932	276,894	82,962
91310 HOURLY,GRADED CLASSES	28,405	7,270	64,749	57,479
91320 OVERLOAD,GRADED CLASSES	3,966	-	-	-
91330 HRLY-SUMMER SESSIONS	-	3,705	-	(3,705)
91415 HRLY NON-MANAGEMENT	412,957	516,532	1,221,323	704,791
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 620,514</b>	<b>\$ 1,060,281</b>	<b>\$ 2,181,827</b>	<b>\$ 1,121,546</b>
<b>92000-CLASSIFIED SALARIES</b>				
92110 REG-CLASSIFIED	\$ 85,916	\$ 375,960	\$ 901,072	\$ 525,112
92120 MANAGEMENT-CLASS	100,889	140,128	140,786	658
92150 O/T-CLASSIFIED	-	1,683	-	(1,683)
92310 HOURLY STUDENTS	18,521	84,092	106,876	22,784
92320 HOURLY NON-STUDENTS	15,551	47,864	-	(47,864)
92330 PERM PART-TIME	32,899	18,034	38,943	20,909
92410 HRLY-INSTR AIDES-STUDENTS	45,592	105,179	223,987	118,808
92420 HRLY INSTR AIDES NON-STUDENTS	-	3,875	-	(3,875)
92430 PERM P/T INSTR AIDES/OTHER	-	1,632	-	(1,632)
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 299,368</b>	<b>\$ 778,447</b>	<b>\$ 1,411,664</b>	<b>\$ 633,217</b>
<b>93000-EMPLOYEE BENEFITS</b>				
93110 STRS-INSTRUCTIONAL	\$ 3,876	\$ 1,178	\$ 8,148	\$ 6,970
93130 STRS NON-INSTR	43,603	104,920	259,834	154,914
93210 PERS-INSTRUCTIONAL	-	-	7,170	7,170
93230 PERS NON-INSTR	30,169	66,743	140,397	73,654
93310 OASDI-INSTRUCTIONAL	935	505	4,439	3,934
93330 OASDI NON-INSTR	25,417	57,421	105,190	47,769
93410 H&W-INSTRUCTIONAL	2,197	-	11,727	11,727
93430 H&W NON-INSTR	63,314	194,538	351,131	156,593
93510 SUI-INSTRUCTIONAL	32	59	153	94
93530 SUI NON-INSTR	403	831	1,470	639

\*UNAUDITED

**CLOVIS COMMUNITY  
COLLEGE**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**RESTRICTED  
FUND 12**

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
93610 WORK COMP-INSTRUCTIONAL	1,738	1,629	10,615	8,986
93630 WORK COMP NON-INSTR	16,477	35,173	61,371	26,198
93710 PARS-INSTRUCTIONAL	753	696	-	(696)
93730 PARS NON-INSTR	1,843	3,958	1,246	(2,712)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 190,757</b>	<b>\$ 467,651</b>	<b>\$ 962,891</b>	<b>\$ 495,240</b>
<b>94000-SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 90,604	\$ 86,386	\$ 137,005	\$ 50,619
94315 SOFTWARE-INSTRUCTIONAL	2,353	972	2,380	1,408
94410 OFFICE SUPPLIES	8,005	34,037	49,568	15,531
94415 SOFTWARE	-	299	-	(299)
94490 OTHER SUPPLIES	9,689	27,811	51,638	23,827
94515 NON-PRINT MEDIA	-	1,399	-	(1,399)
94530 PUBLICATIONS/CATALOGS	99	-	-	-
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 110,750</b>	<b>\$ 150,904</b>	<b>\$ 240,591</b>	<b>\$ 89,687</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95125 TELE/PAGER/CELL SERVICE	\$ 1,155	\$ 320	\$ 3,200	\$ 2,880
95210 EQUIPMENT RENTAL	-	520	1,000	480
95240 COMPUTER SW MAINT/LIC	63,073	41,342	134,500	93,158
95310 CONFERENCE	33,255	107,814	157,348	49,534
95315 MILEAGE	81	703	-	(703)
95320 CHARTER SERVICE	4,594	10,149	5,500	(4,649)
95325 FIELD TRIPS	3,404	2,147	17,000	14,853
95330 HOSTING EVENTS/WORKSHOPS	2,004	10,834	59,701	48,867
95410 DUES/MEMBERSHIPS	707	1,506	3,750	2,244
95530 CONTRACT LABOR/SERVICES	16,634	29,239	175,144	145,905
95640 STUDENT INS	12,187	13,561	15,000	1,439
95710 ADVERTISING	16,414	50,189	13,100	(37,089)
95715 PROMOTIONS	3,830	16,872	65,500	48,628
95720 PRINTING/BINDING/DUPLICATING	-	32,143	16,826	(15,317)
95725 POSTAGE/SHIPPING	-	1,229	1,000	(229)

\*UNAUDITED

**CLOVIS COMMUNITY  
COLLEGE**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**RESTRICTED  
FUND 12**

	2014-15 ACTUAL	2015-16 ACTUAL*	2016-17 PROPOSED	INC./(DEC.) FY17 VS. FY16
95920 ADMIN OVERHEAD COSTS	14,741	11,566	63,532	51,966
95927 CHARGEBACKS-PRODUCTION	110	76	-	(76)
95928 CHARGEBACKS-TRANSPORTATION	381	-	-	-
95990 MISCELLANEOUS	8,826	11,446	41,631	30,185
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 181,396</b>	<b>\$ 341,656</b>	<b>\$ 773,732</b>	<b>\$ 432,076</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 1,402,785</b>	<b>\$ 2,798,939</b>	<b>\$ 5,570,705</b>	<b>\$ 2,771,766</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	\$ 22,502	\$ 263,543	\$ 484,103	\$ 220,560
96512 NEW-EQUIPMENT GT \$5,000	208,564	214,115	30,166	(183,949)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	41,456	65,760	114,298	48,538
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 272,522</b>	<b>\$ 543,418</b>	<b>\$ 628,567</b>	<b>\$ 85,149</b>
<b>97000-OTHER OUTGO</b>				
97510 CURR YEAR PAYMENTS	\$ 5,503	\$ 3,558	\$ -	\$ (3,558)
97610 PAYMENTS TO STUDENTS	-	36,550	74,876	38,326
<b>TOTAL OTHER OUTGO</b>	<b>\$ 5,503</b>	<b>\$ 40,108</b>	<b>\$ 74,876</b>	<b>\$ 34,768</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 278,025</b>	<b>\$ 583,526</b>	<b>\$ 703,443</b>	<b>\$ 119,917</b>
<b>TOTAL CLOVIS COMMUNITY COLLEGE CENTER</b>	<b>\$ 1,680,810</b>	<b>\$ 3,382,465</b>	<b>\$ 6,274,148</b>	<b>\$ 2,891,683</b>

\*UNAUDITED

**CLOVIS COMMUNITY  
COLLEGE**
**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**
**FUNDS 11 & 12**

	2014-15 ACTUAL		2015-16 ACTUAL*		2016-17 PROPOSED		INC./(DEC.) FY17 VS. FY16
<b>91000-ACADEMIC SALARIES</b>							
91110 REG.GRADED CLASSES	\$ 3,489,973	\$	4,016,445	\$	4,777,734	\$	761,289
91125 REG SABBATICAL	52,031		50,004		156,715		106,711
91130 TEMP.GRADED CLASSES	65,339		500,952		180,182		(320,770)
91210 REG-MANAGEMENT	810,355		1,028,822		989,115		(39,707)
91215 REG-COUNSELORS	474,509		781,687		1,058,062		276,375
91220 REG NON-MANAGEMENT	648,454		725,603		836,749		111,146
91230 REG SABB NON-MANAGEMENT	-		54,799		-		(54,799)
91310 HOURLY, GRADED CLASSES	2,000,978		1,883,729		1,803,587		(80,142)
91320 OVERLOAD, GRADED CLASSES	174,317		170,346		162,320		(8,026)
91330 HRLY-SUMMER SESSIONS	295,017		380,650		346,220		(34,430)
91335 HRLY-SUBSTITUTES	42,496		32,248		30,000		(2,248)
91415 HRLY NON-MANAGEMENT	709,422		891,359		1,609,004		717,645
<b>TOTAL ACADEMIC SALARIES</b>	<b>\$ 8,762,891</b>	\$	<b>10,516,644</b>	\$	<b>11,949,688</b>	\$	<b>1,433,044</b>
<b>92000-CLASSIFIED SALARIES</b>							
92110 REG-CLASSIFIED	\$ 1,507,280	\$	2,074,981	\$	2,844,896	\$	769,915
92115 CONFIDENTIAL	74,635		76,956		75,447		(1,509)
92120 MANAGEMENT-CLASS	325,802		441,882		666,393		224,511
92150 O/T-CLASSIFIED	30,047		29,492		25,000		(4,492)
92210 INSTR AIDES	297,927		316,538		301,801		(14,737)
92250 O/T-INSTR AIDES	-		431		-		(431)
92310 HOURLY STUDENTS	32,835		102,306		106,876		4,570
92320 HOURLY NON-STUDENTS	51,669		103,964		-		(103,964)
92330 PERM PART-TIME	32,899		23,077		38,943		15,866
92410 HRLY-INSTR AIDES-STUDENTS	113,615		184,096		296,987		112,891
92420 HRLY INSTR AIDES NON-STUDENTS	54,014		39,831		-		(39,831)
92430 PERM P/T INSTR AIDES/OTHER	103,996		96,672		102,403		5,731
<b>TOTAL CLASSIFIED SALARIES</b>	<b>\$ 2,624,719</b>	\$	<b>3,490,226</b>	\$	<b>4,458,746</b>	\$	<b>968,520</b>
<b>93000-EMPLOYEE BENEFITS</b>							
93110 STRS-INSTRUCTIONAL	\$ 476,158	\$	680,260	\$	938,061	\$	257,801
93130 STRS NON-INSTR	211,055		339,381		557,570		218,189

\*UNAUDITED

**CLOVIS COMMUNITY  
COLLEGE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
93210 PERS-INSTRUCTIONAL	37,069	39,195	49,084	9,889
93230 PERS NON-INSTR	249,390	327,452	495,095	167,643
93310 OASDI-INSTRUCTIONAL	113,886	126,797	137,041	10,244
93330 OASDI NON-INSTR	190,466	254,403	335,897	81,494
93410 H&W-INSTRUCTIONAL	590,606	754,728	844,673	89,945
93430 H&W NON-INSTR	675,403	913,399	1,229,146	315,747
93510 SUI-INSTRUCTIONAL	3,290	3,766	4,084	318
93530 SUI NON-INSTR	2,341	3,145	3,950	805
93610 WORK COMP-INSTRUCTIONAL	131,836	151,940	168,494	16,554
93630 WORK COMP NON-INSTR	93,201	128,425	161,073	32,648
93710 PARS-INSTRUCTIONAL	24,824	24,269	5,143	(19,126)
93730 PARS NON-INSTR	4,524	7,591	1,716	(5,875)
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>\$ 2,804,049</b>	<b>\$ 3,754,751</b>	<b>\$ 4,931,027</b>	<b>\$ 1,176,276</b>
<b>94000 SUPPLIES &amp; MATERIALS</b>				
94310 INSTR SUPPLIES	\$ 94,926	\$ 145,110	\$ 187,005	\$ 41,895
94315 SOFTWARE-INSTRUCTIONAL	2,353	6,901	2,380	(4,521)
94410 OFFICE SUPPLIES	44,782	99,358	106,568	7,210
94415 SOFTWARE	1,766	299	-	(299)
94425 OPERATIONAL SUPPLIES	36,876	53,822	60,000	6,178
94490 OTHER SUPPLIES	28,713	64,269	100,538	36,269
94515 NON-PRINT MEDIA	-	1,399	-	(1,399)
94530 PUBLICATIONS/CATALOGS	220	184	200	16
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>\$ 209,636</b>	<b>\$ 371,342</b>	<b>\$ 456,691</b>	<b>\$ 85,349</b>
<b>95000-OTHER OPER. EXP. &amp; SERVICES</b>				
95110 ELECTRICITY & GAS	\$ 8,062	\$ 9,360	\$ 10,000	\$ 640
95125 TELE/PAGER/CELL SERVICE	32,557	34,680	43,500	8,820
95190 OTHER UTILITY SERVICES	14,570	12,825	14,000	1,175
95210 EQUIPMENT RENTAL	4,103	7,878	8,000	122
95215 BLDG/ROOM RENTAL	5,638	8,453	8,550	97
95225 EQUIP REPR & MAINT	57,346	73,112	72,200	(912)
95230 ALARM SYSTEM	635	155	-	(155)

\*UNAUDITED

**CLOVIS COMMUNITY  
COLLEGE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
95235 COMPUTER HW MAINT/LIC	1,076	945	-	(945)
95240 COMPUTER SW MAINT/LIC	144,909	204,386	199,500	(4,886)
95310 CONFERENCE	88,573	168,665	238,748	70,083
95315 MILEAGE	11,411	12,312	6,700	(5,612)
95320 CHARTER SERVICE	4,594	21,075	28,600	7,525
95325 FIELD TRIPS	3,779	2,432	19,875	17,443
95330 HOSTING EVENTS/WORKSHOPS	14,310	46,344	98,701	52,357
95410 DUES/MEMBERSHIPS	3,686	22,857	31,100	8,243
95415 ROYALTIES	2,719	-	-	-
95530 CONTRACT LABOR/SERVICES	57,075	134,207	270,305	136,098
95535 ARMORED CAR/COURIER SERVICES	8,144	6,829	8,000	1,171
95555 ACCREDITATION SERVICES	44,876	26,859	29,000	2,141
95640 STUDENT INS	12,427	13,680	15,120	1,440
95710 ADVERTISING	44,600	85,991	40,100	(45,891)
95715 PROMOTIONS	21,622	75,623	194,801	119,178
95720 PRINTING/BINDING/DUPLICATING	11,349	55,577	43,826	(11,751)
95725 POSTAGE/SHIPPING	1,776	4,534	5,500	966
95915 CASH (OVER)/SHORT	217	75	-	(75)
95920 ADMIN OVERHEAD COSTS	14,741	11,566	63,532	51,966
95921 BANK/MERCHANT FEES	8,278	1,309	4,000	2,691
95926 CHARGEBACKS-MAIL SERVICES	892	-	-	-
95927 CHARGEBACKS-PRODUCTION	2,192	259	-	(259)
95928 CHARGEBACKS-TRANSPORTATION	717	-	-	-
95935 BAD DEBT EXPENSE	(1,692)	4,065	-	(4,065)
95990 MISCELLANEOUS	28,618	18,841	49,131	30,290
<b>TOTAL OTHER OPER. EXP. &amp; SERVICES</b>	<b>\$ 653,800</b>	<b>\$ 1,064,894</b>	<b>\$ 1,502,789</b>	<b>\$ 437,895</b>
<b>TOTAL FOR OBJECTS 91000-95999</b>	<b>\$ 15,055,095</b>	<b>\$ 19,197,857</b>	<b>\$ 23,298,941</b>	<b>\$ 4,101,084</b>
<b>96000-CAPITAL OUTLAY</b>				
<b>96200-SITE IMPROVEMENT</b>				
96210 CONSTRUCTION	\$ 5,500	\$ -	\$ -	\$ -

\*UNAUDITED

**CLOVIS COMMUNITY COLLEGE**

**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 GENERAL FUND - EXPENDITURES  
FINAL BUDGET**

**FUNDS 11 & 12**

	<b>2014-15 ACTUAL</b>	<b>2015-16 ACTUAL*</b>	<b>2016-17 PROPOSED</b>	<b>INC./(DEC.) FY17 VS. FY16</b>
<b>96400-BLDG RENOVATION &amp; IMPROVEMENT</b>				
96410 CONSTRUCTION	10,152	17,501	-	(17,501)
<b>96500-NEW EQUIPMENT</b>				
96510 NEW-EQUIPMENT LT \$5,000	225,600	1,014,504	1,234,506	220,002
96512 NEW-EQUIPMENT GT \$5,000	273,263	510,433	78,845	(431,588)
<b>96800-LIBRARY BOOKS &amp; MEDIA</b>				
96810 LIBRARY BOOKS	41,456	69,010	114,298	45,288
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 555,971</b>	<b>\$ 1,611,448</b>	<b>\$ 1,427,649</b>	<b>\$ (183,799)</b>
<b>97000-OTHER OUTGO</b>				
97210 INTRAFUND TRANSFER OUT	\$ -	\$ -	\$ 150,000	\$ 150,000
97310 INTERFUND TRANSFERS-OUT	65,000	215,000	170,000	(45,000)
97510 CURR YEAR PAYMENTS	5,503	3,558	-	(3,558)
97610 PAYMENTS TO STUDENTS	-	36,550	74,876	38,326
<b>TOTAL OTHER OUTGO</b>	<b>\$ 70,503</b>	<b>\$ 255,108</b>	<b>\$ 394,876</b>	<b>\$ 139,768</b>
<b>TOTAL FOR OBJECTS 96000-97999</b>	<b>\$ 626,474</b>	<b>\$ 1,866,556</b>	<b>\$ 1,822,525</b>	<b>\$ (44,031)</b>
<b>TOTAL CLOVIS COMMUNITY COLLEGE CENTER</b>	<b>\$ 15,681,569</b>	<b>\$ 21,064,413</b>	<b>\$ 25,121,466</b>	<b>\$ 4,057,053</b>

\*UNAUDITED

[Return to Table of Contents](#)

Lottery/Decision  
Packages



## LOTTERY/DECISION PACKAGES

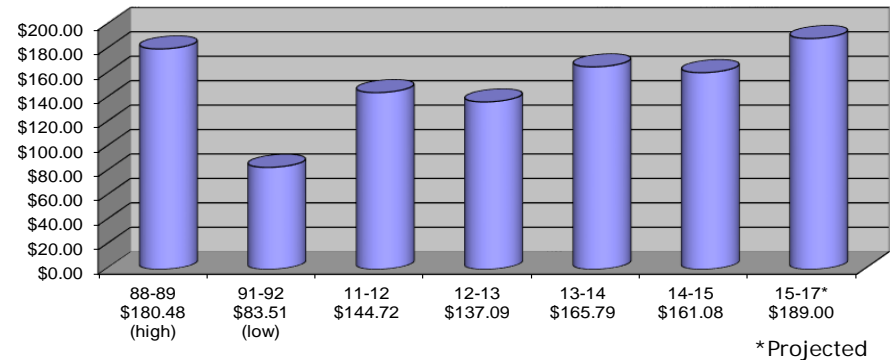
### Summary

In November 1984 the California electorate approved a statewide initiative authorizing a state lottery program. As part of the initiative, 34 percent of lottery proceeds are to be distributed to all public educational entities in the state, including local school districts, community colleges, and state university systems.

Since the inception of the program, there has been a considerable variance in lottery collections and subsequent proceeds to community college districts. These amounts have varied from a high of \$180 per FTES in 1988-89 to a low of \$84 per FTES in 1991-92. Based on early projections the District estimates receiving approximately \$5.2 million in lottery revenue for the 2016-17 fiscal year.

The following chart highlights actual and projected lottery funding rates to the District for the fiscal years 2011-12 through 2016-17, including the highest and lowest years:

**CALIFORNIA STATE LOTTERY  
Per FTES Allocations and Estimates  
2011-12 through 2016-17 with High/Low Years**



In March 2000 the California electorate approved Senate Bill 20 requiring 50 percent of any lottery proceed increases from 1997-98 to be spent on instructional materials. Since that time funding well in excess of this requirement has been expended on instructional materials.

The District utilizes the decision package process through which funds are allocated out of the prior year's proceeds. This year, due to the increasing cost of technology, the first \$1.6 million has been allocated to on-going districtwide software for technology before allocations were given to the colleges, centers, and the district office. By budgeting resources from the prior year's revenues, the District is able to withstand the variances in lottery collections without overspending its budget. This process has allowed the District to enhance programmatic offerings to meet the

needs of students and has provided a funding source for technology, staff development, and enrollment/access.

The lottery package proposals were approved through fiscal processes at each location with input provided by various employee groups and site representatives.

Following is a summary by site of the recommended 2016-17 lottery/decision package program:

**SUMMARY**  
**2016-17 DECISION PACKAGES**  
**Lottery Funding**

**Unrestricted Lottery Funds**

**Districtwide Technology**

Software	\$1,600,000	\$1,600,000
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**District**

Employee Recognition Program	\$23,000	
Executive Recruitment	50,000	
Staff Development and Training	50,000	
International Education	40,000	
District Operations Non-Instructional Equipment	465,000	
Districtwide Police Officer Equipment	200,000	
Districtwide Safety and Hazardous Materials Program	72,000	\$900,000

**Fresno City College**

Equipment and Supplies	\$385,359	
Facilities Improvements	72,750	
Speakers Forum	40,000	
Staff Development	120,000	
Technology	265,500	
Year-end Ceremonies	14,000	\$897,609

<b><u>Reedley College (RC, MC, and Oakhurst)</u></b>		
Enrollment and Student Access	\$31,450	
Staff Development/Speakers Series	75,952	
Technology	318,517	
	<hr/>	\$425,919
<b><u>Clovis Community College</u></b>		
Instructional Equipment/Software	\$24,216	
Outreach, School Relations	158,801	
Staff Development and Training	39,400	
Student Activities, Co-Curricular	54,055	
	<hr/>	\$276,472
<b><u>Senate Bill 20 (Prop 20) Restricted Lottery Funds</u></b>		
FCC Instructional Materials & Supplies	\$589,638	
RC Instructional Materials & Supplies	305,626	
CCC Instructional Materials & Supplies	204,736	
	<hr/>	\$1,100,000
<b>TOTAL 2016-17 DECISION PACKAGES</b>		<hr/> <hr/>
		\$5,200,000

[Return to Table of Contents](#)

**Other Funds  
and Accounts**

## OTHER FUNDS AND ACCOUNTS

### **Introduction**

In addition to the general fund, capital outlay projects fund, and the Measures C and E projects fund, the District operates several additional funds and recognized accounts. Each fund or account is required to account for the corresponding program revenues and expenditures. In general, each budget reflects the maintenance of the existing program or activities operating within the respective area.

Outlined is a brief description of each fund and account as well as changes anticipated for the 2016-17 fiscal year. It should be noted the budgets outlined are based upon projected revenues and expenditures and unaudited beginning balances.

### **Cafeteria Fund**

The cafeteria fund reflects revenues and expenditures for cafeteria programs operated by the District. In 2016-17 the Reedley College campus will be the only site operated in-house by the District. Cafeteria programs at the remaining sites are all based upon third-party lease agreements. In 2005, the District extended an agreement with Taher, Inc., through 2010

to operate the FCC cafeteria, FCC catering, and the Madera Community College Center food service program. The Taher agreement for FCC and Madera food service programs is currently administered on a month-to-month basis. A second restaurant located at the FCC bookstore is provided through Pacific Café with an agreement extended in 2009 through 2014 and is now administered on a month-to-month basis. Food service at the Clovis Community College is provided by the Clovis Community College Café through a lease agreement entered into in 2002 for the former Clovis Center, located on Herndon Avenue, and then transferred to Clovis Community College, located at Willow and International; the agreement is administered on a month-to-month basis.

In accordance with the California community colleges accounting manual, funds generated by lease agreements, including leased cafeteria programs, are accounted for in the district's general fund. The cafeteria fund collects all revenues and expenditures associated with the operation of the Reedley College program. In 2016-17, the Reedley cafeteria program is expected to have revenues of \$991,200 and expenditures of \$1,141,200, resulting in an operational

loss of \$150,000 to be covered by a transfer in from the general fund.

### **Dormitory Revenue Fund**

The dormitory revenue fund is the operating account for the Reedley College residence hall (dormitory) and summer camps. It receives income from room rent, as well as interest and other charges, and pays expenses related to day-to-day operations.

Through Measure E funding, a new residence hall opened in December of 2009 that not only provided a modern residential facility, but also included an upgraded study/computer center and wireless networking for the students. While the dormitory revenue fund is budgeted to make a profit, expenditures outlined do not include all indirect or overhead costs. In 2016-17 the Reedley College dorm is expected to have revenues of \$539,520 and expenditures of \$501,030 resulting in an operational profit of approximately \$38,490. This operational profit will be used to address replacement of furniture, equipment, and deferred maintenance needs of the residence hall.

### **Self-Insurance Fund**

The district's self-insurance fund is currently used to receive premiums from the general fund and other

auxiliary operating funds to primarily disburse payments for long-term disability claims. Effective September 1, 2013, the District transitioned our long-term disability benefits from a self-insured plan to a purchased insurance provider plan. The District still maintains an obligation for the existing LTD claims established prior to the conversion date of the purchased insurance plan. The proposed budget reflects the premiums and operating costs for this benefit.

### **Retiree Benefits Fund**

The retiree benefits fund was established to address the additional cost of pension reform placed on California public employers. Increased pension rates for STRS and PERS through 2020-21 have been established by both retirement systems to address the unfunded liabilities of these two pension systems. The Adopted State Budget, both this year and last, provided some supplemental on-going funding to address these multi-year cost increases. In doing so, the State Chancellor's Office has strongly recommended to community college districts to be fiscally prudent, and to set aside funds in these good economic times to address the future pension cost increases. The District has heeded that advice and set aside funds to address this future liability.

### **Bookstore Fund**

The budgets for the campus' bookstores reflect the operation of four retail stores in the District. The budgets reflect the necessary adjustments to the salary, benefits, and other operating expenses. The bookstore also budgets for the transfer of these funds to support co-curricular activities. The bookstores are expected to generate approximately \$8.91 million in revenue with \$8.95 million in expenditures.

### **Co-Curricular Accounts**

The co-curricular expenditure budgets for the campuses include provisions for athletics and athletic insurance, performing arts, forensics, publications, etc. Major funding sources for co-curricular activities at all campuses are from gate receipts for athletic and performance events, transfers from bookstores, and campus allocations. In 2016-17, the budgeted bookstore transfer to support campus co-curricular programs will be \$150,000. These accounts, although operating separately, are actually an extension of the general fund.

### **Direct Student Financial Aid Accounts**

These accounts have been established at each campus for disbursing direct student financial aid, which consists primarily of PELL Grants, Supplemental Educational Opportunity Grant (SEOG) awards, Cal Grants, and Extended Opportunity Programs and Services (EOPS) awards. Funding is provided by the U.S. Department of Education, the California Student Aid Commission, and the California Community College Chancellor's Office. Projected expenditures and offsetting revenues are based on the best estimates at this time of approximately \$64.5 million.



**STATE CENTER COMMUNITY COLLEGE DISTRICT  
2016-17 FINAL BUDGET**

**OTHER FUNDS & ACCOUNTS**

	<u>CAFE FUND</u>	<u>DORM FUND</u>	<u>SELF-INS FUND</u>	<u>RETIREE BENEFITS FUND</u>	<u>BOOKSTORE</u>	<u>CO-CURRICULAR FUND</u>	<u>FINANCIAL AID</u>	<u>TOTAL</u>
<b>REVENUE</b>								
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,200,000	\$ 57,200,000
State	-	-	-	-	-	-	7,300,000	7,300,000
Local	991,200	539,520	255,000	100,000	8,913,263	312,200	-	11,111,183
Transfers In	150,000	-	-	3,750,000	-	964,963	-	4,864,963
<b>TOTAL REVENUE</b>	<b>\$ 1,141,200</b>	<b>\$ 539,520</b>	<b>\$ 255,000</b>	<b>\$ 3,850,000</b>	<b>\$ 8,913,263</b>	<b>\$ 1,277,163</b>	<b>\$ 64,500,000</b>	<b>\$ 80,476,146</b>
<b>EXPENDITURES</b>								
Classified Salaries	\$ 355,122	\$ 201,376	\$ -	\$ -	\$ 1,285,379	\$ 24,997	\$ -	\$ 1,866,874
Benefits	157,945	82,404	-	-	426,282	803	-	667,434
Materials & Supplies	527,152	34,000	-	-	6,124,481	197,905	-	6,883,538
Other Oper Expenses	78,485	183,250	350,000	-	963,194	1,164,614	-	2,739,543
Capital Outlay	22,496	-	-	-	-	36,085	-	58,581
Other Outgo & Transfers Out	-	-	-	-	150,000	-	64,500,000	64,650,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,141,200</b>	<b>\$ 501,030</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ 8,949,336</b>	<b>\$ 1,424,404</b>	<b>\$ 64,500,000</b>	<b>\$ 76,865,970</b>
<b>INCREASE (DECREASE) IN NET ASSETS</b>	<b>\$ -</b>	<b>\$ 38,490</b>	<b>\$ (95,000)</b>	<b>\$ 3,850,000</b>	<b>\$ (36,073)</b>	<b>\$ (147,241)</b>	<b>\$ -</b>	<b>\$ 3,610,176</b>
<b>NET ASSETS, JULY 1, 2016*</b>	<b>\$ 156,766</b>	<b>\$ 203,880</b>	<b>\$ 5,520,826</b>	<b>\$ 7,503,270</b>	<b>\$ 6,627,686</b>	<b>\$ 852,926</b>	<b>\$ -</b>	<b>\$ 20,865,354</b>
<b>NET ASSETS, JUNE 30, 2017*</b>	<b>\$ 156,766</b>	<b>\$ 242,370</b>	<b>\$ 5,425,826</b>	<b>\$ 11,353,270</b>	<b>\$ 6,591,613</b>	<b>\$ 705,685</b>	<b>\$ -</b>	<b>\$ 24,475,530</b>

\* Estimated, Unaudited

[Return to Table of Contents](#)

## Capital Outlay Projects

## CAPITAL OUTLAY PROJECTS

### **Introduction**

The District operates several components of its capital facilities projects in the capital outlay projects fund. Following is a summary of the various capital outlay programs accounted for.

### **State-Funded Capital Building Projects**

Each year the State Chancellor's Office requires community college districts to submit a Five-Year Construction Plan. In this plan, districts list local projects and submit requests for funding of facilities improvements and expansions for state eligible projects.

The State funds these requests through statewide educational facilities bonds. As funding is available, districts become eligible for state-funded building programs based upon the number of students served and the population growth projections for the service area. Because the State has not had a statewide educational facilities on the ballot since 2006, there is a significant backlog of eligible projects awaiting funding. However, a \$9 billion education facilities

bond is scheduled for the November 2016 ballot of which \$2 billion is allocated to community colleges.

The District's Five-Year Construction Plan identifies eligible state-funded projects. In anticipation of the State passing a statewide facilities bond, two eligible state funded projects were identified as being a priority, although not funded through the upcoming local bond, Measure C, and only marginally competitive without a local match. These two projects are the Fresno City College Child Development Center and the Reedley College Child Development Center.

Both Child Development Centers are well positioned in terms of competitiveness for state funds, with the addition of local matching funds. To strengthen their competitiveness of state funding for the two projects, the District is committing a match of 20% of the total project costs.

The Child Development programs at both Fresno City College and Reedley College offer associate's degrees and several certificate programs and transfer options. The programs address the certificate, licensing, and training requirements needed for a person to enter a number of occupations in early childhood education

and child care. The job opportunities in and throughout the San Joaquin Valley are very good and the demand for the programs at both colleges is high.

Moreover, both projects will allow the programs to increase enrollment capacity.

Both projects have gone through review at the State Chancellor's Office level and were approved as a viable project in their initial stage and resubmitted by the District as Final Project Proposals (FPPs), which they will continue to do each year to reaffirm the current priorities of the college.

#### Fresno City College, Child Development Center

The current facility consists of roughly 5,730 square feet of modular buildings. Based upon the program requirements and demand, a new facility with 24,580 square feet (16,480 assignable square feet) to accommodate 24 infants, 36 toddlers, and 83 preschool children was submitted to the State for consideration.

#### **1. Child Development Center Replacement, Fresno City College**

**Total Project Estimate: \$12,788,000** (District Match: \$2,557,600)

#### Reedley College, Child Development Center:

The current facility consists of roughly 3,550 square feet of modular buildings. Based upon the program requirements and demand, a new facility with 18,142 square feet (12,700 assignable square feet) to accommodate 12 infants, 24 toddlers, and 48 preschool children was submitted to the State for consideration.

#### **2. Child Development Center Replacement, Reedley College**

**Total Project Estimate: \$9,668,000** (District Match: \$1,933,600)

#### **Total Local Contribution for Future State Projects - \$4,491,200**

#### **The California Clean Energy Jobs Act (Proposition 39) Projects**

The California Clean Energy Jobs Act (Prop 39) allocates funding for five fiscal years, beginning in fiscal year 2013-14, for projects that will improve energy efficiency and expand clean energy generation in schools. Under this initiative, projects are identified and an application for funding is submitted to the California Energy Commission. The Energy

Commission approves plans and distributes funds for the projects.

In the fiscal years 2013-14, 2014-15, and 2015-16, funds in the amount of \$922,748, \$745,843, and \$803,256, respectively, were approved for use by the District to improve energy efficiency. The funding was allocated for the replacement of exterior and interior lighting districtwide with high-efficiency LED lights. In the 2016-17 fiscal year, the funding amount is expected to increase above previous years and is estimated at \$1,063,722, which will continue to be used for the installation of interior LED lighting upgrades throughout the district.

Listed below is the Proposition 39 project funded in 2016-17:

1. **Interior Lighting Upgrades**, Districtwide - \$1,063,722 (estimate)

**Total Proposition 39 Funded Projects - \$1,063,722 (estimate)**

### **Scheduled Maintenance, Hazardous Substance & Locally Funded Projects**

In 2003-04 the state began funding scheduled maintenance along with instructional equipment in a block grant format. The funds are allocated based on actual reported FTES. In 2004-05 the budget added hazardous substances funding to the block grant format. During the 2009-10 through 2012-13 budget years, no funding was provided by the state for annual scheduled maintenance or hazardous substance projects, which decreased the overall funding available to complete all the projects identified during those fiscal years. The District continued to maintain its facilities even without state support to ensure the capital investment was not rendered obsolete through years of neglect and, more importantly, to provide a positive learning environment. In 2014-15, the state reinstated funding allocation for scheduled maintenance projects.

This year the state anticipates providing a one-time mandated claim reimbursements for the District to use as an unrestricted resource and funding through a Deferred Maintenance & Instructional Equipment allocation. From these two funding sources, the District expects a total allocation for the 2016-17 year for scheduled maintenance to be \$9.9M. Additionally, the District will fund \$700,000 for pavement rehabilitation

and the District and campuses will fund approximately \$1.2m for specific district and campus capital needs.

Listed below are the capital, scheduled maintenance, & locally funded projects funded in 2016-17:

1. **Replace (1) Cooling Tower, (1) Chiller, Fill**  
Fresno City College - \$880,000
2. **Replace Air Handlers, Speech-Music, LA, Library, Gym, Art, Fresno City College** - \$5,300,000
3. **Replace Chiller at Utility Building, Reedley College** - \$250,000
4. **Replace (4) Cooling Systems, Reedley College Ag Mechanics** - \$80,000
5. **Replace (3) Package Units, Building B, Clovis Community College Herndon Campus** - \$140,000
6. **Fire Suppression at Main Data Rooms, Phase 1**  
Districtwide - \$300,000
7. **Energy Management System Upgrade, Phase 1**  
Districtwide - \$400,000
8. **Elevator Repairs and Replacement, Districtwide** - \$250,000
9. **Install Interior/Replace Exterior Emergency Notification Speakers, Phase 1, Districtwide** - \$400,000
10. **Reroof Student Personnel, Reedley College** - \$375,000
11. **Reroof Faculty Offices, Fresno City College** - \$340,000
12. **Reroof Gym Ticket Booth, Fresno City College** - \$100,000
13. **Clean, Calibrate Switchgear, Reedley College** - \$50,000
14. **Clean, Calibrate Switchgear, CTC**- \$10,000
15. **Madera Water Tank Repairs, Phase 1 Madera Community College Center** - \$10,000
16. **Split Domestic Water at Language Arts, Fresno City College** - \$100,000
17. **Cafeteria Flooring (Serving and Main), Reedley College** - \$200,000

18. **Replace Clocks**, Fresno City College - \$10,000
  19. **Restroom Fixture Upgrades**, Districtwide - \$100,000
  20. **Doors & Hardware Replacement**, Fresno City College - \$200,000
  21. **Termite Control, Phase 1**, Reedley College - \$20,000
  22. **Fence Replacement**, Districtwide - \$60,000
  23. **Landscape Improvements, Tree Trimming**, Districtwide - \$60,000
  24. **Landscape Safety Improvements**, Districtwide - \$40,000
  25. **Replace Sidewalks/Concrete**, Reedley College - \$75,000
  26. **Replace Sidewalks/Concrete**, Fresno City College - \$125,000
  27. **Replace Sidewalks/Concrete**, Madera Community College Center - \$25,000
  28. **Air Handler, Wrestling Room**, Fresno City College - \$150,000
  29. **Board Room Upgrades**, Clovis Community College Herndon Campus - \$300,000
  30. **Pavement Rehabilitation**, Districtwide - \$700,000
  31. **Counseling Remodel**, Fresno City College - \$150,000
  32. **Campus Security**, Fresno City College - \$50,000
  33. **Minor Construction - Facility Improvements**, Fresno City College - \$180,000
  34. **Minor Construction - Facility Improvements**, Reedley College - \$183,490
  35. **Shade Structure**, Clovis Community College - \$170,000
- Total Scheduled Maintenance/Hazardous Substance & Locally Funded Projects - \$11,783,490**

**SUMMARY  
2016-17 BUDGET  
CAPITAL OUTLAY PROJECTS**

**State Funded Projects:**

Proposition 39 - Energy Projects	\$ 1,063,722	
TOTAL		\$ 1,063,722

**Local Contribution to Future State Funded Projects:**

Child Development Center, Fresno City College	\$ 2,557,600	
Child Development Center, Reedley College	<u>\$ 1,933,600</u>	
TOTAL		\$ 4,491,200

**Scheduled Maintenance and Local Projects:**

Schedule Maintenance and Repair / Local Projects	\$ 11,783,490	
Facilities Consultants	<u>150,000</u>	
TOTAL		\$ 11,933,490

GRAND TOTAL		<u>\$ 17,488,412</u>
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[Return to Table of Contents](#)

Measure E  
Projects

## MEASURE E

### **Introduction**

In November 2002, voters passed Measure E, a \$161.0 million local bond measure for the District. The District received \$20.0 million from the initial bond sale in the summer of 2003. The initial issuance was followed by a second issuance of \$25.0 million in the summer of 2004, a third issuance of \$66.0 million in the summer of 2007, and a fourth issuance of \$20.0 million in the summer of 2009. This leaves a balance of \$30.0 million yet to be sold from the Measure E authorization.

On March 19, 2015, the District successfully issued its 2015 General Obligation Refunding Bonds in order to refinance \$61.6 million of outstanding general obligation bonds that voters approved in 2002 to finance the acquisition, construction, reconstruction, and modernization of certain District property and facilities. With interest rates in the municipal market near their 30-year lows, the District was able to take advantage of extremely attractive conditions to generate significant savings for homeowners. Through this refinancing, property owners in the District will save \$8.3 million over the next 16 years. This

transaction is in addition to the refinancing the District undertook in March of 2012 that saved homeowners \$2.3 million, providing an overall property tax savings of \$10.5 million.

The remaining \$30 million of Measure E funds is allocated to the Fresno City College Police & Fire Academies in combination with additional funding from Measure C (See Measure C section for more information).

[Return to Table of Contents](#)

Measure C  
Projects

## MEASURE C

### Introduction

In June 2016, voters overwhelmingly (66%) approved Measure C, a \$485.0 million local Proposition 39 General Obligation bond measure for the District. This bond will provide new facilities and/or enhance existing facilities at every college and center throughout the District.

The first series of bonds to be sold under Measure C is anticipated to occur later this fiscal year. The District is in the final stages of selecting members to serve on the Citizens Bond Oversight Committee (CBOC). Amended and revised bylaws for the combined Measures E and C CBOC have been adopted by the Board of Trustees. Bond Legal Counsel, Bond Financial Advisor, and Bond Underwriters have been selected. The next step is to approve the project manager(s), architects, and environmental consultants so the overall planning process of projects and scheduling can be finalized.

### Measure C Project List

The projects of the Measure C Bond include:

#### Fresno City College:

- Police & Fire Academies
- Parking Expansion
- Math, Science & Engineering Building
- Career & Technology
- West Fresno Campus

#### Reedley College:

- Life Science Expansion
- Ag Sciences Complex
- Fine & Performing Arts Center
- Madera Community College Center - Center for Advanced Manufacturing Expansion
- Madera Community College Center - Academic Village 1 Expansion
- Oakhurst Community College Center - Permanent Facilities

#### Clovis Community College:

- Applied Technology Facilities

#### Districtwide:

- Accessibility (ADA)
- Infrastructure
- Technology

[Return to Table of Contents](#)

**Allocation:** Division or distribution of resources according to a predetermined plan.

**Annual Required Contributions (ARC):** The employer's periodic required contributions to an OPEB plan.

**Apportionment:** Federal, state or local monies distributed to college districts or other governmental units according to legislative and regulatory formulas.

**Basic Aid Districts:** There are a few districts in which the property tax revenues generated in the district are equal to or greater than the state allocation amount generated through the state apportionment formula. They receive the amount of the revenue generated from local property tax and fee revenues, and are known as "basic aid districts." In 2007-2008, Marin, Mira Costa, and South Orange County fell into this category.

**Budget Document:** A written statement translating the educational plan or programs into costs, usually for one future fiscal year, and estimating income by sources to meet these costs.

**Budget Act:** The legislative vehicle for the State's appropriations. The Constitution requires it be passed by a two-thirds vote of each house and sent to the Governor by June 15 each year. The governor may reduce or delete, but not increase, individual items.

**Capital Outlay:** The acquisition of or additions to fixed assets, including land or existing buildings, improvements of

grounds, construction of buildings, additions to buildings, remodeling of buildings, or equipment.

**Categorical Funds:** Also called restricted funds, these are monies that can only be spent for the designated purpose. Examples: funding to serve students with disabilities (DSPS) or the economically disadvantaged, low income (EOPS), scheduled maintenance, and instructional equipment.

**Contingencies Fund (also Undistributed Reserve):** That portion of the current fiscal year's budget not appropriated for any specific purpose and held subject to transfer to other specific appropriations as needed during the fiscal year.

**Cost of Living Adjustments (COLA):** An increase in funding for revenue limits or categorical programs tied to increases in the cost of living. Current law ties COLAs to indices of inflation, although different amounts may be appropriated by the legislature.

**Deficit:** The excess of liabilities over assets or the excess of expenditures or expenses over revenues during an accounting period.

**Discount Rate:** The interest rate used to adjust for the time value of money.

**Disabled Student Programs & Services (DSPS):** Categorical or restricted funds designated to provide services that integrate disabled students into the general college program.

**Employee Benefits:** Amounts paid by an employer on behalf of employees. Examples are group health or life insurance payments, contributions to employee retirement, district share of O.A.S.D.I. (Social Security) taxes, and worker's compensation payments. These amounts are over and above the gross salary. While not paid directly to employees, they are a part of the total cost of employees.

**Ending Balance:** A sum of money available in the district's account at year end after subtracting accounts payable from accounts receivable or the difference between assets and liabilities at the end of the year.

**Enrollment Cap:** A limit on the number of students (FTES) for which the state will provide funding.

**Enrollment Fee:** Charges to resident students for instructional costs; established in the annual budget act.

**Equipment:** Tangible property with a purchase price of at least \$200 and a useful life of more than one year, other than land or buildings and improvements thereon.

**Estimated Income:** Expected receipt or accruals of monies from revenue or non-revenue sources (abatements, loan receipts) during a given period.

**Expenditures:** Amounts disbursed for all purposes. Accounts kept on an accrual basis include all charges whether paid or not. Accounts kept on a cash basis include only actual cash disbursements.

**Extended Opportunity Programs and Services (EOPS):** Categorical funds designated for supplemental services for disadvantaged students.

**Faculty Obligation Number (FON):** The annual figure provided to each district by the Chancellor's Office for the number of full-time credit faculty positions required to comply with 75/25 goals.

**Fee:** A charge to students for services related to their education. The System Office annually publishes a list of mandated, authorized, and prohibited fees.

**Fifty-Percent Law:** Requires that fifty percent of district expenditures in certain categories are spent for classroom instruction. The intent of the statute is to limit class size and contain the relative growth of administrative and non-instructional costs.

**Financial Stability:** Utilization of available resources (revenues) to address the obligations or needs (expenditures) for the current and future periods (multi-year) of the organization.

**Final Budget:** The district budget that is approved by the board in September, after the state allocation is determined.

**Fiscal Year:** Twelve calendar months; for governmental agencies in California, it begins July 1 and ends June 30. Some special projects have a fiscal year beginning October 1 and

ending September 30, which is consistent with the federal government's fiscal year.

**Full-Time Equivalent Students (FTES):** An FTES represents 525 class (contact) hours of student instruction/activity in credit and noncredit courses, generally 15 semester credit hours. Full-time equivalent student (FTES) is the workload measure used to compute state funding for California Community Colleges.

**General Fund:** The fund used to account for the ordinary operations of the district. It is available for any legally authorized purpose not specified for payment by other funds.

**General Reserve:** An account to record the reserve budgeted to provide operating cash in the succeeding fiscal year until taxes and state funds become available.

**Governor's Budget:** The Governor proposes a budget for the state each January, which is revised in May (the May Revise) in accordance with updated revenue projections.

**Indirect Expenses or Costs:** The elements of cost necessary in the production of a good or service not directly traceable to the product or service. Usually these costs relate to expenditures not an integral part of the finished product or service, such as rent, heat, light, supplies, management, and supervision.

**Lottery Funds:** The share of income from the State Lottery, which has added about 1-3 percent to community college

funding. A minimum of 34 percent of state lottery revenues must be used for "education of pupils."

**Mandated Costs:** Expenditures that occur as a result of (or are mandated by) federal or state law, court decisions, administrative regulations, or initiative measures.

**May Revise:** The Governor revises his or her budget proposal in May in accordance with up-dated projections in revenues and expenses.

**Noncredit:** Courses taught for which no college credit is given. Adult education and basic English as a Second Language are two examples. The state reimbursement for noncredit education is less than for credit courses.

**OPEB:** Other Post Employment Benefits include postemployment healthcare benefits, and all Post Employment Benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.

**Operating Expenses:** Expenses related directly to the fund's primary activities.

**Operating Income:** Income related directly to the fund's primary activities.

**Pay-As-You-Go:** A method where a sponsor recognizes plan costs and contributes to a plan equal to the current year's benefit outlay. A sponsor using "Pay-As-You-Go" does not fund for future OPEB payments.



**PERS (CalPERS):** California Public Employees' Retirement System

**Present Value of Future Benefits:** The value, discounted to the valuation date, of all benefits estimated to be payable on or after the valuation date.

**Proposition 13:** An initiative passed in June 1978 adding Article XIII A to the California Constitution. It provided that tax rates on secure property were restricted to no more than 1 percent of full cash value. Proposition 13 also defined assessed value and required a two-thirds vote to change existing or levy new taxes.

**Proposition 39:** An initiative passed in 2000 that reduced the voting threshold required for local bonds from two-thirds to 55% and added conditions for proposing and using bond funds.

**Proposition 98:** An initiative passed in November 1988, guaranteeing at least 40 percent of the state's budget for K-12 and the community colleges. The split was proposed to be 89 percent (K-12) and 11 percent (CCC), although the split has not been maintained.

**Reserves:** Funds set aside in the college district budget to provide for future expenditures or to offset future losses, for working capital, or for other purposes. There are different categories of reserves, including contingency, general, restricted and reserves for long-term liabilities.

**Restricted Funds:** Money that must be spent for a specific purpose either by law or by local board action. Revenue and expenditures are recorded in separate funds. Funds restricted by board action may be called "designated" or "committed" to differentiate them from those restricted by external agencies. Examples of restricted funds include the federal vocational education act and other federal program funds; state "categorical" programs such as those for disabled and disadvantaged students' state monies targeted for specific purposes, such as instructional equipment replacement; grants for specific programs; and locally generated revenues such as the health and parking fees.

**Retiree Health Benefits:** Benefits provided to retirees provide health insurance, negotiated through collective bargaining. Also called "Other Post Employment Benefits."

**Revenue:** Income from all sources.

**Revolving Fund:** A revolving cash account used to secure or purchase services or materials.

**Shortfall:** An insufficient allocation of money, which will require additional appropriations, reduction in expenditures, and/or will result in deficits.

**Stabilization Funding:** Districts that experience enrollment decline are held harmless for any revenue loss in the year the enrollment decline occurs, and the district is funded to its base enrollment. In the year immediately following the year of

decline, the revenue associated with the enrollment decline (stabilization funding) will be reduced from a district's base revenue if the district has not restored the enrollment. (Education Code Section 84750.5)

**State Apportionment:** An allocation of state money paid to a district on a monthly basis once the state budget is enacted.

**STRS (CalSTRS)** California State Teachers' Retirement System

**Structural Deficit:** Budgeted expenditures exceed budgeted revenues over an extended period of years.

**Student Financial Aid Funds:** Funds designated for grants and loans to students; includes federal Pell grants, College Work-Study, and the state funded EOPS grants and fee waiver programs.

**Sustainability:** Utilization of available resources (revenues) to address the obligations or needs (expenditures) of the organization for the current and future periods (multi-year).

**Tentative Budget:** The budget approved by the board in June, prior to when state allocations have been finalized.

**Title 5, California Code of Regulations:** The section of the California Administrative Code that regulates community college. The Board of Governors adopts Title 5 regulations.

**Unfunded FTES:** FTES generated in excess of the enrollment/FTES cap.

**Unrestricted Funds:** Generally those monies of the General Fund not designated by law or a donor agency for a specific purpose. They are legally regarded as unrestricted since their use is at the Board's discretion.