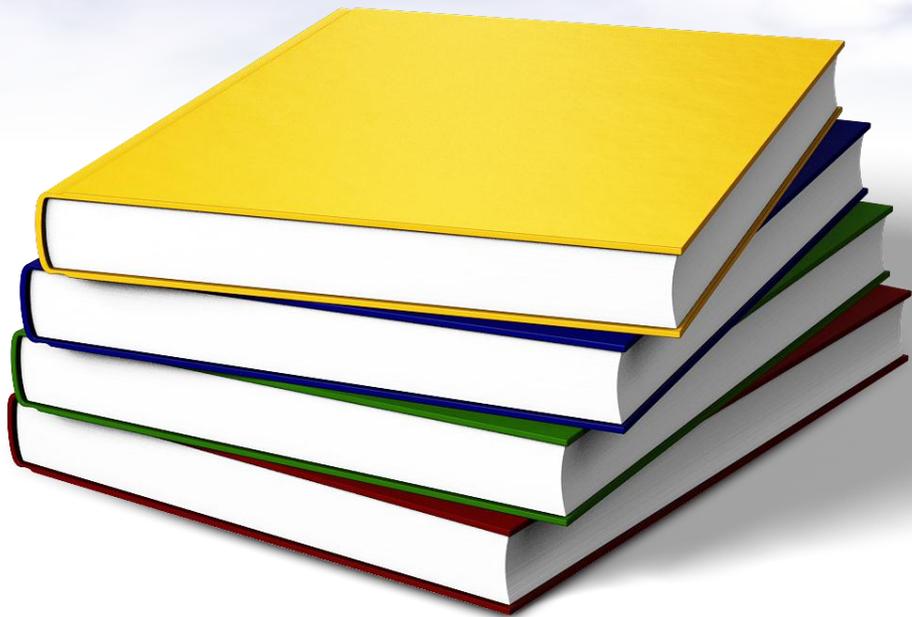


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District-Wide Resource Allocation Model Taskforce (DRAMT) Update



Board of Trustees Retreat
April 20, 2012

Chancellor's Charge

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It is the charge of this District Resource Allocation Model task force to develop and recommend the elements of a comprehensive resource allocation model for the district.

While the initial work should be focused on fiscal resources, the long-range goal is to address all resources including human, physical, and technology.

The work should include an investigation of models in other multi-college districts, incorporate elements of the SB 361 funding model as applicable, and incorporate our future plans for achieving candidacy and initial accreditation for the Willow International Center. Willow International must be addressed in its current status, as well as, how the model will address resource allocations when Willow becomes a candidate for accreditation and then a college. It will be important as the work plan is developed that there are both short-term and long-term objectives to be achieved with established timelines by which they will be completed.

DRAMT

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- Constituted in May 2011
- Membership
 - Vice Chancellor of Finance & Admin.-Chairperson
 - Classified Senate (3)
 - CSEA (3)
 - Faculty/Academic Senate (6)
 - Students (3)
 - Administrators (3)
 - Chief Business Officer (3)
 - Director of Finance

Purpose

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Develop and recommend a comprehensive and flexible resources allocation model to distribute resources to the various “units” of the district in an equitable manner.

Accomplishments/Progress

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- Understanding of financial terms
- Reviewed SCCCD's current allocation model
- Explained SCCCD's budget code structure
- SB361 Funding Model for CA Community Colleges
- Reviewed other Multi-College District's allocation models (Chabot Las Positas, Foothill De Anza, Kern, Los Angeles, Los Rios, North Orange, San Diego, San Mateo, Ventura)

Accomplishments/Progress

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- Enrollment Management Targets
- Lottery/Decision Package Allocation
- Agreed on Best Practices from other allocation models to potentially include in our new model
- Identified/Developed Cost Centers
- Determined funding “drivers” for the cost centers

Next Steps

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- Finalize draft operating agreement (4/27/12)
- Update Chancellor’s Cabinet RAM Phase 1(4/17-18/12)
- Update Board of Trustees RAM Phase 1 (4/20/12)
- DRAMT Start Phase 2 (4/27/12 to Oct. 2012)
- Draft operating agreement to Chancellor’s Cabinet then College/Centers for input (May 2012)
- Chancellor’s Cabinet recommend RAM Phase 1 & 2 (late Oct)
- Final RAM Approval Board of Trustees (early Nov)
- Campus Presentations (informational forums-Nov to Dec)

Next Steps

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- Implement new allocation model for the 2013-14 Budget (Jan 2013)
- Continuously review allocation model (on-going)

DRAMT Documents

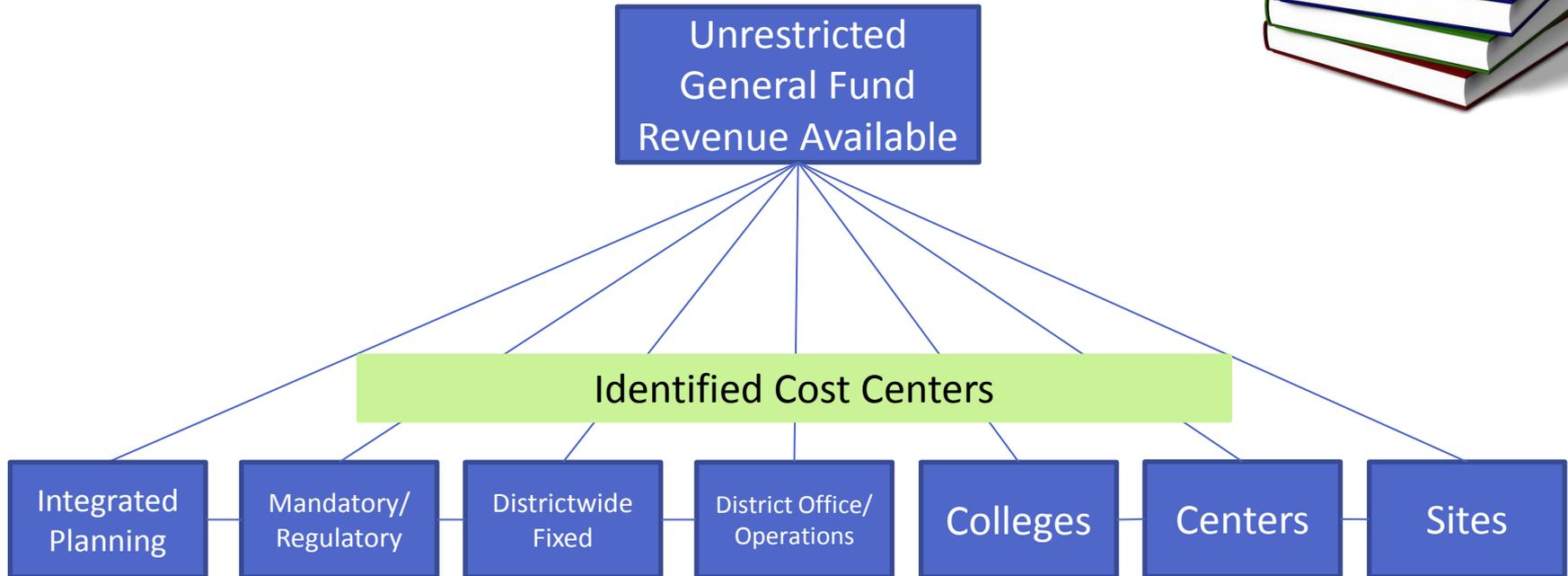
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- Allocation Model Narrative
- Allocation Model Cost Centers
- Hypothetical Allocation Model Worksheet

Cost Centers

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- Districtwide Technology
- Accreditation Driven Initiatives

- Audit
- Election
- Accreditation
- OPEB - Retirees

- Utilities
- Insurance
- Datatel
- Blackboard
- Microsoft

- Board of Trustees
- Chancellor
- Workforce Dev. & Ed Services
- Finance & Admin
- Human Resources
- Public & Legislative Relations
- General Counsel
- Foundation
- Information Systems
- Operations

- Fresno City
- Reedley

- Career Technology
- Madera
- Willow-International

- Oakhurst

Allocation Model Worksheet

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Unrestricted General		Fresno City	Reedley	Willow	Madera	Oakhurst	DO / Operations	Reg/Fixed	Total Allocation
Fund Revenue	\$ 125,000,000								
Allocations Off-The-Top									
Integrated Planning Items	\$ -	-----	-----	-----	-----	-----	-----	-	-
Regulatory	(1,650,000)	-----	-----	-----	-----	-----	-----	1,650,000	1,650,000
District-Wide Fixed Costs	(5,650,000)	-----	-----	-----	-----	-----	-----	5,650,000	5,650,000
Total Allocation Off-The-Top	\$ (7,300,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,300,000	\$ 7,300,000
Basic Allocation									
College > 10K (>9,236)	\$ (7,750,272)	\$ 3,875,136	\$ 3,875,136	\$ -	\$ -	\$ -	-----	-----	7,750,272
College < 10K (<9,236)	-	-	-	-	-	-	-----	-----	-
State Approved Center	(3,321,546)	1,107,182	-	1,107,182	1,107,182	-	-----	-----	3,321,546
Total Basic Allocation	\$ (11,071,818)	\$ 4,982,318	\$ 3,875,136	\$ 1,107,182	\$ 1,107,182	\$ -	\$ -	\$ -	\$ 11,071,818
Variable Allocation									
Credit - FTES Allocation	\$ (113,759,800)	\$ 70,143,597	\$ 21,778,295	\$ 13,698,866	\$ 6,946,799	\$ 1,192,242	-----	-----	113,759,800
Non-Credit - FTES Allocation	(1,007,415)	846,723	140,090	4,120	16,481	-	-----	-----	1,007,415
Total Variable Allocation	\$ (114,767,215)	\$ 70,990,320	\$ 21,918,386	\$ 13,702,986	\$ 6,963,281	\$ 1,192,242	\$ -	\$ -	\$ 114,767,215
Allocation before District Office/Oper									
	\$ (133,139,033)	\$ 75,972,638	\$ 25,793,522	\$ 14,810,168	\$ 8,070,463	\$ 1,192,242	\$ -	\$ 7,300,000	\$ 133,139,033
<i>Percentage of Allocation</i>		60.37%	20.50%	11.77%	6.41%	0.95%	-----	-----	100.00%
Dist Office/Oper Allocation									
	\$ -	\$ (7,830,132)	\$ (2,658,413)	\$ (1,526,412)	\$ (831,783)	\$ (122,879)	\$ 12,969,620	-----	-
Allocations after District Office/Oper Alloc									
		\$ 68,142,506	\$ 23,135,108	\$ 13,283,756	\$ 7,238,679	\$ 1,069,364	\$ 12,969,620	\$ 7,300,000	\$ 133,139,033
<i>Percentage of Allocation</i>		60.37%	20.50%	11.77%	6.41%	0.95%	-----	-----	100.00%
Allocation in excess of Resol									
	8,139,033	(4,913,768)	(1,668,277)	(957,894)	(521,982)	(77,112)	-----	-----	(8,139,033)
Final Allocation									
	\$ -	\$ 63,228,738	\$ 21,466,832	\$ 12,325,862	\$ 6,716,697	\$ 992,252	\$ 12,969,620	\$ 7,300,000	\$ 125,000,000
		50.583%	17.173%	9.861%	5.373%	0.794%	10.376%	5.840%	100.00%